

Austria	Sch. 28	Indonesia	Rp 75.00	Portugal	Esc 50
Belarus	Br. 45	Iceland	1.250	S. Africa	Rp 5.00
Belgium	Br. 45	India	Rs 5.00	Spain	ES 4.10
Canada	C\$1.70	Ireland	£ 1.50	Sweden	SE 1.25
Denmark	Dkr. 8.70	Ivory Coast	Fr 5.50	Tunisia	Dir 1.25
Egypt	£ 21.00	Lebanon	£ 17.45	Venezuela	Rs 30
Finland	Frk. 6.50	Liberia	Fr 5.50	Yemen	Sh. 5.00
France	Fr. 5.50	Luxembourg	Fr 4.25	Zambia	Sh. 2.50
Germany	DM 1.00	Macao	Rs 1.00	Yugoslavia	Sh. 1.00
Greece	Dr. 2.25	Morocco	Dr. 6.00		
Hong Kong	HK \$12	Peru	Dr. 2.25		
Iceland	Fr. 15	Philippines	Ps. 20		
India	Rs 15.00	U.S.A.	\$1.00		

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,909

Monday April 21 1986

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✓ J-4410/110
Dassault-Breguet
may no longer
fly alone, Page 18

World news

Britons evacuated from W. Beirut

About 35 Britons were evacuated from Moslem west Beirut, where some of them had lived for years following the killing of two British teachers there and the abduction of a television cameraman.

Their convoy of buses and cars was escorted by Moslem militia with anti-aircraft guns, police and soldiers. They were taken across the "Green Line" to Christian east Beirut.

Norway has evacuated its embassy from west Beirut. Page 2

Gulf tanker attacked

One seaman was killed and three others injured when a fully laden Turkish tanker was set on fire in a rocket attack by unidentified aircraft in the Gulf.

Afghan talks

A timetable for a possible withdrawal of Soviet troops from Afghanistan is to be discussed in Geneva next month. About 170 Afghan rebels have been reported killed in Kandahar. Page 4

S. Africa deaths

Eight people were killed in a weekend of violence in South Africa. In Transkei, the family of Temba clan leader Sabata Dlamini, a nephew of Nelson Mandela, claimed his body had been buried without permission.

Pakistan bomb

A bomb badly damaged a travel agency in Peshawar, Pakistan, injuring one man. Police said a man had been arrested. Witnesses said the suspect appeared to be an Afghan.

Titan halted

The US air force has cancelled all launches of Titan rockets after Friday's explosion of a Titan 4 carrying a military cargo. Page 4

Power strike plan

Finland's power workers' union plans a strike that would halt the country's four nuclear reactors tomorrow. Page 3

Anti-rebel offensive

Attempts by the Philippine Government to negotiate a reconciliation with communist rebels have collapsed. The armed forces launched an offensive against rebel strongholds in the north of the country.

Spanish protest

Thousands of farmers marched through central Madrid to protest against a draft bill that would dissolve Spain's rightist-controlled agrarian chambers.

Ulster arrests

Police held for questioning 17 people arrested in the third successive night of rioting by Protestants in Northern Ireland. Page 11

50 feared dead

At least 50 people were feared dead and 18,000 families made homeless after an irrigation dam burst in eastern Sri Lanka.

Teachers to return

Nearly 150,000 teachers at 10,000 non-government schools in Bangladesh are to end a two-month strike on Wednesday after the authorities agreed to raise salaries and benefits.

Export Awards

Recognition for export achievement has been given to 114 British companies in the annual Queen's Awards, compared with 90 companies last year. Details, Pages 14, 15.

Queen's birthday

Queen Elizabeth II celebrates her 80th birthday in London today.

Marathon winner

Toshihiko Saito of Japan, aged 28, won the London marathon in 2 h 10 min 28, nearly two minutes ahead of 1982 winner Hugh Jones. Women's winner for the second time was Norway's Grete Waitz in 2:24:34.

Business summary

Helicopter costs hit aircraft maker

McDONNELL DOUGLAS, the largest US military contractor, saw first-quarter earnings drop by a third to \$81.1m because of unexpected modification costs to its Apache helicopter and soaring losses in its information systems division. Page 21

FUNDS moving out of the weaker dollar and into the D-Mark gave a boost to the German currency on Friday. The D-mark was fixed above its EMS floor of FFr 1.187 in Paris. The French franc below its ceiling of DM 31.49 per 100 francs in Frankfurt, for only the second time since the EMS realignment on April 6. A cut in French

taxes on oil products will be effective from May 1.

The foreign ministers, in their third session in eight days, will meet in Luxembourg today to consider a report on measures to tighten security and increase co-operation in the fight against international terrorism. These include a meeting of EEC foreign ministers.

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OVERSEAS NEWS

Moscow keeps options open on military aid to Gadaffi

BY PATRICK COCKBURN IN MOSCOW



THE Soviet Union is waiting to see if the US stages further air raids on Tripoli and Benghazi before committing itself to heavy military aid to Colonel Muammar Gaddafi, the Libyan leader, or deciding to abandon the summit with the US planned for this year.

Since US bombers struck last Tuesday morning, Moscow has given maximum verbal support to Libya, but its actions in the following six days have been open to various interpretations.

On Tuesday, Mr Andrei Gromyko, the Soviet Foreign Ministry spokesman, said that "the Soviet Union had decided in Moscow had been told the previous day that 'the Soviet Union had full rights to use the Mediterranean for movement. It has made use of this right and will continue to do so.' This could be interpreted as a simple assertion of freedom of navigation, or as a warning to the US not to interfere with Soviet supply operations to Libya.

On Wednesday, the Soviet Union released the text of a letter from Mr Mikhail Gorbachev, the Soviet leader, to Colonel Gadaffi. It promised that the Soviet Union would "fulfil its commitments in terms of further strengthening Libya's defence capability." The Soviet Union has no treaty with Libya as it has with other Arab allies so the nature of this commitment is not known.

On Thursday, Mr Vladimir Lomeiko, the Soviet Foreign Ministry spokesman, said that "the Soviet Union had decided in Moscow had been told the previous day that 'the Soviet Union had full rights to use the Mediterranean for movement. It has made use of this right and will continue to do so.' This could be interpreted as a simple assertion of freedom of navigation, or as a warning to the US not to interfere with Soviet supply operations to Libya.

Soviet leader Mikhail Gorbachev (left) said yesterday that the Soviet Union was ready for "serious steps" toward peace but warned that Washington was poisoning the atmosphere between the superpowers, Reuter reports from Moscow.

Asked during a visit to Potsdam in East Germany if he still considered a second summit with US President Ronald Reagan possible this year, Mr Gorbachev said that Moscow was still willing to take steps to improve East-West relations.

"If the US realises it is necessary to take this path we are ready. If it goes on as it is today, trying to poison the atmosphere and heighten tensions, this will throw a shadow over a future meeting," he added.

His criticism appeared to refer to US military action against Libya, which has been fiercely condemned by Moscow, and made clear that prospects for a second summit would hinge on Washington's conduct towards Tripoli.

The lack of clarity allows the Soviet Union to avoid an open-ended commitment to the

defence of Libya as long as possible. Although the warmth of Moscow does not want to undertake military obligations to a

leader over whom it has little political influence. Mr Gorbachev's speech to the East German Communist Party in Berlin on Friday did nothing further to illuminate the Soviet response to another American attack.

There is in any case a limit to the amount Moscow can do. It has no convincing military option since even very heavy reinforcement of Libyan anti-aircraft defences will not dent American military preponderance in the Mediterranean or the Middle East as a sign of weakness.

The Soviet Union is more interested in cementing relations with the other superpower than it is in defending its allies in the Third World.

Soviet foreign policy makers

are nervous about a disturbing precedent. In 1972 President Richard Nixon ordered the mining of Haiphong Harbour in North Vietnam taking the risk that Mr Leonid Brezhnev, the Soviet leader, would cancel their summit meeting in Moscow a few weeks later. The Soviet failure to react was taken as a signal by President Anwar Sadat

of Egypt that Moscow was an unreliable ally and he began to shift towards an alliance with the US.

Libya is not as close a Soviet ally as North Vietnam or Egypt but Mr Gorbachev is clearly trying to avoid giving the impression that he can be pushed around.

The extent of the condemnation of the American raid in Western Europe and the Third World is clearly welcome in Moscow. The civilian casualties from the bombing and the demonstrations against it have been shown extensively on Soviet television.

These, however, are benefits which the Kremlin would happily do without. At almost every stage of the crisis Moscow has implied that it considers the Libyan crisis as a diversion away from Mr Gorbachev's main priority of nuclear arms control.

Soviet Union wishes 'to avoid conflict'

BY ANDREW WHITLEY IN TEL AVIV

THE SOVIET UNION is demonstrably anxious to avoid being drawn into the confrontation between its ally Libya and the US, according to Israeli intelligence analysts. Potentially far-reaching conclusions are being drawn from this assessment.

Soviet military sources in Tel Aviv report that a few days before last Tuesday's US air raid on Libya, Soviet technicians manning missile bases and radar installations were withdrawn from their posts, so as to minimise any Soviet casualties.

A similar withdrawal also happened a few weeks earlier, when the US Sixth Fleet, on manoeuvres in the disputed Gulf of Sirte, had attacked Libyan targets including a missile base, according to Israeli intelligence sources.

The Soviet Union's support for Libya throughout the crisis has been distinctly tepid, these officials argue. As one said: "The consequences (of this) for the Libyan-Soviet relationship are much more important in global terms than that between Libya and the US."

Israel is believed to have co-operated closely with the US in sharing intelligence over

ITALY WILL take a firm attitude to any further Libyan attacks on its territory, Mr Bettino Craxi, the Prime Minister, said at the weekend. James Buxton writes from Rome.

"Anyone who thinks that we could behave in a timid way is wrong," he told press conference.

The incident in which Libya fired two missiles at the island of Lampedusa last Tuesday was closed, he said. "But if we have to face other missiles which cause death or damage what do you think we will do?" Send another protest note? I don't think that that is the

attitude of the majority of Italians."

He said that negotiations were under way with the US to bring the US coastguard navigation facility on Lampedusa under Italian control.

Mr Craxi trod a delicate path on relations with the US, and attempted to bridge the gap between different forces in his Cabinet.

Mr Giulio Andreotti, the Christian Democrat Foreign Minister, who has favoured a soft line towards Col Gadaffi, was attacked at the weekend by Mr Bruno Visentini, the respected Minister of Finance and

president of the Republican Party, which is in the Government. Mr Visentini attacked Mr Andreotti for his "absolute neutralism."

Mr Craxi said that the US evidence of Libyan complicity in the Berlin nightclub bomb attack was "absolutely convincing." But he said he had advised the US Government against the raid on Tripoli.

The Government also revealed that the number of Italians in Libya had been cut to less than 3,500 from 17,000 only a few months ago.

Athens: A visit to Athens by Libya's assistant foreign minister, Mr Ahmed Shahati, ended

in extraordinary confusion over the weekend after he denied a Greek Government report that he had asked the European Community to mediate the crisis in the Mediterranean on behalf of US Ambassador Andriana Jerodioncon reports.

The Greek Foreign Office has said after a Friday meeting between Mr Shahati and Mr Andreas Papandreou, the Prime Minister, that Libya had called on Community countries to contact the parties involved to defuse tensions in the Mediterranean.

TWO MORE Libyans were subsequently detained in Ankara. In Istanbul on Saturday morning police detonated a booby-trap bomb placed outside the Koc American Bank, a bank

partly owned by American Express.

NEW DELHI: A six-man delegation of foreign ministers from members of the non-aligned movement left New Delhi for Libya and the US yesterday under the leadership of Mr Bal Ram Bhagat, India's Foreign Minister. John Elliott reports.

The delegation is going to Tripoli to demonstrate non-aligned countries' solidarity with Libya and it will then go to New York to urge the United Nations Security Council to take steps to prevent any further "acts of aggression" against Libya.

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Heavy-hearted Britons make their exit from W Beirut

BY NORA BOUSTANY IN BEIRUT

HEAVYHEARTED and bewildered, a group of some 30 Britons who had held on to Moslem West Beirut in its most desperate moments were evacuated yesterday by armed escort, after kidnapings and killings made it impossible for them to work or live here.

The gruesome murder of two British teachers and the disappearance of another British journalist last week in retaliation for the US strike against Libya accelerated a decision many expatriates were hesitating to take. "Things have

gone too far, too fast," said Mr Peter Kemp, who taught and worked in Beirut for nine years. "I have given up my hat, resigned from my job and I don't want to leave, but how can I come back?" said Mr Kemp, close friend of Mr Philip Padfield and Mrs Leigh Douglas, whose bodies were discovered Thursday with that of an American hostage, Mr Peter Kilburn.

There have been at least four major British evacuations from Lebanon since 1958, but yesterday's was the most inclusive.

Teachers, doctors and even journalists of major news agencies, who had endured Lebanon's worst crises in West Beirut, were moved to the Christian-controlled East. The exodus of British journalists, the first in Lebanon's recent turbulent history, was perhaps the end of an era.

Thirty-five men, women and children piled into two grey buses. Some took their seats flanked by military jeeps and gun-brandishing militiamen. Trucks mounted with anti-aircraft guns, Beirut-style, accom-

panied the convoy across the Green Line to the Christian half of the capital.

Most of those who left yesterday were friends and associates of Mr Padfield and Mrs Douglas. What happened to them has changed my view of staying here. They were two entirely honest and innocent people who have died for causes beyond their control," commented English teacher.

The departure of the old people was the most touching. They had often left before, but always came back to claim their place in the familiar and once friendly neighbourhoods of Ras Beirut, among their favourite vegetable stalls and fruit vendors.

A few British residents, preferring to wait for a couple of months until completion of their work commitments, stayed behind. The challenges of survival and the sense of solidarity that developed among the remaining foreigners, however, were West Beirut will be difficult to rediscover. Hardly any evacuees had hopes for any future for westerners here.

WHY YOU NEED A FORD TRUCK

OVERSEAS NEWS

US imposes SDI security curbs

By PETER BRUCE IN BONN

The US is imposing tough security requirements on Western allies that join its Strategic Defence Initiative (SDI) research programme and also appears to be trying to force those allies to cut down on trade with Eastern Europe and the Soviet Union.

In addition Washington is trying to persuade West Germany, which has signed an SDI research pact, and a general memorandum of understanding on technology transfers with the US, to make the Ministry of Defence in Bonn responsible for implementing the agreements rather than, as is planned, the Economics Ministry.

The US is pressing Bonn to consult it before important meetings of Cocom, the 16-nation body that supervises the export of high technology from the West to the East Bloc.

The agreements, signed before Easter, have been leaked in Bonn over the past few days. This has deeply embarrassed the West German Government, not only because the agreements were supposed to be kept secret but also because they demonstrate, in the view of many supporters and critics of the government, that Bonn has been outmanoeuvred in negotiations with Washington.

Mr Perle's letter, which

yesterday a Cologne newspaper published the texts of two letters exchanged when the agreements were signed, from Mr Richard Perle, Assistant Secretary of Defence in Washington, to Dr Lorenz Schomerus, Chief of Trade Policy in the Economics Ministry here, and the reply.

Mr Perle, in his letter, says that "for the US side to understand fully the measures you anticipate taking in order to strengthen the effectiveness of your indigenous controls on the export of sensitive technology, it would be most helpful if you could outline several points in greater detail than was possible in the Joint Understanding of Principles."

"Specifically, could you describe the changes to the structure of German law aimed at improving export administration that you anticipate proposing?"

"Under the changes you intend to propose would the transfer without government approval of technology embargoed by German law constitute a violation of Cocom law? What penalties would be imposed? Does the government intend to seek convictions under the new law with the vigour necessary to create a strong deterrent to unauthorized exports?"

Mr Perle's letter, which

seems to imply a distinct uneasiness in the Pentagon about West Germany's commitment to tighten up on its trade in high technology with the East Bloc, goes on to say that: "We believe that the co-operation between us... would be facilitated by an understanding that we will consult on a bilateral basis with a view to harmonising our approaches to the negotiation of the Cocom list before significant issues are brought before Cocom in Paris."

Washington has often clashed with its European allies when it has tried to tighten up on technology exports to the East Bloc.

The European allies have argued that their trade with the Communist world could be badly damaged if the US had its way in Cocom.

In his reply, Dr Schomerus says Bonn is proposing to introduce licensing requirements

"for sales of embargoed goods and technologies to certain groups of foreign nationals."

"In order to become effective these changes of law will

require parliamentary approval," the Schomerus letter says. It is likely that debate on these changes of law will be heated.

Dr Schomerus makes no specific commitment to consult with Washington before Cocom meetings.

Bonn had hoped that by signing a broader memorandum on technology transfer (the joint understanding) it would be able to sell its controversial participation in SDI research as politically harmless.

That is why the Economics Minister, Mr Martin Baumann, and the Defence Minister, signed for Bonn, Bonn was particularly keen not to upset Moscow and East Berlin.

And even while the US appears to be trying to squeeze as much new commitment out of Bonn on the basis of that general agreement, it is also clearly unhappy about the economic ministry's role in the programme.

A letter to Mr Baumann, dated March 27, and also just leaked, Mr Caspar Weinberger, US Secretary of Defence, insists that "it is our view that the success of this memorandum of understanding in facilitating the participation of German industries... will depend crucially upon the efficiency and competence of the counterpart implementing mechanism in the federal republic of Germany."

Workers on the British platform, which had been producing normally before the weekend, said they were striking because they felt the employers' association was making no effort to end the dispute.

British Gas said it was able to meet the shortfall in supply at least for the time being, from storage and from other contracts.

The proposed deal, recommended for acceptance by three of the four unions concerned, would give crews a 5 per cent pay rise, plus a 10 per cent promise of a cut in working hours from January 1 next year.

Norwegian offshore workers' strike hits gas supply to UK

By DAVID BRINDLE IN LONDON AND FAY GJESTER IN OSLO

GAS SUPPLY to the UK has been hit for the first time by the Norwegian offshore production workers' dispute, after disruption spread at the weekend to the UK side of the Frigg field.

The warmer spring weather meant that demand was not running at peak and was well within even the restricted capacity.

The dispute began more than two weeks ago when the Norwegian catering workers' union called a strike over a pay parity claim and the employers responded with a lock-out of all the unions involved in offshore production.

The dispute spread when members of the Norwegian production workers' union OAF employed on the UK side of the split Frigg field stopped work in support of their colleagues locked out by their employers on the Norwegian side.

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Haughey pledges tax reform and programme for jobs

By HUGH CARNEY IN DUBLIN

FIANNA FAIL, the Irish opposition party, will introduce a major programme of job creation and economic development through tax reform and investment in industry if it is returned to power. Mr Charles Haughey, the party's leader, made the pledge at the weekend.

Next weekend is seen as the last feasible time for calling a June election.

Long queues formed at petrol stations throughout Spain over the weekend ahead of a planned three-day strike by employees of the oil distribution company Camposa.

Panic buying by motorists was such that it posed a greater threat of supply shortage than the strike itself was expected to create. Camposa, owned jointly by the state and by Spanish oil refiners, has up to now held a monopoly in Spain, although this is due to disappear as a result of EEC entry.

Fianna Fail, which has been in power throughout most of its life, appears from polls to be within reach of winning back a parliamentary majority despite the growing popularity of the new Progressive Democrat Party formed by former Fianna Fail deputies disaffected by Mr Haughey's leadership.

Meanwhile, Finland's civil servants' strike is gradually crumbling as the national board of railways decided to open parts of the commuter train service in the Helsinki area on Tuesday. Last Friday the Board of Aviation opened Helsinki airport for a limited number of domestic flights.

Netherlands coalition endangered say polls

By LAURA RAUW IN AMSTERDAM

THE Netherlands' governing Christian Democratic-Liberal coalition would lose its parliamentary majority if elections were held now, a month before the May 21 general elections, according to two public opinion polls released over the weekend.

The centre-right coalition would see its parliamentary strength of 81 seats fall to about 73, several short of the 76 needed for a majority. The right-of-centre Liberals would lose more seats than the centrist Christians-Democrats would gain, reflecting the trend seen for some months in which the coalition hovers around the crucial threshold in the 150-seat parliament.

The opposition Labour Party would add 11 seats for a total of 58, both polls showed. This is an improvement on its showing in recent polls.

The Christian Democrats, led by Prime Minister Ruud Lubbers, want to continue governing with the Liberals in the next coalition. The popular Mr Lubbers reiterated over the weekend his refusal to serve in the same cabinet with Mr Joop den Uyl, the Labour Party's campaign leader. He is gambling—with good cause—that voters will shun the Socialists if he declines to accept cabinet ministership under Mr Den Uyl.

Finnish strike at N-plants

By Olli Viranen in Helsinki

FINLAND'S power industry workers' union plans to start a strike that would bring the country's four nuclear reactors to a standstill tomorrow.

Barring a last minute wage agreement 1,200 workers, or one fifth of the union's members, will come out on strike. Power companies said the loss of electricity would be matched by increasing output at other power plants.

Meanwhile, Finland's civil servants' strike is gradually crumbling as the national board of railways decided to open parts of the commuter train service in the Helsinki area on Tuesday. Last Friday the Board of Aviation opened Helsinki airport for a limited number of domestic flights.

Prospects for Israeli co-operation improve

By ANDREW WHITLEY IN TEL AVIV

A HIGH-POWERED delegation of US companies involved in the Strategic Defence Initiative, or Star Wars, programme left Israel yesterday, encouraged by the prospect of cooperation with Israeli high-tech concerns on the project. It was the first US corporate mission to discuss joint work on Star Wars with a foreign ally.

Mr Yitzhak Rabin, defence minister, is expected to sign a Government-level memorandum of understanding with the US on Star Wars research during a visit to Washington in early May. The UK and West Germany may have already concluded such agreements with the US.

One contract for work on the SDI programme was signed during the US delegation's week-long visit by Ben Gurion University in Beersheva. A further contract is expected to

be signed shortly with Sorek, the government's nuclear research centre.

Details on the agreements, and the US contractors involved, have not been disclosed. But among the 20 companies taking part in the mission were Boeing, Grumman, Northrop and General Electric.

Dr Joyce Starr, a director of the centre for Strategic and International Studies at George Town University, who headed the delegation, said discussions on a further deal, valued at \$50m (£25m) in "a parallel area of activity," had also emerged.

However, Dr Starr said the purpose of the mission, which she had initiated and coordinated, with the blessing of the Pentagon's SDI organisation, had been primarily

exploratory. The Israeli Government has given an enthusiastic welcome to the prospect of sharing in SDI-related research, because of the spin-off benefits for its weapons development programmes.

Its most pressing strategic concern is to develop an effective counter to the Soviet SS-21 ground-to-ground ballistic missiles deployed by Syria. The US has expressed great interest in the work Israel is underway in Israel, meeting this year, short-range threat, through anti-missile weapons.

Israel also has advanced work in lasers, electro-optics and infrared devices. But, according to one participant in the mission, above all what Israel has to offer the US in this field is "a tremendous creativity motivation."

Dr Starr said this was the first time such a diverse delegation of defence contractors had travelled to Israel to discuss a security issue in a "quasi-open manner."

One frustration had been an inability to define logically what the relationship between US and Israeli concerns should be, she said. In terms of access to sub-contracts on SDI research, Israel is being treated on a competitive, equal footing with Western Europe, she said with no special favours.

Dr Starr said Israel may have slipped a little behind its European competitors in the race for SDI contracts, because of its delay in concluding the government-to-government memorandum covering technology transfer and security matters.

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NOTICE IS HEREBY GIVEN that its U.S. \$50,000,000 7 per cent Convertible Subordinated Debentures due 2000 are now convertible into Class A Common Stock of the Company at a conversion price, subject to adjustment, of U.S. \$23½ per share as of March 13, 1986. The last reported sale price for the Class A Common Stock in the United States on the NASDAQ National Market List on April 14, 1986 was U.S. \$26½ per share. These debentures are listed on the Luxembourg Stock Exchange.

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April 16, 1986

RACE HOTS UP FOR PRESIDENTIAL SUCCESSOR

Mexican hopeful wins key job

BY DAVID GARDNER IN MEXICO CITY

THE race to succeed President Miguel de la Madrid of Mexico, whose single term of office expires in 1988, has started in earnest following the appointment of Mr Alfredo del Mazo as the country's Energy Minister.

Mr del Mazo is today due to take over the energy, mining and public sector industry portfolio from Mr Francisco Labastida, selected to run the northern Pacific state of Sinaloa, where the ruling Institutional Revolutionary Party (PRI) faces a major right-wing challenge in elections for governor this October, and where Mexico's powerful drug mafias has almost established a parallel state.

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OVERSEAS NEWS

Talks on Afghan withdrawal to open

By John Elliott in New Delhi

A TIMETABLE for the possible withdrawal of Soviet troops from Afghanistan early next month on the basis of a draft document accepted here at the weekend by the foreign ministers of Pakistan and Afghanistan as a starting point for talks.

The document was prepared by Mr Diego Cordoves, the UN mediator, and delivered it to Mr Yakub Khan, Foreign Minister of Pakistan, and Mr Shah Mohammad Dost, Foreign Minister of Afghanistan, who were in New Delhi attending meetings of the Non-Aligned Movement (NAM).

We have reached a stage and I am very happy about that," Mr Cordoves said. "Until we reached that stage, we could not know if there is going to be a settlement or not.

There is, however, a wide gap between the two countries over the speed of withdrawal of the 115,000 Soviet troops who first occupied the country at the end of 1979. Pakistan is thought to want withdrawal to start quickly and not exceed six months, while Afghanistan is believed to have been talking about up to four years.

"We will negotiate hard on this," Mr Yakub Khan said in Delhi at the weekend. "The pull-out time should just be a matter of a few months, and it would be useless in that starting date is, say, 1992."

Up to now three "instruments" covering non-interference in Afghanistan by other countries and groups, the provision of international guarantees, and the return of "six million refugees from Pakistan and India" have been agreed in "proximity" talks.

Mr Cordoves' main coup came last month when he persuaded Afghanistan for the first time to agree to discuss the withdrawal of Soviet troops in the "proximity" talks instead of insisting that Pakistan should join it in direct talks.

Before he left yesterday for Geneva, where the talks will open on May 5, Mr Cordoves said that after an agreement was reached, there would be a "change of format". This is believed to mean that both sides have agreed to a face-to-face meeting for any further talks.

Rumours on Botha, ANC talks

BY JIM JONES IN JOHANNESBURG

THE

South African Government and the African National Congress (ANC) refused at the weekend to comment on growing speculation that their leaders could make peace this coming Friday's coronation of Swaziland's King Makhosetive for face-to-face discussions.

At the weekend Mr Botha's office cited security reasons for attending the coronation while in London, an ANC spokesman cited the same reason for not disclosing Mr Oliver Tambo's plans.

Considerations of protocol will make it difficult for Mr Botha to refuse this invitation to attend the coronation. He is expected to announce his travel plans today.

It is widely accepted in South Africa that the country's pattern of violence can only be broken through agreement between the ruling National Party and the ANC, the principal black liberation movement. Despite this, Botha has consistently refused publicly to talk with the ANC's leadership unless it first renounces the use of violence to bring about change in South Africa.

In recent months he has strongly criticised private individuals, students, clergymen and opposition parliamentarians who have met with the ANC's exiled leadership. Nevertheless, it is most unlikely that the South African Government and the ANC have not put out secret feelers to each other.

● CBS Records, the largest American recording company,

has responded to anti-apartheid pressures from leading record artists and is to withdraw completely from the R100m South African record market.

Last week CBS sold its 49 per cent interest in Gallo Recording Company (GRC), the South African record manufacturing company, to its 51 per cent partner, Gallo Africa, for an undisclosed amount.

The withdrawal will mean that local pressings of records by artists such as Bruce Springsteen, Neil Diamond and Barbara Streisand will cease to be available in unprinted versions once existing contracts expire.

Record industry executives believe privately that CBS's withdrawal will simply lead to pirated versions of its records being made in South Africa.

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The withdrawal will mean that local pressings of records by artists such as Bruce Spring

OVERSEAS NEWS

Cuba postpones debt rescheduling talks

BY ROBERT GRAHAM, LATIN AMERICA EDITOR

CUBA has postponed negotiations on rescheduling a substantial part of its \$3.5bn debt with the Paris Club of Western creditor nations.

The postponement underlines the sharp shortfall in Cuba's hard currency earnings this year because of a poor sugar harvest and the collapse of international oil prices.

Cuba and the Paris Club had been due to meet later this month. But according to Western bankers the Cuban authorities have put back the meeting indefinitely. A projected Paris Club mission in May to Cuba pending a thorough reappraisal

of foreign exchange earnings has also been postponed.

In recent years the island's principal source of hard currency has come from the resale of surplus Soviet crude. The Soviet Union supplies 11m tonnes a year on the basis of nominal needs, with anything saved available for resale.

Cuba Central Bank officials say that such sales last year were worth some \$600m; but the decline in the oil price has meant a drop of at least \$150m.

Meanwhile, sugar earnings, worth usually around \$600m, are expected to be badly hit by an unusually poor harvest, of

well below 8m tonnes, low international prices and the need to buy, for the second year running, extra sugar to hand over to Comecon countries to make up for the supply shortfall.

Taken together, foreign exchange earnings could be more than \$300m less than originally projected, a drop of almost 20 per cent.

Such a shortfall makes it very difficult for Cuba to maintain its existing debt service obligations with Western industrialised countries. But since 1983 Cuban access to import finance has been cut by western banks removing half

their \$1bn worth of deposits. These deposits were a key source of import finance.

A novel formula to boost trade with the West was devised earlier this year when a UK trading company was formed with the backing of Britain's Midland Bank. With tacit British government approval the company, Goodwood, signed an effective state-to-state five-year trading agreement envisaging each year the export of \$40m worth of Cuban goods and the sale of £30m of British goods.

A mission is due in Cuba in May to sign the first contracts under this deal.

Peter Montagnon on how central banks are coping with a permanently changed world

Financial innovation 'opens a Pandora's Box'

THE BANK for International Settlements argues at one stage in its new report on innovation in financial markets that "there is a process spurred by the dislocations of the early 1980s. It says there was a desire to get away from dislocations such as high inflation, volatile rate movements and sharp changes in creditworthiness of large economic sectors. Instead, people are looking for predictability and stability."

To a certain extent, therefore, innovation has sought to reproduce artificially this cosy old-fashioned world by introducing new hedging techniques and instruments that separate and reallocate all the risks involved in the new financial environment.

But, as the report also shows, innovation has opened a Pandora's Box. New instruments may have increased the efficiency of the marketplace, but they have also made it more vulnerable to shocks and less easy to understand.

The time has come for central banks to take stock of these changes and adapt their policies accordingly.

For although a period of greater economic stability might reduce the impetus for change, the chances are that the impact of innovation is here to stay. This is all the more so since the process has become self-fuelling as banks and other investment houses set up new research groups to develop increasingly sophisticated products.

The new study, compiled by a special group of central bankers chaired by Mr Sam Cross of the Federal Reserve Bank of New

York does not claim to have all the answers.

Instead, it sets out the problems surrounding innovation from a perspective far wider than that of previous central banking analysis on the subject. This has tended to concentrate on the impact of innovation on bank supervision and accounting policies.

Two main developments stand out:

• The first is the way in which the integration between banks and other financial concerns has become blurred in the securitisation of international capital markets (or the transformation of old-fashioned bank credit into marketable debt instruments).

• The second is the limitation that the greater mobility of international capital has imposed on the effectiveness and potential of domestic monetary policy.

In other words the worldwide process of financial deregulation has turned out to have bad sides as well as good, and in an almost rueful aside the authors

state that "particular attention will have to be paid to the speed and form of deregulation."

Even so, they are clear that regulatory and central banks are already compelled to live in a permanently changed world in which old assumptions, for example that monetary policy can operate by changes in the availability of credit no longer hold.

Instead the integration of the worldwide capital market and the mobility of capital has meant that the importance of price channels — interest rates and exchange rates — have begun to dominate. Given the range of choices open to borrowers, however, the impact of any given policy change has become harder to predict.

Also in many countries the meaning and usefulness of some indicators of monetary policy, such as monetary and credit aggregates, are changing and have at times tended to erode.

The rise in the international mobility of capital has meant that in some countries the exchange rate has increased in importance as a central monetary policy objective of all governments concerned."

On the financial system itself, the study argues that the changes wrought by innovation have thrown up new questions about the role of central banks in providing ultimate support as lenders of last resort. It questions whether the system will have the resilience to withstand stress and permit the conduct of strong anti-inflationary policies, when needed.

Among its concerns are that the diminishing role of large banks in the credit process means they are less able to provide a liquidity buffer to the system as a whole. Also the blurring of distinction between banks and other financial institutions has made the process of regulation harder.

"The financial system — in some countries more than others — may be becoming increasingly exposed to the risk of gaps in prudential oversight over the consolidated international operations of non-bank financial institutions."

This is a particularly important point because of the dependence of banks on non-banks, for example in hedging their exposure on options they have written.

Central banks may, therefore, find themselves increasingly expected to assume some form of responsibility for non-bank firms such as insurance companies and securities houses.

"Recent Innovations in International Banking," Bank for International Settlements, CH-4001 Basle, Switzerland.

Growth rates sag in Far East

BY SAMUEL SENOREN IN MANILA

ECONOMIC GROWTH in the member countries of the Manila-based Asian Development Bank on average fell only 3.5 per cent in 1985, against 6.6 per cent in 1984. Most of these countries suffered large trade deficits and were faced with rising cost of debt servicing.

In its annual report, the

bunk said the newly industrialising countries in the region recorded sharp declines in the gross domestic product growth after two consecutive years of high economic growth.

The situation was exemplified by Hong Kong, whose growth rate fell to 0.8 per cent from 9.3 per cent, and

Singapore, which had a negative growth rate of 1.8 per cent against 8.2 per cent.

The ADB forecast that the Asia-Pacific economies would benefit from any further improvement in the world economy and that prospects for increased lending, which reached \$1.9bn in 1985, would improve.

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WORLD TRADE NEWS

NEC bid to beat US dumping rules

BY YOKO SHIBATA IN TOKYO AND LOUISE KEYHOE IN SAN FRANCISCO

NEC Corporation of Japan plans to double production of 256K dynamic random access memory (Dram) chips at its California plant and to increase output at its Scottish factory in a bid to avert dumping duties.

NEC, the largest Japanese semiconductor maker, appears to have found a large loophole in US dumping laws designed to prevent foreign manufacturers from selling products in the US "below fair value." By switching its manufacturing or assembly operations from Japan to other countries it can avoid US dumping duties.

NEC said that it was also considering 256K Dram production in Singapore and Malaysia.

NEC's actions underline the need for a broader solution to the dumping issue, said a spokesman for the Semiconductor Industry Association (SIA), which represents US chip makers. In a broad trade complaint, the SIA has charged Japanese companies with dumping and with closing their home

THE US International Trade Commission has ruled that imports of brass sheet and strip metal from seven countries may be injuring domestic producers, AP-DJ reports from Washington. The Commerce Department will continue to investigate the imports from West Germany, France, Italy, Sweden, Canada, Brazil and South Korea that totalled about \$12m last year.

market to US manufacturers. Negotiations between the US and Japanese governments aimed at resolving these issues were suspended earlier this month, with the US trade representative complaining that the Japanese were "intransigent."

"The US had proposed a global production cost and sales price monitoring system that would provide an early warning system to prevent future dumping—which is our

goal," said the SIA. Japanese trade negotiators have countered with a proposal to fix floor prices on Drams, "but that is not acceptable to us because it is not a free and fair trade solution."

NEC, along with other Japanese chip makers, has been charged with dumping 256K Drams in the US in a case initiated by the US government.

In a preliminary ruling, the US Commerce Department has imposed dumping duties ranging from 19.8 per cent to 108.7 per cent on Japanese-made 256K Drams exported to the US.

A final ruling was due on May 27, but this week the Japanese companies were granted a postponement of the ruling until August 1. The extended deadline reopens the possibility of a negotiated settlement of the dumping charges.

Even if a final ruling does impose duties on Japanese Drams, however, it will not affect chips assembled in a third country. Since many Japanese and US chip makers

have assembly operations in low labour cost countries such as Singapore, the effectiveness of the dumping case will be limited significantly.

The Commerce Department said that the original draft of its dumping case covered chips assembled in third countries, but the case was amended to cover only Japanese chips,

"because we had no information relating to third countries," said a spokesman.

US chip makers could request a further amendment to the case, the Commerce Department said, but no such request has "yet" been made.

Earlier this month Hitachi announced that it was to start direct shipment to the US of 256K Dram chips produced at its Malaysian subsidiary. It plans to begin the shipments in June.

The Japanese company had been exporting chip wafers to Hitachi Semiconductor (Malaysia) and sending the completed products to Japan where they were expected and shipped to the US.

Senators lobbied on Canada free trade talks

BY NANCY DUNNE IN WASHINGTON

THE Reagan Administration, caught off-guard by Senate opposition, has mounted a strenuous lobbying campaign in support of the endangered negotiations for a free trade agreement with Canada.

The Senate Finance Committee, which is empowered to scuttle the proposed "fast track" negotiations, is due to vote tomorrow, one day before its final chance to say "No."

If neither the Finance Committee nor the House Ways and Means Committee forbids the talks, then the Administration will be empowered to negotiate an agreement which could not be amended by Congress, although the legislature could still veto the entire pact.

It is generally agreed that had the committee voted last week, the "fast track" process would have been disapproved. Committee Republicans, how-

ever, acceded to a request for delay by Mr Clayton Yeutter, the US Trade Representative, who had to fly to Europe at the end of the week for the industrial countries' ministerial meeting and talks about a meeting before the vote in order to put pressure on the rebellious Republicans.

Last Wednesday, 12 members of the Finance Committee—both Republicans and Democrats—wrote to the President to ask him to withdraw his bid met with 30 industry represen-

World Economic Indicators

	TRADE STATISTICS				
	UK £bn	Exports	Imports	Dec. '85	Feb. '85
		6.186	6.255	6.387	6.915
		6.574	6.116	6.485	7.178
		-0.338	+0.140	-0.18	-0.263
Japan \$bn		15.064	12.795	17.957	12.923
		11.163	10.907	11.312	10.584
		+3.901	+1.888	+6.645	+2.239
USA \$bn		17.735	17.006	16.994	17.143
		30.225	33.465	32.141	27.169
		-12.490	-16.457	-15.147	-10.026
Germany DM bn		45.90	45.45	44.34	43.67
		36.91	37.83	37.64	39.30
		+8.99	+7.62	+6.78	+4.37
France FF bn		76.33	73.42	75.18	66.20
		72.87	77.05	75.47	76.85
		+3.46	-3.43	-0.49	-10.45

SHIPPING REPORT

Rates unmoved by air raid

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE US strike against Libya gave the tanker market a talking point last week, though it did not cause any fluctuations in freight rates.

Libyan charterers had arranged several vessels to take cargoes for various destinations, mostly in the Mediterranean, but the large amount of tonnage available meant they did not have to pay more than existing rates.

Since the attack, loadings from Libya have, not surprisingly, come to a virtual halt. But owners have generally managed to fix their vessels

elsewhere with the abundance of oil supply from other producer countries, said Galbraith's, the London shipbrokers.

As has become the practice in the market, a number of VLCCs (very large crude carriers) were chartered last week on a confidential basis.

E. A. Gibson Shipbrokers said that at least 10 big tankers had found work in the Gulf in early April. Of last week's known fixtures, a 260,000-tonner obtained Worldwide 22 for discharge in the West, a low rate in line with recent levels.

Lloyds Bank Base Rate.

Lloyds Bank Plc has reduced its Base Rate from 11 per cent to 10.5 per cent p.a. with effect from Monday, 21 April 1986.

All facilities (including regulated consumer credit agreements) with a rate of interest linked to Lloyds Bank Base Rate will be varied accordingly.

The change in Base Rate will also be applied from the same date by the United Kingdom branch of The National Bank of New Zealand Limited.



A THOROUGHBRED AMONGST BANKS.

Lloyds Bank Plc, 71 Lombard Street, London EC2R 0QS.



Coutts & Co. announce that their Base Rate is reduced from 11.00% to 10.50% per annum with effect from the 21st April, 1986 until further notice.

All facilities (including regulated consumer credit agreements) with a rate linked to Coutts Base Rate will be varied accordingly.

The Deposit Rates on monies subject to seven days' notice of withdrawal are as follows:-

6.75% per annum Gross*
4.75% per annum Net (the Gross Equivalent of which is 6.62% per annum to a basic rate tax payer).

Rates are subject to variation and interest is paid half-yearly in June and December.

*Not ordinarily available to individuals who are UK residents
440 Strand, London, WC2R 0QS

YORKSHIRE BANK Base Rate

Yorkshire Bank announces that with effect from close of business on FRIDAY 18th April 1986

Base Rate is reduced from

11% to 10½%

All facilities (including regulated consumer credit agreements) with a rate of interest linked to Yorkshire Bank Base Rate will be varied accordingly.



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20 Merrion Way, Leeds LS2 8NZ.

Standard Chartered

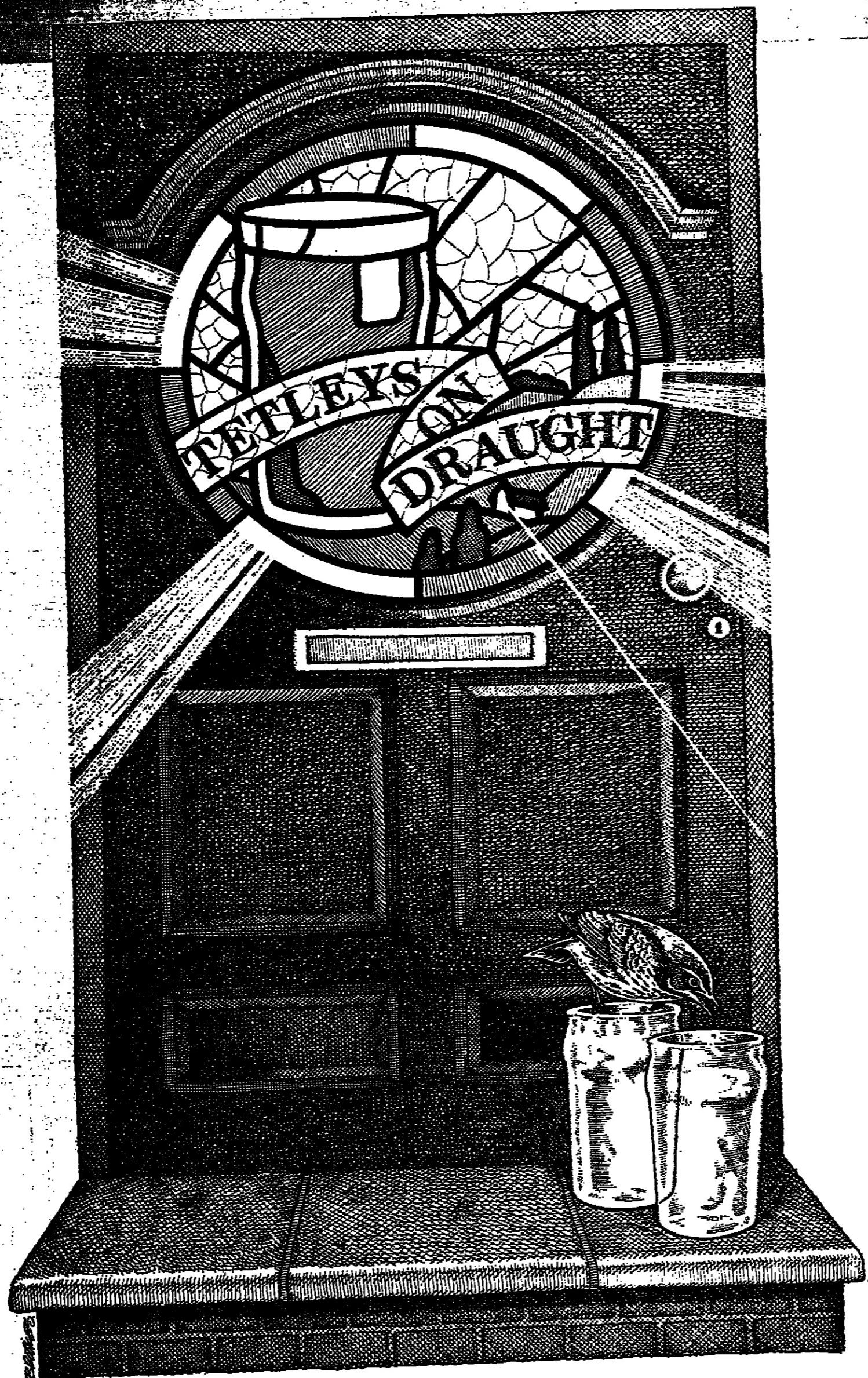
Base Rate

On and after 21st April, 1986 Standard Chartered Bank's Base Rate for lending is being decreased from 11.00% to 10.50%.

Deposit Rates are	Gross Interest	Net Interest
7 days' notice	6.35%	4.75%
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UK NEWS

Drive to lift performance of high-tech companies

BY ALAN PIKE, INDUSTRIAL CORRESPONDENT

SENIOR EXECUTIVES of leading high-technology companies are being invited to join a drive to improve the performance of key sectors of UK industry in international markets.

The initiative, which has already won a degree of government backing, will be launched at a conference of 30 to 40 selected executives and managers in June.

Sir Peter Parker, chairman of the British Institute of Management, has been invited to chair the launch conference. Others who have been approached about the project include Mr John Butcher, junior Trade and Industry Minister, and Sir Terence Beckett, director general of the Confederation of British Industry (CBI).

One of the industrialists behind the move, Mr Peter van Cuylenburg, UK managing director of Texas Instruments, the largest US semiconductor manufacturer, says that in the UK "too many companies

think they have to fight it out in the local market rather than co-ordinate their efforts in international markets."

Mr van Cuylenburg and his colleagues want to create a framework within which UK companies can reach agreement on international market priorities for the 1990s and then work together to target their resources most efficiently. Their aim is to attract to the initiative senior executives in high-technology companies who have the power to make specific business decisions aimed at achieving the agreed Industry.

A delegation which saw Mr Butcher said they were satisfied that the Government – while unwilling to intervene directly – would support the group's objectives in specific ways. Mr Butcher emphasised the Government's desire to break down structural barriers to competitiveness, such as unnecessary regulation. The Department of

Trade and Industry is apparently also willing to arrange periodic progress-report conferences if the initiative goes ahead.

• An important development in the

drive to reform industrial training in the UK will come this week with the publication of the results of a review into vocational qualifications.

There is evidence that employers, parents and trainees share a widespread lack of understanding about the existing range of qualifications available.

The Manpower Services Commission, which administers the Government's job programmes, set up a working group a year ago to recommend ways of creating a more comprehensible and relevant system of qualifications.

Lord Young, Employment Secretary, and other ministers attach the highest importance to the review.

Calls for reform of prison service

By David Brindle, Labour Staff Writer

THE TRADES UNION Congress (TUC) is preparing to publish a call for the setting of minimum standards in Britain's penal institutions, highlighting many of the issues in the present prison officers' dispute which may lead to industrial action by prison officers.

The policy statement, drawn up jointly by the TUC-affiliated unions in the prison service and approved by the TUC general council, identifies overcrowding as the main problem facing staff and inmates alike.

It says overcrowding raises fundamental questions about the purpose of imprisonment and the quality of life for prison staff. It is essential, it argues, that the service should be provided with the necessary financial and human resources.

As well as calling for a review of prison standards, the TUC statement proposes a fresh look at sentencing policy in the courts and the need for development of a comprehensive rehabilitation service for ex-prisoners.

The presence within the prison system of almost 5,500 more inmates than the total "certified normal accommodation" – just over 41,600 – will be one of the issues discussed today when leaders of the Prison Officers' Association (POA) meet Mr Douglas Hurd, Home Secretary, to try to avert industrial action over staffing levels.

The POA says it will begin action without warning at any time before May 7 unless it reaches satisfactory agreement on its right to negotiate staffing numbers for duties within each penal institution.

Other prison service unions say they share the POA's concern at the effect of budgetary constraint on staffing and, consequently, prison activities. They say they are still waiting for evidence of the Government's commitment to provide alternative out-of-cell activities after the announcement last month of closure of 54 of the 318 prison workshops.

The College Teachers' union MATPE, representing prison education workers, is conducting a survey of cuts in classes after complaints of sharply reduced provision at prisons' schools in Birmingham, Durham and Preston.

Tory MP will give up seat over Ulster

BY WALTER ELLIS

LORD CRANBORNE is to stand down as Conservative MP for Dorset South at the next general election, largely because of the Government's imposition of the Anglo-Irish agreement.

In a letter to his constituency chairman, he said the consideration which tipped the balance towards stepping down "in the final analysis was the Government's imposition of the Anglo-Irish agreement on the people of Northern Ireland.

I would find it very difficult to stand at the next general election as a candidate of a party which, in my opinion, has contrary to its declared principles, abandoned the union of Great Britain and Northern Ireland."

His stand is in line with the Cecil family tradition since he is a direct descendant of the late 19th century Marquis of Salisbury who, as Conservative leader and Prime Minister, fought Gladstone over Irish home rule and protecting the interests of Ulster.

Lord Cranborne had a 15,000 majority over the SDP/Liberal Alliance at the last general election.

Goldman Sachs sees possible EMS move

BY WALTER ELLIS

MR NIGEL LAWSON, the Chancellor of the Exchequer, may already be operating a policy of "shadowing" the European Monetary System (EMS) as a means of preparing sterling for what he hopes will be its early introduction into the exchange rate mechanism.

This is the conclusion of US securities firm Goldman Sachs, which sees UK interest rate policy thus becoming more dependent than the Anglo-Irish agreement on the people of Northern Ireland.

Commenting on Mr Lawson's speech last week to the Lombard Association, in which the Chancellor of the Exchequer said it made sense to limit "wild" swings in the exchange rate, particularly against European competitors, Goldman Sachs look to a policy that would stabilise sterling against the D-Mark at a rate of between DM 3.30 and DM 3.50.

This, they say, would hold fluctuations in the rate between the two currencies to around 4 per cent corresponding to the "normal" range for sterling established in the realignment of the EMS agreed by European Community ministers in The Hague earlier this month.

Mr Lawson and Sir Geoffrey Howe, the Foreign Secretary, are now understood to be strongly in favour of sterling's full entry into the EMS and are reported to be pressing Mrs Margaret Thatcher, the Prime Minister, to abandon her opposition.

Goldman Sachs argue that it was political considerations, relating to the Prime Minister's continued EMS doubts, that prevented Mr Lawson from proclaiming his out-and-out support for early membership.

The likely short-term effect of such a strategy would, according to Goldman Sachs, be a drop from 11 per cent to 10 per cent in UK interest rates followed by a period of greater stability.

Three reasons are advanced for this analysis:

- A rapid fall in rates would endanger the "shadow" range for the sterling-D-Mark rate.

- Such a fall would probably be inconsistent with the Government's cautious policy on inflation.

- Sharply lower rates might encourage a "bounce-back" in the money supply.

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April 21, 1986.

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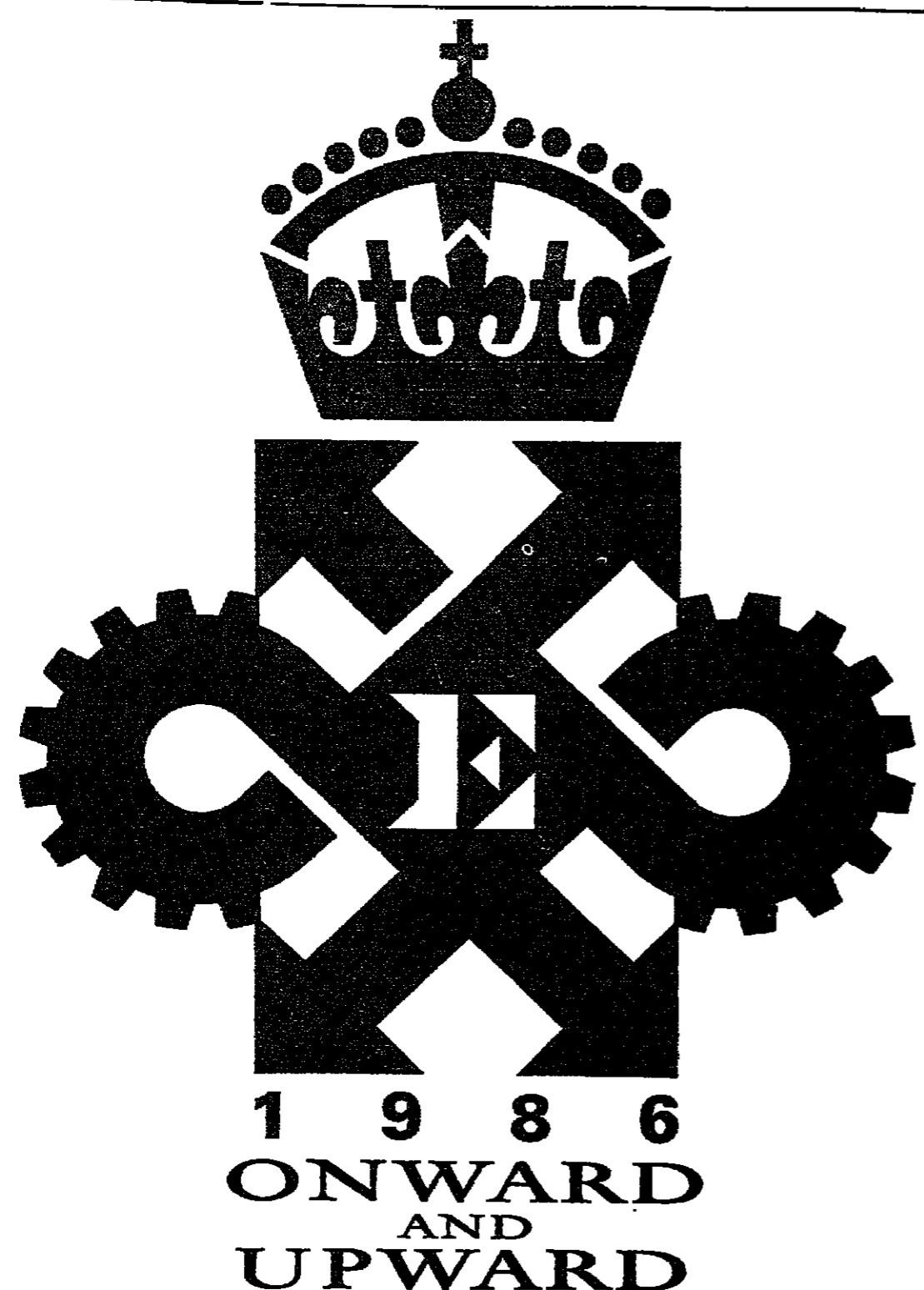
National Girobank announces that with effect from close of business today (21st April 1986)

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UK NEWS

Raymond Snoddy on the optimistic mood at Britain's newest newspaper

Today looks forward to tomorrow

More titles planned

MR EDDIE SHAH, the publisher of Today, admits now that launching his revolutionary new colour tabloid newspaper early last month went much worse than he believed possible. Almost everything that could have gone wrong did and two weeks after launch for a short period one evening Mr Shah had had enough.

After a particularly difficult day, Mr Shah asked: "Where's the front page with colour?" Only to get the reply: "What front page?" The front page of Today had temporarily been mislaid on the way to transmission to the three plants where it is printed and vital time had been lost.

"I've heard of 'hold the front page' but never 'what front page'", says Mr Shah, reviewing as if it were already history events of only four weeks ago.

"I blew my cool. I actually cracked. I'd had enough." Mr Shah is disarmingly honest about the quality of his newspaper. "I would not have bought that paper in the first two weeks. It was a bad newspaper with colour out of register. Critics said it was like a provincial free-sheet. It was not as good as a good free newspaper."

He can talk so calmly about the disasters of the launch because he believes Today reached bottom about two weeks ago, and since then had been on the way up.

The lowest point Today ever reached, Mr Shah insists was a circulation of 480,000 and he denies claims by Fleet Street rivals that it went as low as 350,000.

The turning point appeared to come at the beginning of this month and Mr Shah says the paper is now selling between 630,000 and 640,000 copies a day.

The claim receives independent backing from readership research, conducted by AGB cable and Viewdata. Since just before the launch our than actually appeared like washout watercolour - and the "We're ready Eddie" slogan when Mr Shah clearly was far from ready, he may well decide on a gradual approach.

Mr Shah is now hoping to build circulation step by step. "If we can build 3,000 or 4,000 a day, by the end of July we will be back at 900,000." A promotional campaign to give away 200,000 free copies a day after 4pm on the day of issue has already begun.

Mr Shah says the cost structure of the newspaper with direct entry of copy by journalists means it can break even with a circulation of

not yet free to exploit the opportunities opened by the creation of Britain's first national electronic newspaper.

- The new quality daily newspaper, the Independent, which will be launched this autumn by a group of former Daily Telegraph journalists, has completed its £1m financial package in what is believed to be the biggest-ever venture capital issue in the UK, writes Alice Rawsthorn.

In January, the Independent raised £2m in start-up finance. The second round of finance, which was completed at the end of last week, generated £1m. The newspaper has also secured £1m in bank loans.

- About 30 institutions subscribed to the offer, including the insurance houses, the Prudential and Legal & General and the investment management houses Touche Rossant, Henderson Administration and Foreign & Colonial.

The ease with which the Independent has raised its launch capital contrasts sharply with the problems Mr Shah encountered when he approached institutions two years ago to raise finance for the launch of Today. The timing of any expansion would be governed to some extent by the progress made by Today.

No final decisions have been taken and even some executives of Mr Shah's News (UK) wonder whether such plans are practical in the time scale envisaged. If a decision is taken to go ahead, the company is likely to go to the City of London to raise more than £2m for expansion.

Mr Shah is believed to be determined to ensure that others

and large television advertising campaign in May.

With a painful memory of the launch advertising - sunglasses to protect eyes from the dazzle of colour that actually appeared like washout watercolour - and the "We're ready Eddie" slogan when Mr Shah clearly was far from ready, he may well decide on a gradual approach.

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Mr Shah says the cost structure of the newspaper with direct entry of copy by journalists means it can break even with a circulation of

350,000 as well as some advertising.

Even without further commercial improvement in its first year, Mr Shah says Today will still make pre-tax operating profits of £5m.

But he has temporarily dropped plans to site a fourth printing plant in Rotherham, south Yorkshire. Today has done better in the south of England - a readership profit of just under 50 per cent ABC's top social-earning group, under 40, is claimed. The new plant will be set up east of London to serve an area where distribution difficulties have been greatest.

"We have now caught up with ourselves," says Mr Shah and got to where he hoped the paper would have been before launch.

The electrical problem at Today's headquarters in south London's Vauxhall Bridge Road which

caused computers to fail when someone plugged in an electric kettle prevented any proper assessment of the equipment before the launch date.

It was only the enthusiasm of the staff, Mr Shah says, which stopped him postponing the launch.

Colour was another big disappointment. It was out of register and appeared washed-out when the ink density had to be reduced because of drying problems.

Now, up to 85 per cent of the ideal density is being applied. An extra 40 ft (12m) of tracking is being added to the printing presses to increase drying time to achieve the full colour density.

Since the launch developments at Today have been fast:

- About 30 new production journalists have been or are about to be taken on. The demands of fully electronic production were underestimated.

- Mr Dennis Hackett, a newspaper consultant noted for turning round publications that have failed to hit their initial target, began work last week as executive editor. Already the front pages have started to look more dramatic.

- The number of pages has been reduced from 44 to 40 after research suggested readers were finding the paper too bulky.

- Advertising rates were cut this month by 20 per cent to reflect the lower than expected circulation. A black and white page now costs £3,600 and a colour page £7,600.

- Distribution in Glasgow and Edinburgh inhas Scotland has begun sooner than originally intended.

Mr Mark Pritchett, Today's advertising director, believes that advertising revenues for the year should top £20m and that the original target of £30m is "not inconceivable".

For Mr Brian MacArthur, Editor of Today, who like many of his staff has been working a 15 hour day, there have been "moments of depression and despair." But he says he is proud of the way the staff have taken the strain.

Journalists on the paper complain most about early deadlines - most stories for the first edition have to be completed by mid-afternoon.

Because later breaking news has to be covered for the later editions, staff say they are working as if they were producing an evening and a daily newspaper, seven days a week.

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UK NEWS

Three years of growth forecast for building

Financial Times Reporter

THREE YEARS of growth in the construction industry has been predicted by the National Council of Building Material Producers.

The outlook for the UK looked good, with inflation having fallen and with interest rates set to fall significantly, the council's forecast said.

It was likely that demand in the construction industry would switch from consumer spending towards industry. Lower oil prices would have an important influence on industry.

The council said that the most positive performance was expected from the private sector and from repair, maintenance and improvement.

Private housebuilding was expected to be stable, benefiting from continuing growth in consumers' spending power, but subject to considerable regional variation. "Better conditions will be reflected in a more up-market rather than an increase in housing starts," the council said.

The council predicted a total of 185,000 housing starts this year compared with 184,000 last year. Next year housing starts would remain at the same level as this year and in 1988 would fall to 180,000.

There would be no increase in public sector housing starts, with 25,000 predicted this year.

Japanese car makers 'likely to retain marketing advantage'

BY JOHN GRIFFITHS

THE RISE in the yen has meant that a new Japanese car sold for £5,000 is earning about £400 profit for its manufacturer in the UK, is sold at break-even in West Germany and is yielding less than \$1,000 profit in the US, according to a study from the Motor Industry Research Unit.

UK and other Western producers might also be hoping that the competitive advantages of the Japanese will be lost as they began to produce vehicles in Europe and the US, and that any level of efficiency they have could be reproduced by domestic companies.

"If recent history is taken as a model for the future, the Japanese will remain one step ahead of western vehicle makers in terms of cost-effective production and aggressive marketing. Their sales will continue to increase as will their presence in new market areas such as car-derived vans and light/medium commercials," says the report.

Many industry participants and observers appeared to believe that the Japanese "problem" had gone away not least because of the co-ordinated rise of the yen. But the Japanese motor manufacturers had both the need and the ability to take their expansion of sales and manufacturing interests in Europe

and the US into a new phase over the next decade.

Even though they might appear to have reached the limits of acceptable export growth in many major markets without failing foul of protectionist action, their next phase would involve increased overseas investment, collaboration with western manufacturers and reorientation of product ranges.

Western vulnerability to continued Japanese incursions were apparent in many areas.

Areas in which European producers could traditionally regard themselves as superior, such as design and performance engineering, were also being successfully encroached upon by the Japanese.

European and US producers were learning from the Japanese and getting tough with their suppliers. But this would require painful adjustments in the Western components industry. If it could not compete, Western vehicle makers could well switch to Japanese component suppliers in order to remain competitive.

He said a proper framework for negotiations "entirely outside the agreement" would have to be devised and until then there could be no easing of the protest.

A Japanese Automotive Strategist A Europe and US Perspective The Motor Industry Research Unit School of Information Systems University of East Anglia, Norwich NR4 7TJ; £230.

Unionists expected to step up campaign

By Our Belfast Correspondent

ULSTER Unionist leaders may this week call for a campaign of civil disobedience, including the withholding of rates by loyalists to intensify their protest against the recently Anglo-Irish Agreement. Withholding rates and other payments such as road tax have been considered by the joint working party formed by the two main Unionist parties, the Democratic Unionist Party (DUP) and the Official Unionist Party.

The detailed plans for stepping up the campaign will be announced at a special sitting of the Northern Ireland Assembly on Wednesday.

The Rev Ian Paisley, MP leader of the DUP, said at its annual conference on Saturday there could be no compromise of the Unionist position that negotiations with Mrs Thatcher, the British Prime Minister, could not take place until the Anglo-Irish accord, which gives Dublin a say in the affairs of the province, "ceases to be implemented."

Brokers seeking to convert shares are finding that a 1 per cent rent tax is being imposed as before the budget. The remaining 4 per cent will be charged after the Finance Bill, which receives royal assent.

Inland Revenue officials denied that this was an indication that the tax would be amended or dropped, as has been demanded by many leading British companies with shares outstanding in ADR form.

Tax on ADRs not yet applied

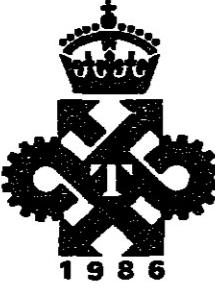
By Alexander Nicoll

THE controversial 5 per cent charge announced in last month's UK budget on conversion of UK shares into American Depository Receipts (ADRs) is not yet being applied.

Brokers seeking to convert shares are finding that a 1 per cent rent tax is being imposed as before the budget. The remaining 4 per cent will be charged after the Finance Bill, which receives royal assent.

Inland Revenue officials denied that this was an indication that the tax would be amended or dropped, as has been demanded by many leading British companies with shares outstanding in ADR form.

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You'll find Mr Hardy a man of considerable intellect, impeccable taste and quite uncommon vision." Thus warned, an intrepid British Telecom communications consultant approached the near legendary Ernest Hardy.

CREATIVE COMMUNICATIONS

"There is no doubt", began Hardy, "that Merlin phone systems from British Telecom are perfect for my requirements." The consultant nodded sagely. "Just as a suit is the perfect attire for work." The consultant stopped in mid-nod. "Come", announced Hardy, "between us we will tailor a Merlin system to our exact size and structure which will save time, temper and money by being uniquely fashioned to our every foible."

HARDY'S FANTASY

Hardy came to an abrupt halt. "Take the sales department." The consultant took a step back at such unprecedented pertinence. "Here", continued Hardy, "we need the phones to be grouped, so that an unattended phone can be answered from any other extension."

The consultant made a note in his book. "We need certain frequently used numbers to be accessed quickly and easily with short codes." The consultant made another note. Craning over his

shoulder, Hardy noticed that the consultant had written 'Merlin Octara', 'Group Pick Up' and

Hardy continued. "I need to be able to see at a glance which extensions are busy, I need a telephone conferencing system..."

KEEPING ABREAST OF THE TIMES

The consultant waited for Hardy to come to a halt before speaking. "Mr Hardy. You mentioned the range of Merlin phone systems from British Telecom. I suggest that a Merlin Octara will accommodate your rich and diverse requirements."

"Doubtless, Mr Hardy, there'll be additions for your system in the future," said the consultant. "A Merlin Call Management system would give you all the information you need to make adjustments to your phone system to ensure peak performance at all times."

Hardy was stunned. Here was a man of formidable intellect, a certain vision and perhaps... Hardy turned to the consultant, "Tell me, where do you have your suits made?"

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UK NEWS

INSURANCE

US shows recovery but elsewhere decline continues

BY ERIC SHORT

UK insurance companies at the beginning of last year were predicting that 1985 would see the nadir of the misfortunes on their worldwide general insurance business.

After years of declining profitability, resulting in overall operating losses in 1984 on this business, they saw recovery beginning in 1985 as the companies put their business in order in the US, the UK and the other significant operating territories.

All the main insurance companies have now reported their 1985 results and it is possible to see whether they have indeed turned the corner.

The table shows the aggregate results of the five quoted composite Commercial Union (CU), General Accident, Guardian Royal Exchange, Royal Insurance and Sun Alliance, plus Legal and General, Prudential Corporation and Pearl Assurance — mainly life companies with a substantial general insurance business — and Eagle Star Holdings, now a member of BAT Industries.

In sterling terms the aggregate results do not look promising, but sterling showed a strong recovery against the US dollar and many other currencies in 1985, which had a detrimental effect on results.

The basis of the projected recovery was the strong premium rate increases, particularly in commercial lines, in the US, UK and Canada. The growth looks minimal in the table, but this was held back by the strength of sterling and the cut in US business by CU. In local terms, premium growth of more than 20 per cent was recorded by some insurance groups.

The table shows that, as far as underwriting is concerned, the recovery has indeed started in the

Source: Wood Mackenzie

GENERAL INSURANCE RESULTS OF LEADING COMPANIES

	1985	1984	Change
Premium income	£m	£m	%
Underwriting losses			
US	567	725	-22
UK	222	503	+4
Canada	163	157	+15
Australia	70	72	+4
Europe	193	249	-20
Rest of the World (inc reinsurance)	198	249	-20
Total underwriting losses	1,626	1,598	-4
Investment income	1,513	1,570	-4
Life profits	399	375	+6
Pre-tax profits	194	256	-24
Net profits	116	115	+1
Dividends		average	+11

Source: Wood Mackenzie

Miboc to issue policy statement on marketing

BY ERIC SHORT

A POLICY statement on the marketing of life assurance and unit trusts will be made today by Mr. Mark Weinberg, chairman of the Marketing of Investments Board Organising Committee (Miboc). It will attempt to reconcile the disclosure requirements of MPs with the life assurance industry's worries about the consequences of meeting that need.

Miboc is responsible for the marketing aspect of financial services and last December it published a consultative document on its proposals for classification of life assurance salesmen and on disclosure of commission.

It proposed that salesmen should be 'polarised' into either completely independent or full-time company representatives of just one life company or unit trust.

The proposal has been accepted by the Association of British Insurers and the British Insurance Broker's Association.

On commissions Miboc proposed that independent intermediaries would be required to disclose commission payments unless they were operating under an industry-wide commissions agreement when they need only disclose this fact. In contrast, company representatives would not be required to make any disclosure.

Miboc will say something on its views for giving projections of benefits on maturity and illustrations of early cash-in values to potential investors as part of product details required by MPs. On this subject Miboc, as yet, has not set out its views for discussion.

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A GLOBAL capital market where billions of dollars can instantly hunt out the best yield in any longitude at any time of the day or night must, as the history books say, be a good thing, at least for efficiency. But while this prospect has caused bankers all the way from Chiyoda-Ku to set up elaborate worldwide securities operations, their excitement is not wholly shared by those who are supposed to keep the world financial system in order, the central bankers.

Mr Alexandre Lamfalussy, director-general of the Bank for International Settlements, the central bank's central bank, confesses to "a sense of unease" at what he sees. A study last winter by the Federal Reserve Board in Washington concluded that while the world stood to gain from greater competition and better capital deployment, "these benefits have not been costless."

Central bankers have not kept quiet about their concerns. In many speeches in recent months they have said that new, by now well-established, forms of old-fashioned lending and into securities could make the banking system less stable and affect monetary controls. Today the BIS will be publishing a major study on these questions prepared by officials from the Group of Ten countries headed by Mr Sam Cross, executive vice-president in charge of international markets at the New York Fed.

Banking officials are supposed to err on the side of caution, of course. And having taken their share of criticism for failing to head off the Third World debt crisis, they want to pre-empt whatever trouble banks are heading into next.

But what sharpens their concern is the suspicion that the size and speed of change in world markets are now so great that few people really even understand what is going on. One central banker, who has tried harder than most to get to grips with it, describes the intellectual exercise as akin "to trying to get your hands around a piece of jelly." The real fear is that the world banking system may now have grown beyond the ability of national authorities to control it.

Mr Gerald Corrigan, the president of the New York Fed, summed up his worries recently in these words: "Events have undercut the effectiveness of many elements of the supervisory and regulatory apparatus historically surrounding banking and finance. If it can't be done onshore, it's done offshore; if it can't be done on the balance sheet, it's done on the balance sheet, and if it can't be done as a traditional instrument, it's done with a new one." Mr Corrigan said this was not wholly bad; it was a sign of the vitality of banking. But it dictated caution.



BANKING: THE NEW FRONTIERS



Alexandre Lamfalussy (left), Gerald Corrigan and Peter Cooke

The battle to keep tabs in the face of rapid change

By David Lascelles

Another official has put it more bluntly: "What worries me is that I don't know where the next explosion is going to come from."

It would help if there was greater confidence that the banks themselves had well-calculated profit expectations and a proper understanding of the markets. While many banks clearly have done their homework, their tendency to look ahead and create problems for themselves is well documented.

"Don't forget that this is not a brand new business with rising profits. It's a mature business with this spreads," says a US banker who believes many banks are in for some unpleasant surprises (though his own bank expects the major portion of new profits to come from investment banking by 1990).

Some bankers' motives for entering these risqué markets do not bear particularly close examination in the spite of the enormous costs they are incurring to get established. Peculiarly many agree that the need to match the competition is crucial. But "you're damned if you do; you're damned if you don't," says a New York banker. Fortunately, all these changes are taking place against a background of buoyant markets and economic optimism. But that has only made some officials worry about what happens when

the inevitable downturn comes and hits the banks through their much enlarged exposure to the securities markets—or all their commitments to lend money to corporations through the new-fangled Note Issuance Facilities (NIFs) materialise in a rush.

Mr Corrigan of the Fed notes that the volume of corporate debt is much higher than usual for this stage of the economic cycle (partly because of all the debt-financed buy-outs that have been going on) so there is a relatively smaller cushion of equity to absorb any shocks.

Ideally, the globalisation of the banking markets should be accompanied by a parallel globalisation of banking supervision. The task of bringing this about has fallen to Mr Peter Cooke, the associate director of the Bank of England, who is chairman of the Basic committee of international bank supervisors. He wants a system, he says, "which can cope with the ebb and flow."

Last month his committee took its first big step with a detailed paper pointing up the risks behind one of the phenomena of the new global market: the rapid growth of off-balance sheet business. Although the document fell short of proposing international regulatory standards, it was the first time supervisors from the lead-

ing banking countries had launched such a co-ordinated initiative.

Supervisors must also keep up with banks as they become altered creatures with one foot in the securities markets.

"Banking is losing its simple character," says Mr Cooke.

This is even true in Japan, where the division between banking and securities is rigidly enforced,

but scarcely between the two is nevertheless happening.

Mr Shiguro Ogata, Deputy Governor of the Bank of Japan for International Relations, says: "The trend towards securitisation makes the old-fashioned type of supervision obsolete. We have

to take a broad new look at supervision. There is more need to co-operate with other regulatory bodies."

But bank supervisors' ability to command prudence is limited.

For one thing, the banking market is now so innovative that it can elude the letter of the law with ease—and increasingly the spirit as well—as deplored by Mr Roger Leigh-Pemberton, Governor of the Bank of England last year.

Until the day which must still be years away if it comes at all, when there is supranational regulation, supervisors will have to rely on sharp eyes and moral persuasion: monitoring of banks' exposure to new types of risk, encouraging them to maintain strong capital foundations, and ensuring that their management and control systems

are sound. There is even a case for saying that officials should keep bankers in a perpetual state of suspense about their intentions, rather than lay down a rule which merely becomes a challenge to inventive minds.

The changing role of banks is affecting central bankers' responsibilities for monetary policy in a different way.

As they become more involved in financing customers by finding investors to buy their securities rather than by advancing them loans, the banks' usefulness as transmission belts for monetary policy has slackened. Less of the money supply ends up in banks, so it becomes less easy to control. This also makes it harder for central banks to regulate the flow of credit.

Mr Lamfalussy says this "sounds the knell" for monetary policies based on quantity measures like the money supply (though he does not think it to be abandoned altogether).

Instead, authorities will have to rely more on controlling the cost rather than the quantity of money of the system, reinforcing a shift that has already taken place in many countries.

The banks' much enlarged exposure to rate-sensitive securities markets could, however, inhibit monetary policy by making such moves in interest rates rather risky, however necessary they may be for wider economic reasons.

The globalisation of the markets has also limited the authorities' room for manoeuvre in another way: by making it virtually impossible for any government to re-impose effective capital or foreign exchange controls.

By the same token, though these trends are making individual countries much more sensitive to each other's actions on the international front. This is even more true in the US, usually the source rather than the recipient of international shock waves. The newly released annual report of the New York Fed contains these epic words: "The prospect of having to bail out a foreign bank is something that could not contain the damage in its securities trading subsidiary. The task is enormously complex, and some supervisors are disinclined to meddle too much in professional markets."

Markets always lead their regulators. And the official body of the centre-right government feel the same, as does most emphasis on the need to keep up with the globalised market. But the gap seems to be growing, judging by the slight note of alarm expressed that creeps into most officials' analysis of the task before them. Closer international co-operation of supervision and economic policies will obviously help, and it is happening. But until jelly gels it tends to wobble.

This is the final article in a series. Previous articles appeared on April 2, 7, 9 and 11.

As leaders of last resort, officials face the unenviable prospect of having to bail out a foreign bank because it took a flier in the markets and could not contain the damage in its securities trading subsidiary. The task is enormously complex, and some supervisors are disinclined to meddle too much in professional markets.

For another, until banking regulations on matters like capital requirements which affect the cost of doing business are harmonised for all countries, banks will tend to migrate to the cheapest centres.

With the tide of deregulation now running so strongly,

bankers are bound to fight any attempt by the authorities to re-regulate their business, particularly in the US and Japan where they are hoping that these developments will have precisely the opposite effect.

Supervisors are also wary of doing anything that might put banks at any disadvantage to the non-banks who operate in the same markets, or even drive them to hand in their banking licences altogether to escape controls. S. G. Warburg, for example, could liquidate its banking business in a year and become a securities house like Salomon or Goldman Sachs (it denies any such plan, of course).

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The Queen's Awards FOR EXPORTS AND TECHNOLOGY

Plaudits for bankers, builders and the Bard of Avon's players

BY JAMES MCDONALD

THE QUEEN celebrates her 60th birthday today by making a record number of awards to British companies for export achievements.

Pepper mills and rolling mills, high-performance cars, electronics and merchant banking services all feature in the awards. There seems no end to the range of British exports.

The export awards total this year is 114, compared with 90 in 1985. Applications for awards also increased, totalling 1,015 for export awards, compared with 789 last year. The peak number was 1,601 in 1978.

In merchant banking, Morgan Grenfell and Co repeats an award won in 1982. It has clients in many countries and such bodies as the World Bank and the European Community.

In engineering, Davy McKee (Poole), part of the Davy Corporation, has pulled off a double with awards for export and technology. Another Davy Corporation subsidiary, Davy Forge, a small Hartlepool company, wins an award. It makes ferrous and non-ferrous forgings.

In electronics, AMS Industries gains an award. A relatively small company based at Burnley, Lancashire, it designs and makes digital audio-processing systems, based on microprocessors, for professional use in broadcasting and recording studios.

In heavy engineering, Babcock Power, producing steam plant and associated equipment for the power and process industries, wins an award.

So does Bovis International, part of the P & O group and the international arm of Bovis. Its foreign earnings come mainly from management contracting and construction management. Recent contracts include the Riyadh International Sports Stadium in Saudi Arabia.

The Army Weapons Division of British Aerospace wins an award. As manufacturer of tactical guided weapons systems, with high-technology industrial products, its exports go to an extensive range of overseas markets.

Two more awards are given to British Aerospace. The

Hawker Siddeley unit of the Civil Aircraft Division produces the BAE 146 feeder jet airliner, designed mainly for overseas markets. North America is the main sales area.

The Prestwick unit of the Civil Aircraft Division of British Aerospace, already with an export award from last year, gains another for its exports of computer and corporate versions of the Jetstream 31 aircraft. Many of these go to North America.

Jaguar Cars claims to be Britain's biggest dollar earner in the US and wins this year its third consecutive award. Of the company's output, 78 per cent goes abroad and more than half of these exports go to the US. A second and growing market is continental western Europe, with West Germany the most important area.

Drink in one form or another is never absent from the awards list. This year Guinness Exports wins recognition for sales abroad of bottled and canned Guinness, and of Harp Lager. Lipton Export wins an award for its tea exports. More than 90 per cent of the company's exports are in teabags, with flavours adapted to various ethnic tastes.

Northern Ireland distilling enters the list with the Old Bushmills Distillery in County Antrim winning an award for exports to 106 countries—mainly in North America and the Far East as well as on the Continent.

Two companies in the Racal Electronics Group wins awards—Racal Communications Systems and Racal Safety.

Plessey Semiconductors, part of the Plessey Group and producing silicon integrated circuits, Leisure and pleasure industries' successes include an award to the Royal Shakespeare Theatre, Stratford-upon-Avon. Apart from bringing many foreign visitors to Britain and indirectly contributing to foreign earnings, the company has made successful tours abroad.

Hamish Cathie Travel Scotland, a small company of tour operators, designs programmes for buyers of incentive travel. The House of Hardy, known

to elderly anglers as Hardy of Alnwick, gains an award for its exports of high-quality game fishing tackle, including rods, reels, spools and accessories. The company, part of the Harris and Sheldon Group, has 22 important overseas markets.

HTV, the independent television programme contractor for Wales and part of the west of England wins an award for exports of feature films and film

series. The company's main overseas market is the US.

Kodak, part of Eastman Kodak Company of the US, receives another award. Its last was in 1982. Exports from the British company go mainly to Western Europe but the organisation is expanding into Eastern Europe.

British subsidiaries of Mars, of the US have often appeared in the awards list. This year, Thomas's Division of Mars GB,

enters with its pet foods and accessories exported to about 40 countries.

Among clothing manufacturers, Burberry's, a member of the Great Universal Stores group and known for its quality raincoats, is a winner. Another is Smith and Telford, of Hartlepool, maker of cashmere and lambswool knitwear. It is a small company, established in 1980, but has outlets in the US, Japan, Sweden, France, Germany, Canada and Bermuda.

In the consultancy field, Yard, of Glasgow (a subsidiary of Yarrow) wins an award for export of engineering knowhow.

It specialises in marine engineering, naval architecture and systems engineering.

In publishing, awards go to Harvester Press, Microform Publications, at Brighton, and to Euromoney Publications,

part of Associated Newspapers Holdings.

Agriculture and the livestock industry receive awards. Produc-

ture Stables, claiming to be

the largest marketing con-

sultancy and research company

in Europe that specialises in

agriculture and horticulture, is

a winner.

Greenefields Experts, of Dru-

wich in Worcestershire, was

set up in 1980 by three farmers

to export pedigree breeding livestock, Friesian beef and dairy cattle, and ewe and bovine semen.

In the safety field, an award

goes to the flame-retardant mat-

of Alberto and Wilson. It

markets chemicals used mainly

for the treatment of textiles

under the Proban system. It

licences the technology for the

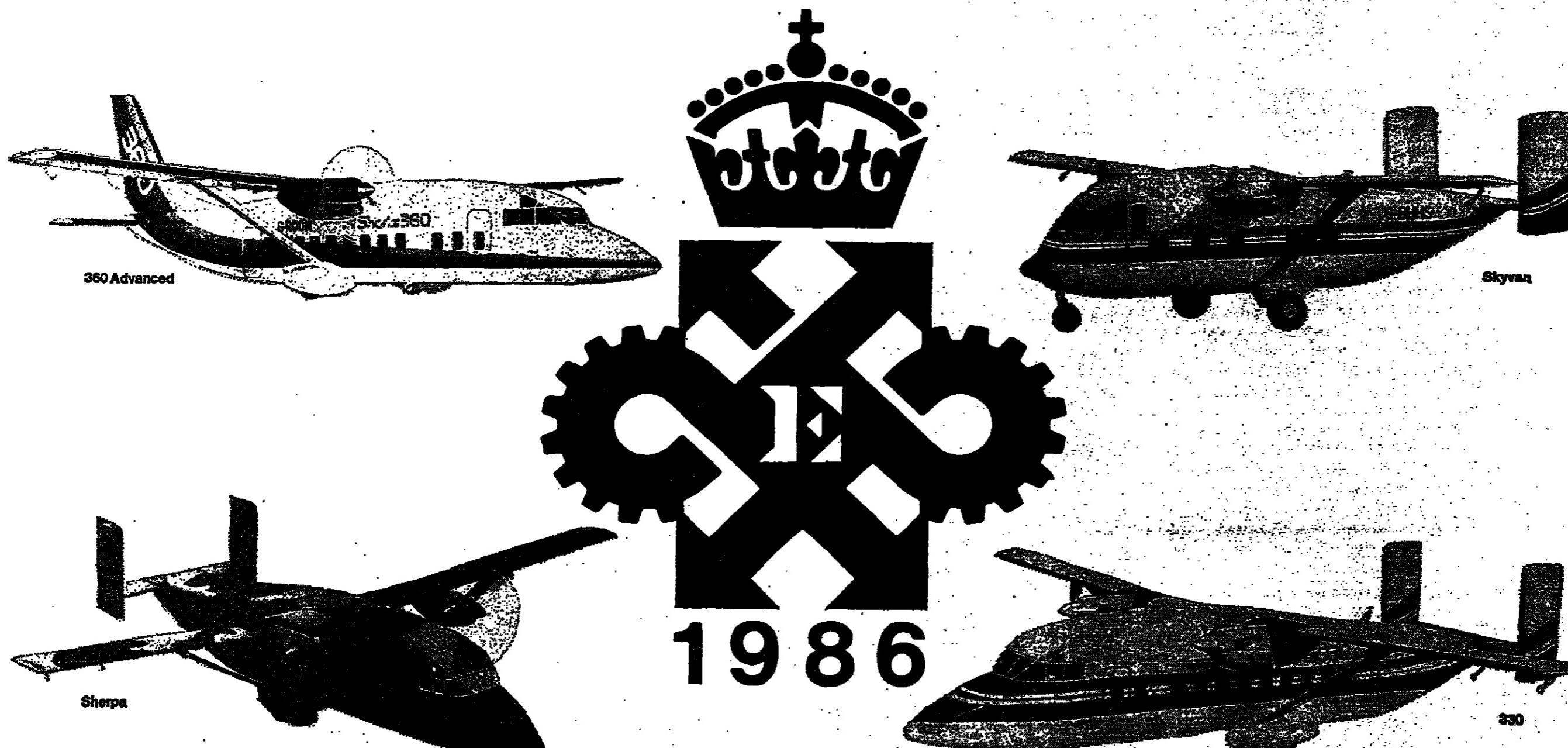
systems and supplies the chemi-

cals and equipment to apply it.

AWARDS FOR EXPORT ACHIEVEMENTS

A & S Microelectronics	Electronic components	Draks and Scott Holdings	Electrical and mechanical engineers	Mesotype International Division of the Typecasting equipment
A & S Industries	Computer based audio processors	Oulmison (UK)	Transmission line fittings	Merchant bankers
AVI	Multi-layer ceramic and chip capacitors	Edwards of Enfield	Automatic handling equipment	Mount Charles Investments
Adtronic	Advertising monitoring	Eurooney Publications	Publishers	TV and video firms
Fame Retardants Business of Albright and Wilson	Fame retardant chemicals	Fairline Boats	Motor boats	The "Old Bushmills" Distillery Co
Amek Systems and Controls	Audio mixing consoles	Fanner International	Conveyor belting products	Irish Whiskey
Anamed (Importers and Exporters)	Timber furniture and furnishings	Fibre Technology	Stainless steel fibres	Oxford Analytical Instruments
Aspray	Jewellery and leather goods	Forlorn	Extruded metal components	Park Air Electronics (1986)
Babcock Power	Steam power plants	Fort Vale Engineering	Container tank equipment	Playboy of Scotland
Biscuit Division of Baker Perkins BCS	Biscuit production equipment	Fortnic	Computer terminals	Police Engineering
Baker Perkins PLC	Printing machinery	Gateshead Precision Industries trading as Albrook and Hashfield	Industrial sewing machines	Plastics Semiconductors
Machinery Division of Barwell Machine and Rubber Group	Rubber processing machinery	Glen Cree	Blankets and rugs	Probus Studies
Beacon Publications	Publishers	Greensells Exports	Livestock and bovine semen	Racial Communications Systems
BIB Audio/Video Products	Audio and video products	Guinness Exports	Driving products and equipment	Racial Safety
Bloomer Electronics	Electronic sub-assemblies	HTV	Films and other programmes	Richardson Sheffield
Edwards High Vacuum Division of the BOC Group plc	Vacuum pumps	Bindery Systems Division of Morris Graphics	Bookbinding equipment	Ridgways Tea and Coffee Merchants, a Division of Tate and Lyle Industries
Bonded Laminates	Wood veneer and laminates	Harvester Press Microform Publications	Microfilms and microfiches	Ties
Bovis International	Construction and civil engineering	Hayward and Green	Aircraft navigation aids	Textile machinery
Brico Engineering	Automotive engine components	Henri-Lloyd	Clothing	Royal Shakespeare Theatre
Army Weapons Division of British Aerospace	Guided weapons systems	Hodge Separators	Oily water separators	J. I. Shaw (Halifax) trading as Shaw McElroy Motors
Hawker Siddeley Unit of the Civil Aircraft Division of British Aerospace	Civil aircraft	House of Hardy	Fishing tackle	Shoreham Trustees
Prestwick Unit of the Civil Aircraft Division of British Aerospace	Civil and military training aircraft	William Hayland & Co	Umbrella frames	Airport Division of Short Brothers
British Hardford-Fairmont	Glass container making equipment	Hydro Grafik	Carbon fibre	Silberspeck
Manufacturing and Export Division of Clothing	Coatings	IAD (UK)	Design and tooling engineers	South and Telford
Caledonian Aerospace	Refurbishment of aviation engines	IBM United Kingdom Holdings	Information handling equipment	Southern Ocean Shipyard
Hamish Cathie Travel Scotland	Tour operators	Ipeco Europe Ltd	Aircraft crewwear	Starling Freight Services trading as Starling Golf Services
Celtel	R&D of biological processes	Islegrove	Furniture, furnishings, and mosaics	Ti Castor Tables
Carium Chemical Co	Abrasives and compounds	Jaguar Cars	Cars	Texa Tapes
Chemical Services and Distribution	Herbicides	Rare Earth Products Division of Johnson Matthey Chemicals	Rare earth compounds	Bridgport Machines Division of Machine tools
Cole and Mason	Tableware and kitchen accessories	Klark-Teknik	Audio equipment	Thor Ceramics
Coopers (Swindon)	Recycled scrap metal	Kodak	Photographic materials	Turbo Services
Cavsworth Engineering	Racing car engines	J B & S Lee	Steel strip	VG Acoustics
Crosstel Electronics	Printed industry electronic equipment	Lingard Industrial Holdings	Hospital equipment	Hines Walker and Sons (Scotland)
DRG Transcript Division of DRG UK	Carbonless copy paper	Lipton Export	Ties	Whistley Fish Processors
Davy Forge	Forgings	London and Scandinavian Metallurgical Co	Non-ferrous metals	Young, White and Sons
Davy McKee (Poole)	Rolling mills and process lines	Kenneth Mackenzie Holdings	Harris Tweed	Woodgate Antimoth
Decortech	Aluminium pressings	Thomas's Division of Mars GB	Perfumes and accessories	Zenith Holdings
		Martin-Baker Aircraft Co	Aircraft ejection seats	Yates Battery (UK)
		Massey Ferguson (United Kingdom)	Tractors	Lead acid batteries

Our fifteenth Queen's Award.



SHORTS



Her Majesty the Queen on her 60th birthday, has made 114 awards to British companies for export achievement this year and 27 for technological achievement.

Oral antibiotic system and Giotto spacecraft given recognition

BY DAVID FISHLOCK, SCIENCE EDITOR



Production of Augmentin tablets at Beecham's Worthing factory

AN ORAL antibiotic system which beats the problem of bacterial resistance to antibiotics has earned one of 27 Queen's Awards for technological achievement this year.

The research division of Beecham Pharmaceuticals gains its prize—its fifth Queen's Award—for its discovery of potassium clavulanate, a chemical produced by a mould which inactivates beta-lactamase, the enzyme responsible for destroying the antibacterial powers of penicillin.

Beecham scientists developed the biotechnology for mass-producing potassium clavulanate, and for blending it with the company's semi-synthetic penicillins to produce powerful new broad-spectrum antibiotics such as Augmentin, and its sister products, Timenitin (for life-threatening infections) and Synulox (for veterinary surgery).

The company is investing \$40m in a new plant at Irvine in Scotland—its biggest current investment—to make potassium clavulanate.

Wellcome Research Laboratories have won their second technology award for a new drug, sharing it this time with Strathclyde University for the discovery of Tracium, a muscle relaxant used to prepare patients for surgery.

Scientists at the Darmstadt space centre hung a "do-not panic" sign for the reassurance of visitors watching the celebrated encounter of the award-winning Giotto spacecraft with Halley's comet last month.

Giotto earned its prize for the space and communications division of British Aerospace, as designers and main contractors for the research satellite for the European Space Agency. It penetrated to within 500km of the comet—much closer than any of four other spacecraft investigating the comet—before being blasted to death by the dust.

"Gloria," a unique system

Awards for manufacturing technology go to Black & Decker for a unique way of assembling the series-wound motors in some of its power tools; and to the engineering research and development division of Metal Box for "spin-necking," a more economic and efficient way of forming the necks of beverage cans.

The Cossor group for casting aluminium alloys for engine parts such as cylinder heads, avoiding problems with alloy integrity which normally beset high-volume production, has earned a technology award for Cossor Research and Development, of Worcester, in the same year as its parent Cossor Engineering wins an export award. Cossor research permits design of high-performance and fuel-efficient engines, requiring thin-wall sections and commensurately close tolerances.

Ruston Gas Turbines, the GEC subsidiary, adds a technology award to that of 1982 for exports for innovation in making its Tornado turbine, including the use of computer-aided manufacture and assembly.

Marconi Radar Systems, another GEC company, has won it for Martello, its highly portable 3-D radar for air defence.

Three companies—Vickers (as inventors), Brown & Root UK (as contractors) and Conoco (as users)—share the award for the novel tension leg concept for anchoring a floating oil platform, used by the Hutton Field, where wood is lead contractor since 1982.

The tension leg platform was conceived for seabed depths normally beyond reach of a rigid offshore structure. The floating platform is anchored to tubular steel legs set in templets in the sea bed. Vickers' design of anchor connectors is a key feature.

Bernard McCartney of Stockport, Cheshire, smallest of the recipients this year, with only six employees, won it for his

invention of a design of a steel wheel that mixes refuse faster and more finely, for disposal in landfill sites. Four austenitic steel wheels with double-helical faces, screwing in opposite directions, reduce to a fine tilth.

An advanced material has won an award for Lucas Aerospace, whose electric actuator group has pioneered the use of cobalt-aluminide alloys as exceptionally strong permanent magnets in defence and aerospace systems, some of which are bought by the Pentagon.

Another advanced material has earned the award for both the space department of the Royal Aircraft Establishment and Pilkington's space technology department. This is a lightweight glass used to shield solar cells on spacecraft.

York Technology, 90-strong, at Chandler's Ford, Hants, has won it for automating inspection of optical fibre, in an inspection system claims can be placed in the hands of a "relatively unskilled operator." This instrument automatically aligns the test fibre with its own light source—usually a laser—then runs through a sequence of tests to characterise the fibre in about 30 minutes.

Finally, we have ZED Instruments of West Molesey, Surrey, whose minuscule team of only 30 earned the award for its high-precision control of tunnelling machinery through electro-optic technology "entirely of our own development," says Dr Peter Zollan, managing director. It continuously corrects for any deviation between the machine and a predetermined path, in 2-D.

ZED's instruments 88 per cent exported, can be found in Geneva, where it is helping to bore a new circular tunnel for physicists; in Frankfurt, Lyon and Singapore, helping to excavate new metros; and in collieries in Britain and West Germany.



Refurbishing aircraft engines has won an award for Caledonian Airmotors and right, John Egan, chairman of Jaguar, whose company has made important strides on the export road

AWARDS FOR TECHNOLOGICAL ACHIEVEMENT

The Beecham Pharmaceuticals Research Division of The Beecham Group	Antibiotics development	Can-making equipment
Black & Decker	Automatic motor assembly	Geological instruments
The Space & Communications Division of British Aerospace	Giotto spacecraft	Diving equipment
Brown & Root (UK)	Oil industry design	Undersea pipeline equipment
Conoco (UK)	Oil pressure platform	The Space Technology Department of Pilkington PE
Cossor Research and Development	Alloy castings process	Solar cell coverglasses
Devi Metals (Poole)	Co-nut system	Polymer Laboratories
The Space Department of the Royal Aircraft Establishment, Ministry of Defence	Solar cell coverglasses	Ruston Gas Turbines
ESI Energy Conservation Systems	Automobile lighting control	Mill inspection system
Information Technology Group	Comactors	Department of Pharmacy of The University of Strathclyde
Link Systems	X-ray spectrometers	The Design and Projects Division of Oil production equipment
The Lucas Actuator Group of Lucas Aerospace	Aerospace/defence systems	The Wellcome Research Laboratories of The Wellcome Foundation
Marconi Radar Systems	Surveillance radar systems	Optical fibre measurement
Bernard McCartney	Compact wheel conversion kits	Tunnel construction system

Only one painkiller you can buy is entitled to this.

Ibuprofen has received The Queen's Award for Technological Achievement. And, launched three years ago as Nurofen, a breakthrough in pain relief, it is the first alternative painkiller for 25 years.

As you'd expect from a really effective painkiller, Nurofen gently relieves even migraine headache. And it provides relief from period pain, back pain and dental pain. It's easy to swallow and fast-acting.

Ask your pharmacist for Nurofen. And break through pain, gently and effectively.

NUROFEN
A BREAKTHROUGH IN PAIN RELIEF



For the gentle relief of locked-in pain.

THE QUEEN'S
TECHNOLOGY
AWARD

NUROFEN

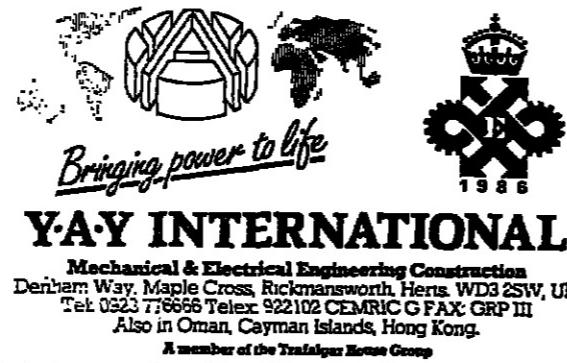
TRAfalgar House Company Wins Queen's Award.

**YAY INTERNATIONAL:
EXPORTING
BUILDING SERVICES
FOR BRITAIN.**



Young Austen & Young (International) has extensive interests in overseas construction projects, particularly in the Middle East and S.E. Asia.

Part of the Mechanical & Electrical Division of the Trafalgar House Group, YAY (International) has the expertise to handle building services contracts of any size and is currently engaged in the Oman on the £45 million J.V. project at the Sultan Qaboos University and the £20m 500-bed University Hospital.



**Johnson Matthey Chemicals
Rare Earth Products Division**

specialists in rare earth chemicals,
pure metals, alloys and organometallics,
marketed worldwide under the
REacton trademark have won

THE QUEEN'S AWARD FOR EXPORT ACHIEVEMENT 1986

Materials manufactured by
Rare Earth Products, one of the
high technology businesses of
Johnson Matthey PLC,
are exported to some 30 countries for
use in industrial and R & D applications
including electronics, metallurgy,
nuclear engineering, lighting and
fibre optics.



Johnson Matthey Public Limited Company

New Garden House, 78 Hatton Garden, London EC1N 8JP

APPOINTMENTS

Chairman for British Property Federation

The General Council of the BRITISH PROPERTY FEDERATION has elected Mr John Brown, managing director of Peachey Property Corporation, as the next BPF President. He will succeed Mr Harry Axton on May 22. Also elected were Mr Geoffrey Carter, deputy chairman of Trafalgar House Property, as vice president, and Mr Kenneth Raine, chairman of Property & Reversionary Investments, as honorary treasurer.

Mr Derek Wolstenholme becomes senior partner and chairman of FREEMAN FOX (HOLDINGS) from June 1. Mr Ewan is joined by two new executive directors from within the firm, Mr Jerry Gurney and Mr Keith Simms, and by Mr Eric Bridgen (chief executive and managing director of International Military Services) as a non-executive director. Sir Trevor Hughes (formerly Permanent Secretary, Welsh Office and Vice-president, Institution of Civil Engineers) becomes a consultant.

Mr John Ewan has joined SPACE PLANNING SERVICES as finance director. He was formerly finance director at publishers Middle East Economic Digests and before that director of Finance and administration at Coca-Cola Southern Bottlers.

WILLIAM DAWSON (HOLDINGS) announce the appointment of Mr Bryan Ingleby as group technical director. Mr

PAINT RESEARCH ASSOCIATION announce the appointment of Mr Ian Hopkins as head of financial controller.

Sir Leslie Young, chairman of the South West Water board and a director of the Bank of England, has been appointed a director of NATIONAL WESTMINSTER BANK and chairman of its north regional board, both from May 1. He is also a director of Pioneer Mutual Insurance Co and was recently appointed chairman of the trustee responsible for the national pension and gallantry fund of Merseyside. Mr John Lightfoot-Boyes retires as chairman of NatWest's north regional board, but remains a director on the main board.

Mr Christopher R. Sheen, head of Secretariat at the European Investment Bank in Luxembourg, will join the INTERNATIONAL PRIMARY MARKET ASSOCIATION as secretary-general in July.

Mr Ian Hopkins has been appointed a director of BARING BROTHERS & CO. He was a director of Charterhouse Japser. Mr Nicholas R. Gold has been appointed an assistant director.

Mr Peter Bassett, formerly executive director - field operations with AbberLife, has been appointed a managing director of AETNA LIFE.

Mr Alan Berwick has been appointed managing director of UNIQUEAIR, the mobile communications subsidiary of Unipart Group. He was purchasing director and commercial director at Unipart.

A. QUILIGOTTI & CO has appointed Mr David Jackson group financial director.

NORTH ATLANTIC SECURITIES CORPORATION has appointed Mr T. S. B. Philpot to the board.

Mr Graham McDonald (general manager) and Mr Robert Hinsliff (company secretary) have been appointed directors of NATIONAL HOLIDAYS by the parent National Bus Co.

Mr Kenneth Sinclair has been appointed a deputy chairman of BARCLAYS DE ZODIE WIND. He is currently a managing partner of stockbrokers de Zoete & Bevan.

Mr Chui-Hoon Jang, general manager of CHOI HUNG BANK, London branch, is leaving soon to become general manager, International division at head office. Mr Tai-Mok Kwon, general manager of one of Seoul branches who served in London for three years and as deputy general manager will succeed Mr Chui-Hoon Jang as general manager of the London branch.

THE MONEY MANAGEMENT COUNCIL, the new education and information resource centre for personal finance management, has appointed Mr Jeremy Leighton as its first director. Mr Leighton was previously with the Institute of Directors, where he was responsible for all liaison between the IOD in London and its branches in the UK and overseas.

Changes at Brown Shipley Holdings

At BROWN SHIPLEY HOLDINGS Mr Peter Thurlow has decided to take early retirement. He will be retiring as a director of the company and its subsidiaries on April 30. Mr R. M. Mansell-Jones, joint managing director of Brown, Shipley and Co, will succeed him as chairman. Mr Geoffrey Bell will be appointed a joint managing director of the bank and will also join the board of Brown, Shipley Holdings.

GOAL PETROLEUM has appointed Mr Kenneth Gould and Mr Jack Spinks non-executive directors. Dr Richard Stabbins has been made an associate director.

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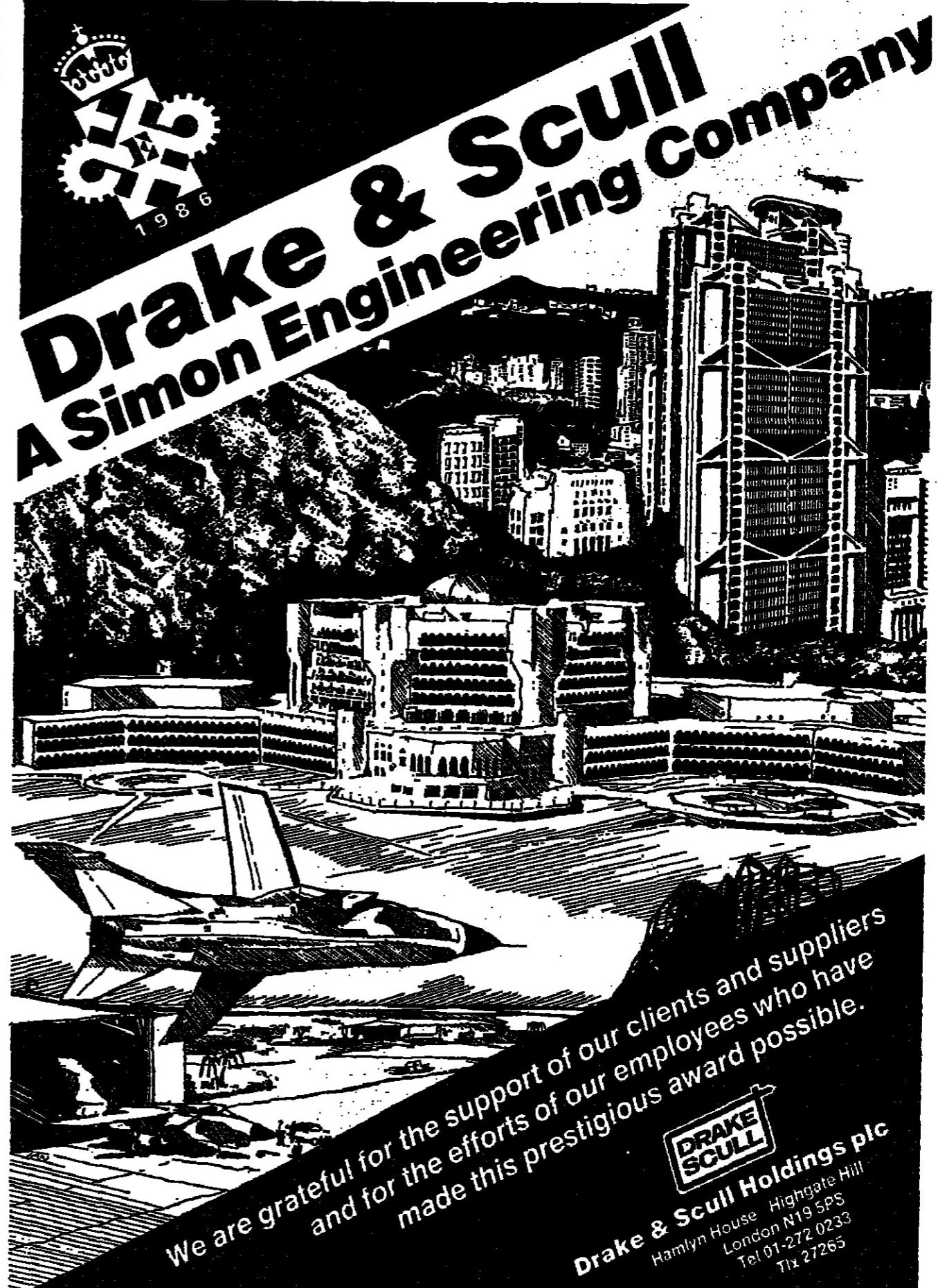
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Drake & Scull A Simon Engineering Company



DRAKE
SCULL

Drake & Scull Holdings plc
Hamlyn House, Highgate Hill
London N19 5PS
Tel 01-272 2333
Fax 27265

THE ARTS

Off-Broadway opera

Andrew Porter

New York has many little opera companies, each pursuing its independent existence, putting on a few shows each season. The parallel with the busy off-Broadway theatre scene is not exact, for although new operas do get done from time to time, most of the operatic activity is concerned with exploring repertory of the past untouched by the Met and the City Opera.

Bel Canto is one of the leaders. It plays in the Joan of Arc Junior High School auditorium, on West 3rd Street. It brought me my first encounter with *La Monna Lisa*, with Franchetti's "Giovanni," with several Victor Herbert operettas. This season — by popular request — it revived Rutland Boughton's "The Immortal Hour," produced by Frank Corsaro. The latest production was a Massenet double bill, "Le Portrait de Manon" and "Thérèse."

La Porteuse — a romance between Grieg's ward and Manon's niece — is light, pretty entraîne-raiser. There's a slimmer Andrea Chenier, is an "effective" opera — like "Sapho" and "La Navarraise" — a play sung to music rather than a fully lyrical creation like "Manon" or "Werther." The productions — with Tamara Mitchell's dramatic Thérèse — were good enough to "reveal" the works. Monivis' "Manon" was more convincing.

The Chinese Opera Theatre of New York plays in one of the city's best opera houses, the Marymount Manhattan Theatre, on East 71st Street, which is like a miniature Bayreuth. Beni Montresor is the company's resident designer; the productions look shiny, smart and elegant (so does the audience). But they often lack the spirit that brings the best of Bel Canto's shoestring shows to life. Daragonsky's "The Stone Guest" — a piece famous in music history but seldom performed — was done with care.

Montresor's sets were gleaming. A new English translation had been prepared by Thaddeus Motya, director of the company and producer of his shows and the Russian scholar Richard Taruskin. There was a full orchestra. But this setting, in continuous "melodic recitative" of Pushkin's Don Juan play proved as dull as I've always thought before. The singers



The Circus, Bath — how safe are our historic towns?

Architecture/Colin Amery

Place of new buildings in historic towns

It is certainly refreshing to have an occupant of the chairman's seat at the Royal Fine Art Commission who is neither anxious about giving that body a higher profile nor remotely afraid of expressing his opinions. When he sailed forth into the city of Bath last Friday Mr Norman St John Stevas (appointed at the end of last year as chairman of the EFAC), certainly had plenty of provocative and encouraging things to say.

He was opening a one-day seminar organised by the Georgian Group and the Bath Preservation Trust on the subject of New Buildings in Historic Towns. Referring to the damage many buildings of the 1860s and 1970s had done to the delicate fabric of older towns, Mr St John Stevas declared that the architecture of that period was "barbaric, philistine and arrogant."

He felt strongly that the time had come for large scale demolition of these in appropriate structures. "We are not stuck with these hideous cancers and carbuncles any more," he said. Speaking in general about his visits to other historic towns around the country he felt that sometimes it was sensible to consider the option of not building anything.

Many other little companies have not been mentioned. The Vineyard (whose Gianni di Parigi I praised earlier this year) is preparing Una cosa rara... Operaworks, which put on New York's first Mortification of St Magdalene years ago, is preparing to revive it.

There are sites where there should be no more buildings — he felt, could be likened to old houses. They grow slowly and then reach a point when they should grow no more.

In the concluding remarks of his address Mr St John Stevas pointed out that architecture was on the brink of a sea-change, things were about to improve, and he attributed this not so much to the profession as to the influence of public opinion.

The seminar itself was certainly dealing with what the chief architect and planner for Westminster described as "the most timely and important subject of the moment." By bringing together six experts — five of them architects and one top architectural historian, the Georgian Group and the Bath Preservation Trust — the conference is now about much more than preservation. Professor J. Mordant Crook pointed out that we now live in "post-functionalist" times and that there is a new kind of architecture evolving that is not confined to tableaux vivants.

Jungwon Park and Hubert Brummel both sang rather well, but in a conventional, not a specifically stylish way. Anton Coppola's conducting lacked

conviction. The short elegiac epilogue is intended as a coda, but failed on this occasion to complement the faster music as convincingly as it is intended to do.

Georgiades played both works with bright tone and alert attention to detail, but his accounts of the pair of Schubert works that elegantly counterbalanced Singer were less convincing.

The very late Gadstone der Frike in particular needs much more vivid characterisation and tonal coloration if it is to seem anything other than a manifestation of a tragically undermined creative impulse.

He is emphatically not designed for children, but demands tight rhythmic control and crisp articulation.

The collection was put together over several years, and completed in 1985. Taken together the pieces give a good idea of the scope of Singer's compositional techniques, with its nods towards Ligeti and minimalist and penance for jazzy synchronization as well as the clarity of his harmonic thinking. Each number is tiny and tightly self-contained; the musical image is conveyed with the minimum of fuss, cunningly calculated to tease and engage young minds. The piano writing itself is emphatically not designed for children, but demands tight rhythmic control and crisp articulation.

The Piano Sonata uses the same musical means at considerably greater length. The slow second movement — carefully spaced chords creating the full range of the keyboard — seemed least striking, while the dark gruff opening of the sonata lingered in the mind. The pair

of scherzos that follows suggests another influence: the syncopations and irrational groupings later across a boogie-woogie conjure up Naumov's player-piano studies, filtered through the short though the Lipschitzian. The short elegiac epilogue is intended as a coda, but failed on this occasion to complement the faster music as convincingly as it is intended to do.

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Monday April 21 1986

Far too many prisoners

A NEW dispute may be about to break out that could be unusually embarrassing for a British Government that already has problems enough: the Prison Officers' Association is threatening to take industrial action with, it appears, the support of a large majority of its members.

On the face of it there could be a few pointed indictments of a Tory administration that came to office seven years ago determined to restore some kind of law and order. Not only has crime continued to rise; the prisons are overflowing and now even the prison officers are rebelling against their terms of service.

There are also some damning international comparisons. The National Association for the Care and Resettlement of Offenders (Naco) reported recently that the UK sends more people to prison, both in absolute numbers and in proportion to its population, than any other major west European country except Turkey.

The British figures do not even compare well with the country's own recent past. From the early 1950s the number of custodial sentences in England and Wales started to go down. In 1974 it began to rise again and has been going up sharply in the last year or so. This month there were about 47,000 prison inmates—more than 5,000 above the limit officially certified as normal.

Reconviction rate

The figures for recidivism are no more encouraging. Naco estimates that among the people discharged from prison in 1981 58 per cent of male offenders and 39 per cent of females were reconvicted within two years. The reconviction rate was highest among young offenders.

Since it seems unlikely that Britain has a higher natural rate of criminality than its nearest analogues (say, France and West Germany), it is necessary to probe for the explanations.

Quite the most probable is that people are sent to prison in Britain for offences that would be punished otherwise elsewhere: for instance, by fines or by compulsory, if part-time, service like mending the roads at weekends.

There is, however, another possible cause. Such is the primitive state of the majority of

British prisons that they become a breeding ground for criminality, not a cure. If you put people in prisons in overcrowded conditions and without basic sanitation, it is not surprising that they come out unrepentant, especially if their first offence has been relatively minor.

The present Government's record has not been at all bad. It has undertaken the largest prison-building programme since this century—England and Wales had previously gone for nearly 50 years without a new prison. Extra prison staff have been recruited and the payment has been generous. For instance, out of a staff at Brixton last year of 658, 102 earned more than £20,000 per annum. If any other government had behaved in this way, Mrs Thatcher would have accused it of trying to solve the problem by throwing money at it.

The current dispute is not directly about pay. It is about the organisation of the prison service. The Home Office thinks that it could be better managed: too much of the prison officers' remuneration comes from overtime. The Prison Officers' Association for its part, wants to run its own affairs. In that sense it is like a classical industry dispute in the state sector. Who runs whom when there are no obvious criteria for judging performance?

Yet if the dispute goes ahead it could be immensely damaging to the Government. More people could be held in police cells, army camps could be used for prisoners and ultimately perhaps non-violent offenders with less than six months to serve could be released. But it would still not look like a credible prison policy.

That is what the Government has to explain, both to the prison officers and the public. It has talked about the need for stiffer sentences, has almost seemed to encourage the courts to give them, but there is scarcely a habitable prison cell left for an offender to go to. It is not entirely this Government's fault. It inherited a mess. Still, there is some obligation to say where it stands now. A white paper on prison reform and the purpose of custodial sentencing might help. Otherwise, Mrs Thatcher's administration may be up another creek without a paddle.

DASSAULT-BREGUET AFTER THE DEATH OF ITS FOUNDER

A company that may no longer fly alone

By David Marsh in Paris

THE PERMANENT tri-colour vapour trail blazed across the sky by Mr Marcel Dassault is tailing off with a plume of question marks. The death at 94 of the aerospace industrialist who gave France the Mirage leaves Dassault-Breguet, Europe's main manufacturer of combat aircraft, without its founder and guiding influence at a time when the company is facing its greatest challenge.

The company, built up over a long and extraordinary life, had not only made Mr Dassault the most wealthy man in France, but had undertaken the largest prison-building programme since this century—England and Wales had previously gone for nearly 50 years without a new prison. Extra prison staff have been recruited and the payment has been generous. For instance, out of a staff at Brixton last year of 658, 102 earned more than £20,000 per annum. If any other government had behaved in this way, Mrs Thatcher would have accused it of trying to solve the problem by throwing money at it.

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shares back into the mainstream of multinational aerospace co-operation.

Because of the high cost of developing modern technology and the need to secure markets across several countries at once, collaboration is now the leitmotif of all the big international companies in arms and aerospace business.

State-owned Aerospatiale, the other important French aerospace group, has played this card for two decades. But Dassault-Breguet has steadfastly declined to join in the game.

During the past few months, French Government officials and other figures in the defence industry have been discreetly voicing concern that Dassault-Breguet might be heading for turbulence.

The company has turnover of FF 16bn (£1.5bn)—about one fifth of its biggest US competitors—and 16,000 mainly highly-qualified workers in 14 French plants, most of which observed a minute's silence on Friday.

It has consistently registered healthy profits, expected to be over FF 400m last year.

The company is 46 per cent owned by the Government (which has 55 per cent of voting shares), following Mr Dassault's quixotic gift of a 26 per cent stake to the state in 1981 to forestall outright nationalisation.

But Mr Dassault, on the staff as a "technical adviser", has kept power concentrated in his own hands. This is underlined by the bulldog-like presence at the helm of the company of Mr Benoît-Claude Vallières, a long-time confidant who joined Mr Dassault in 1930. At 75 he is still chairman—10 years beyond the statutory retirement age for heads of all other state-controlled companies.

Worries about Dassault-Breguet's independent flight have arisen especially since the breakdown last summer of two years of efforts to build a five-nation European fighter aircraft.

Put simply, the policies which served the company well during the Gaullist era no longer look like a winning formula for the 1990s and beyond.

During the 1950s and 1960s, Mr Dassault's own technical genius, his ability to motivate a team of gifted and dedicated engineers and big skillful lobby, opinion combined to create a uniquely favourable set of circumstances.

His company became the monopoly supplier of combat aircraft for the French Air Force, taking over in 1967 its last competitor, Breguet.

Mr Dassault's capacity to attract large sums of defence subsidies for aircraft development—and at the same time to

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The company's latest Mirage 2000 air superiority interceptor has been delivered only sluggishly to the French Air Force because of budget cuts.

It has won foreign orders only from India, Greece, Egypt, Abu Dhabi and Peru. Balance of payments difficulties among the oil states and Latin America—underlined by the recent halving of the Peruvian order—have not only diminished marketing chances but are also raising doubts over whether Dassault has registered sufficient provisions in its accounts for Third World risks.

The implicit French desire to concentrate above all on lighter fighters for export market was a key influence in the ill-fated EPA negotiations.

Mr Vallières, whose mandate was renewed last year up to October 1986 (against the opposition of Mr Charles Heron, the then Defence Minister), opposed an agreement to build a fighter jointly with Britain, West Germany, Spain and Italy.

The EPA affair was also flawed by failure to agree design specification. But Dassault-Breguet's insistence that it should have overall technological leadership of the project, based on its uncontested superiority in Europe in making delta-winged jets, soured the chances of reaching a work-sharing agreement with British and West German industry.

Forced

on the defensive

after the Vietnam War, the US

air force

had regrouped

and

the upper hand with the

Regan defence build-up.

McDonnell Douglas, with its F-15 and F-18, and General Dynamics, with its F-16, have eaten into Dassault market share.

The success last autumn of the Anglo-German-Italian Tornado fighter-bomber in prising away a keenly-contested Saudi Arabian order was perhaps the most severe blow.

France's own air force equipment efforts have been hit by the last few years of budgetary austerity and the mounting cost of modernising the nuclear deterrent, now concentrated on the submarine force.

The combined impact of US moves to win industrial countries' air forces, France's unwillingness or inability to service sensitive customers such as South Africa, Libya or Israel, and the fall in oil revenues among Middle East countries, have all narrowed Dassault-Breguet's client list.

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Mr Dassault, who liked to think that the four-leaved clover he found just before the war had a hand in rescuing him intact from Buchenwald death camp where he was deported in 1944, always believed he was living under a lucky star.

The next few years will show whether the magic of the four-leaved talisman still works after the death of its owner.



Marcel Dassault: one of the last photographs

This made almost inevitable the decision by the Bonn Government last August—which nonetheless came as a considerable political shock to the Elysee Palace—to join Britain and Italy (later joined by Spain) in building their own programme.

France was left to develop on its own a lighter aircraft based on Dassault's Rafale prototype due to make its first flight in June.

To try to defuse development costs, the French Defence Ministry over the past few months has been trying to attract interest in the project from Belgium, Norway, the Netherlands and Denmark, which will be looking to replace their F-16 jets in the late 1990s.

The French Government, somewhat late in the day, has launched a series of initiatives to try to improve harmonisation of European air force needs. President Mitterrand himself in November made a vaguely worded and coolly-received proposal for France to take a small stake in the four-nation project to give its equipment manufacturers a greater chance of European business.

Dassault-Breguet is on the new French Government's privatisation list. But it would be surprising if the right-wing administration of Mr Jacques Chirac, himself a close friend of the Dassault family, were not to use the death of the founder to try to redirect the company's affairs.

Mr Dassault's son Serge, the 60-year-old head of the successful military electronics group which bears his name, is also keen to see the state sell its stake.

Any flotation, however, would probably need to be accompanied by a capital increase to boost Dassault's financial resources. The company's shares on the Paris Bourse, which have fluctuated rapidly over the last few years, have fallen in recent months and slid 4 per cent on Friday afternoon.

Mr Andre Giraud, the new Defence Minister, is planning to bring a resolutely "industrial" approach to French defence equipment policy, according to Ministry officials. This will almost certainly confirm the need for international co-operation.

Mr Giraud, who was a technician in the final years of the Giscard

administration, has also brought in an outside industrialist or a top defence civil servant. Whoever gets the job when Mr Vallières retires will have to wrestle with a key dilemma. Dassault-Breguet needs to make a successful trade-off between sharing its technology and entering into genuine multinational partnerships—the only way for aerospace companies outside the US to finance development of large projects and achieve long production runs necessary for economic survival.

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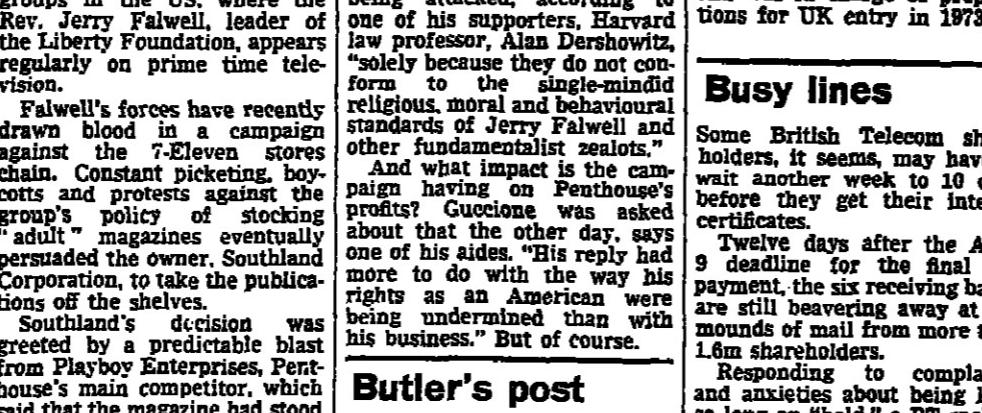
Dassault's Rafale: prototype of a supersonic combat jet



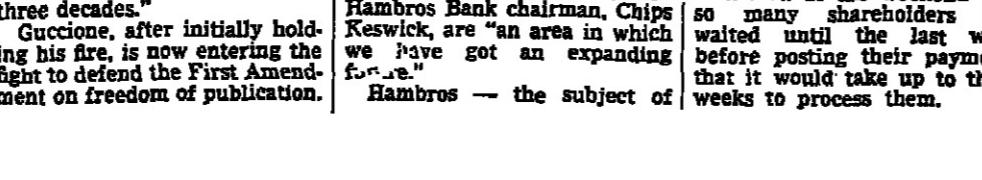
Penthouse fights moral majority



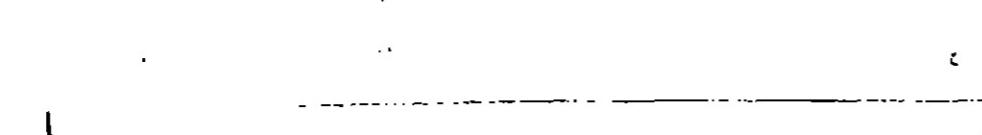
Men and Matters



Busy lines



Loss of volume



From the house magazine of a US company: "He said: '1985 had been an excellent year. The company had achieved increased sales for all their products except hearing aids, which were going through a very quiet time.'

"We expect all temporary certificates will have reached shareholders by the end of the month," he said.

BT's special inquiry lines have been humming to the tune of 4,000 calls a week—and it might be simpler, it was suggested, if shareholders, anxious about the forfeiture penalty, checked with their banks to see if payments have been cleared.

It seems unlikely, anyway, that the penalty will be applied in any cases where efforts were clearly made to pay the instalment by the due date.

FOREIGN AFFAIRS

Throwing bricks at a wasps' nest

By Ian Davidson

LAST TUESDAY, Mrs Thatcher was loudly proclaiming how right she had been to support President Reagan's bombing attack on Libya. Wednesday brought her back with a repeat performance on the same theme. Thursday proved her conclusively, comprehensively and appallingly wrong, at least six counts. Three hostages held in Lebanon, another British hostage taken, an American diplomat shot in Khartoum, and a failed attempt to plant a bomb on an El Al flight from Heathrow. Despite President Reagan's claim that the Monday's raid was a success, the Pentagon later described it as "perfect"; but if that is success I shudder to think what would look like.

Moreover, the full costs of that one short night are still as far from being counted. The killing of three hostages was easy; the planning and mounting of other attacks may take more time. No-one in his right mind could ever have seriously believed that one 12-minute air raid at dead of night would act as an "effective" deterrent against the hydra-headed beast of terrorism; it takes a real fool to throw bricks at a wasp's nest.

Secondly, the operation threatens to drive a damaging wedge into the trans-Atlantic relationship. In Washington, Mrs Thatcher has come in for effusive praise for her defiance, but the contrast with the refusal of the other European allies has been heavily and graphically drawn to the attention of the US public, much of which endorses the Administration's action, even though it also expects that it will provoke further terrorism. But in Britain, polls show that two-thirds of the public condemns both the American action and Mrs Thatcher's support for it; so even if she wins rosettes in Washington, the British public is clearly not persuaded that loyalty to the US was good enough reason. To that extent, the operation can only have heightened existing misgivings in Britain as well as in the rest of Europe about President Reagan's imprudent earnestness to resort to force of arms in inappropriate circumstances.

The worst of it is that Britain's support for the American



Lebanese demonstrators outside the former US embassy in Beirut. The next day, the bodies of three hostages were found

Americans have strong evidence that a terrorist attack which killed one American and wounded many more, is directly linked to Col Gadaffi's murderous regime; if they believe that this entitles them to satisfy a barely-suppressed urge to take direct military action against Libya, then the US can reasonably grounds for frustrating the only independent action open to them. The alternative is a growing disengagement between the US and Europe, and in the long run the risk that if the Europeans will not defend American soldiers, the Americans people will be reluctant to use their soldiers to defend the Europeans.

This is the kind of argument which was presented in a New York Times editorial last week.

Sergeant Kenneth Ford, the American killed in the Berlin disco bombing that precipitated the attack on Libya, was stationed in Europe to serve an extraordinary 40-year American commitment to an extraordinary alliance... If his murderer America's reprisal and Europe's demagogues were now to weaken America's resolve to weaken America's alliance, Col Gadaffi would have scored a mighty victory.

"Nato imposes no contractual obligation on the allies to harmonise policy in Afghanistan, Vietnam, Nicaragua or Libya. The treaty's authors never dreamed of a joint pursuit of terrorism. But the Nato troops who wait to blunt Arab militancy, should stand ready for nothing if they do not stand for a sense of shared community and values.

"If a partner in that community pleads for help in distress, an ally's duty is not merely to weigh the request against other interests but to recognise the common interest in helping as much as conscience allows."

The words betray themselves in distress, fear and terror. It is a highly supererogatory, which wanted to be the hand of Libya; its carrier groups in the Mediterranean were entirely capable of performing the task, and more conveniently at that; instead, it chose to make the issue a litmus test of alliance solidarity, by demanding the use of the F111s based in Britain.

As many people have pointed out, it was bound to be a very difficult choice. Mrs Thatcher claimed in the House last Tuesday that the US action was in the British interest, and she had no reason to imagine that terrorism can be defeated by military force, and she does not believe it now. When WPC Yvonne Fletcher was murdered by Libyans two years ago, did Mrs Thatcher send a task force to bomb Libya? No, she kicked the Libyans out of the UK. Even though she has now set a most disturbing precedent, she was at pains to insist that she would not necessarily agree to a similar request from the US on another occasion.

On the other hand, it was bound to be difficult to refuse a categorical American request. A categorical British veto could raise serious misgivings in America about the long-term raison d'être of the bases in the UK, since it would imply a British claim to be able to overrule American decisions on American interests.

Nevertheless, the result so far looks like the worst of all possible worlds. Washington has gone out of its way to create the conditions for a European-American quarrel; Mrs Thatcher, by agreeing to the US demand without first concerning herself with the impact on British public opinion, has compounded that. She has also, in her speech in the Senate, given the alarm expressed in the final paragraph of the New York Times editorial has been amply justified. Not merely has the American attack rallied Arab

support for Col Gadaffi and precipitated an immediate wave of terrorist attacks, it has also weakened the alliance. Is that really what President Reagan and Mrs Thatcher had in mind?

It goes without saying that Britain is not a damsel in distress, fearful and terrified. It is a highly supererogatory, which wanted to be the hand of Libya; its carrier groups in the Mediterranean were entirely capable of performing the task, and more conveniently at that; instead, it chose to make the issue a litmus test of alliance solidarity, by demanding the use of the F111s based in Britain.

The board's motives sound admirable. It argues that in recent years speculative investors have exercised undue influence over the management of many publicly traded companies. And it is especially worried about the growing power of institutional managers whose interest in short term performance leads them to support highly leveraged takeovers, or management strategies which emphasise only short-term returns.

Shareholder control

Milacron says it is not aware of any potential takeover threat. But as world leader in a highly technical industry, it obviously feels vulnerable to a surprise attack during a lean period for profits. The recapitalisation would push arbitrageurs out of the picture altogether and give the board a chance to negotiate any take-over attempt in an orderly fashion.

On Tuesday, Sir Geoffrey Howe said the US attack was not merely justifiable, it was essential. But on Wednesday evening he gave a glimpse of a rather different judgment. At their meeting in The Hague, he said, the 12 foreign ministers had agreed on a useful framework of controls on Britain's public opinion, but that quite apart from the alarm expressed in the final paragraph of the New York Times editorial has been amply justified. Not merely has the American attack rallied Arab

well as giving the management the chance to think about grand long-term strategy, the scheme is also likely significantly to increase family control over the company at no cost. Small wonder that the share price has been as flat as a pancake since the plan was announced.

There are checks and balances to prevent the plan being taken too far. If shares whose holders are entitled to vote 10 votes each are reduced to less than 15 per cent of the outstanding shares, the right to one vote—a share—until they have held for three years. Then they will get 10 votes a time.

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Shareholder loyalty

Yet a two-class voting structure even ones as well designed as this always has the same drawback. The threat that the market might make trivial judgments about the future of the business is replaced by the possibility that hidebound management will stifle future development without any discipline from the market place.

Might there be a better way to encourage long-term shareholders? One thought would be to offer a dividend bonus to investors of more than three years standing. But this would be very difficult to administer, and might not be all that effective. Short-term dealers would be much more interested in the chance of a big capital gain following a takeover approach than in any yield advantage that the company could afford to pay.

In the end, artful dodges to encourage shareholder loyalty are never very satisfactory. A company's best approach is to keep shareholders fully informed about its forward thinking and not just at moments of crisis when it profits from beating at the door. As a destination, success through the European capital markets, this is a concern not just for American managers.

Letters to the Editor

Why must it be jam tomorrow?

From the Director General, Chemical Industries Association

Sir—I strongly endorse the view that Government should no longer stand in the way of the electricity supply industry's efforts to obtain fuel supplies at internationally competitive prices (Letter, April 14), and reflecting this, in substantial electricity pricing. The need for action is especially urgent in the case of supply to large industrial users with a high share of their total business in export markets, but is also important to the supply of electricity to the rest of industry and to the domestic consumer.

In this country many large industrial users face electricity price increases as high as 64 per cent in the present tariff year, which began on April 1. So far we have not obtained any adequate explanation for such extravagant increases except the comment that the increasing rate of return and financial "take" by the State, as demanded by government, is partly responsible. The real compare with the electricity industry's stated five-year target of increases averaging 1.7 per cent below the rate of inflation. That target, the Chancellor's promise of a 33 per cent inflation rate this year would imply electricity price increases averaging 24 per cent. Comparing promises with reality gives a hollow ring to these "jam tomorrow" assurances!

Meanwhile, monitoring the movement of electricity prices in the five other leading EC countries show that these are in many cases being frozen or substantially reduced, because utilities there are allowed to have access to much cheaper world prices coal and oil and to pass on the cost benefits of this and of a growing low unit cost nuclear component to their customers.

It is a fearful indictment of government energy price practices in this country that, despite our uniquely favourable energy supply position in comparison with EC competitors, consumers here still fare the worst even in a situation of collapsing world fuel prices. To get back our competitiveness we must somehow break the habit of economic hysterics—that is, being cost leaders on the way up and price laggards on the way down.

Martin E. Trobridge,
93 Albert Embankment, S.E.1.

Complaints against barristers

From the Vice-Chairman of the Bar

Sir—I was astonished to read the statement of your Legal Correspondent (April 17) that "The Bar has no complaints procedure whatsoever." This is simply not true.

Any complaint against a barrister, including any allegation of negligence or incompetence or of conduct or of a breach of professional standards.

It is first referred to the professional conduct committee (PCC) which carries out a full investigation to establish whether or not there is any evidence of professional misconduct or of a breach of professional standards.

In his submission to the Minister, the President of the Institute of Chartered Accountants England tries to justify his plea

for over 100 years one of the main safeguards has been the audit. If, as a result of a negligent audit, shareholders suffer loss the company can sue its auditors whose liability is unlimited.

Because of the high level of claims, there is insufficient capacity in the insurance market to cover accountants against the risks of being sued for professional negligence.

So the accountancy profession has asked the government to limit the liability of auditors of investment business as covered by the Bill.

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FINANCIAL TIMES

Monday April 21 1986

01 935 2546 0902 22431

Tarmac

Construction at its best

Terry Byland
on Wall Street

Bulls come through a stern test

THERE CAN be no doubt that the bullishness of a US stock market that can soar to new peaks within two days of the US bombing attack on Libya. The inability of Opec ministers to agree on oil output cuts - swiftly reflected in falls in crude oil futures in New York - underlined Wall Street's belief that the Libyan affair will not provoke an international crisis.

So, with fingers crossed perhaps, the brokerage community continued to sound a bullish note. Further falls in interest rates and in the US dollar, together with growth in US and world economies, are predicted by many analysts. A yield of 6.5 per cent long-dated federal bonds with 10 months to maturity is the market's latest target.

Another shakeout in the stock market is generally accepted as quite likely, but not on any more significant scale than the 5 per cent setback so quickly recovered last week. E.F. Hutton suggests that only aggressive traders should even try to react to such a correction.

"Investors," it suggests, "should continue to focus on the central trend and remain fully committed. There is no inflation on the horizon, and the path of interest rates is down." Investors continue to divide their favours between bonds and stocks on a 35-65 per cent basis, with the powerful surge in Treasury bonds suggesting that the stock market may have more to offer in the near term.

But within these parameters, there are signs of shifting priorities. A stock market correction is likely to be triggered by a recovery in oil prices, disappointing corporate earnings reports or both.

A rally in oil prices seems almost inevitable, if only on the basis that whatever goes down must go up. Smith Barney, Harris Upton has already urged clients to increase the energy sector of portfolios from 8 per cent to 10 per cent or a full market rating. It points out that the relative total return from the energy sector has already exceeded that of all other sectors for some months.

Smith Barney is prepared to envisage a recovery in oil prices to around \$20 a barrel. This might boost some oil stocks but would do little for the domestic drilling and service companies that have taken most of the beating since crude prices tumbled from last year's average price of \$26 a barrel.

Chemical stocks would be obvious candidates for disposal by investors seeking to increase portfolio weightings towards energy issues. The chemical sector has taken most of its gain from the fall in the price of its oil feedstocks, which is beginning to show through in the current round of good results from the major names.

Airlines stocks, having benefited from falling oil prices, might seem another selling target for those expecting oil prices to rally. But strength in the domestic carriers reflects a wide range of potentially bearish factors, including prospects for another wave of takeovers and for a healthy domestic tourist trade as US tourists shy off foreign travel.

Investors wanting to reshape their stockholdings might also look askance at the technology sector, which has lagged the market for some time. Digital Equipment restored the sector's morale last week with a set of good profit figures. But computer issues are still smarting from IBM's somewhat cool view of prospects for the rest of the year.

But across the broad range of the stock market, bullishness is still in order. Interest-related stocks are still benefiting from the plunge in short-term rates. The season of bank results has been starred by excellent figures from J.P. Morgan, long regarded as one of the best managed banks. Even BankAmerica has attracted not only buyers, but recommendation from Salomon Bros as a bank with more bad news behind it than ahead.

Consumer issues have shown a more uncertain trend, with the major department stores still troubled by heavy price competition. The best performance has come from food stocks, which have outpaced the market since early March. Lower prices for petrol and for central heating fuel will leave more money in consumers' pockets, and the first place to spend it will be the local supermarket.

Nor is the market upset by the somewhat lacklustre outlook for corporate profits, which reflects the uncertain pace of the economy. Some brokers are trimming earnings forecast for the S&P stocks for this year. But 1987 forecast remain high at around \$19.00 a share, which puts the market on a 12.75 multiple at present - a fair representation of the bullish environment.

UK expected to launch 10th oil and gas round

BY DOMINIC LAWSON IN LONDON

THE BRITISH Government is expected this week to announce its intention of holding a 10th offshore oil and gas licensing round, despite the collapse in crude oil prices and subsequent slashing of oil companies' North Sea exploration budgets.

The independent oil companies had argued that the next licensing round should be deferred but the Government is determined to press ahead, in part to keep faith with the offshore supplies industry, which has become increasingly demoralised by the drying up of North Sea exploration.

In one key area the Energy Department appears to have won an argument with the Treasury, to the benefit of the smaller oil companies. It seems likely that the 10th round will not contain a cash auction element, which the Treasury is likely to offer areas with potential for gas discoveries.

Gas prices paid by state-owned British Gas to suppliers are not tied entirely to the oil price, and British

all awards would be at the discretion of the Energy Department.

Although Esso, the UK subsidiary of Exxon in the US, has called for a cash auction element in the 10th round, hardly any of the British oil companies, apart from BP and Shell, have the available funds at current oil prices to compete in such an auction.

The Department of Energy's main concern is to avoid the embarrassment of the oil industry rejecting most of the acreage on offer. Therefore, many fewer blocks than the 185 offered in the ninth round are likely to be made available.

The 10th round is likely to contain very little of the deep water frontier acreage that characterised the previous licensing round. Instead it will concentrate on the established producing regions of the North Sea. In particular, the Energy Department is likely to offer areas to be made available next year.

In the 10th round the Government will probably have to settle for slow work programmes by the oil industry, which is unwilling to commit itself to an intensive programme of North Sea exploration until the oil price stabilises at much higher levels.

Norwegian strike, Page 3

Gas is known to be short of supplies to match UK gas demand in the mid-1990s.

For this reason, the southern and central regions of the North Sea are likely to be the main area of interest in the 10th round.

Established North Sea oil companies have already formed provisional consortia for taking part in the 10th round.

After the Government announcement, which will set out the general areas to be offered, these groups will carry out seismic surveys of those areas in the summer. Several months later the Government will then reveal the exact blocks to be offered and, after receiving bids from the oil industry, it is likely to award the licences early next year.

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Opec majority in favour of raising total output ceiling

BY RICHARD JOHNS IN GENEVA

A CLEAR majority of the Organisation of Petroleum Exporting Countries (Opec) has emerged in favour of an increase in the ceiling on the total oil output to 18.3m barrels a day. This would still be below current estimated Opec production of 17.5m b/d.

Ten of the 13 members meeting in Geneva at the weekend were in favour of increasing the ceiling within a reasonable limit.

The hardline alliance of Algeria, Iran and Libya was effectively isolated. It had called for a reduction to 14.5m b/d from the present agreed ceiling of 15m b/d.

This raised hopes of an agreement shortly on a higher output limit that is consistent with market demand and is of a kind members sincerely believed the time to be ripe for a compromise.

Representatives from member states, excluding those of Algeria, Iran and Libya, concluded on Saturday evening that demand for Opec crude for the rest of the second quarter and the third would be safely accommodated by a ceiling of 16.3m b/d. Their calculation assumed a speedy end to the Norwegian offshore oil workers' strike. They were scheduled to meet last night and report this morning.

The gloom pervading the meeting seemed lifted on Saturday night after nearly 18 hours of talks.

It was by no means certain, however, whether Saudi Arabia, Kuwait and the United Arab Emirates sincerely believed the time to be ripe for a compromise.

Their proposal was that any increment should be shared pro rata, according to percentage shares under the accord reached in Geneva in October 1984.

Opec ministers yesterday asked three chief delegates - Sheikh Ali Khalifa al Sabah of Kuwait, Dr Subroto of Indonesia and Mr Gulam Lukman of Nigeria - to assess the size of voluntary cuts possible by non-Opec producers and the volume of output which might be closed down in North America.

They were scheduled to meet last night and report this morning.

The talks were resumed in Geneva last Tuesday after an adjournment in March.

On Friday the conference seemed in danger of collapse as Mr Belkacem Nabi, Algerian Minister of Energy, said there could be "no compromise" at this meeting or any future meeting.

They were, he said, "two directions which are 180 degrees apart," referring to the conflict between the camp seeking to boost prices by a deep cut in output and the others now committed to a gradual approach to raising per barrel revenues.

He said that chances of co-operation with Mexico, Egypt, Oman, Malaysia and Angola - represented during the first phase of the conference - had been lost.

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Mr Fawzi Shakshuki, Libyan chief delegate, said that his country would not accept a ceiling in the range of 16m-17m b/d.

Efforts by Venezuela, whose chief delegate Mr Arturo Hernandez Grisanti is the current Opec president, and the conservative Arab producing states to breath life into a moribund conference appeared to have worked.

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Tories in Britain uneasy over use of bases for Libya raid

BY PETER RIDDELL, POLITICAL EDITOR

CONSERVATIVE MPs in Britain have reported considerable apprehension and uncertainty among party supporters and voters about the use of British bases by the US for last week's bombing raid on Libya.

The response, even from activists in local parties was said to be questioning and, in some cases, critical, while there was a feeling that Mrs Margaret Thatcher, the Prime Minister, ought to be supported in face of opposition attacks, there were strong misgivings about possible future military action.

This experience of Tory members from different parts of Britain ties in with the evidence of three opinion polls which suggest that two-thirds of the British public opposed both the bombing and the Government's attitude to it.

A number of MPs, including ministers, also reported concern about the control of US bases in Britain, which they fear will provide ammunition for the opposition Labour Party and the Campaign for Nuclear Disarmament.

A large majority of the thousands of letters and calls to the Prime Minister's office on the subject

have been hostile to Mrs Thatcher's decision. However, there are apparently some signs of a co-ordinated, rather than a spontaneous, campaign and no precise figures are being released.

However, in a TV interview Mr Edward Heath, the former Prime Minister gave a warning of the dangers of escalation. He said that if there was another request by President Reagan to use bases in Britain then this might create a situation "which I doubt very much whether this British Government could survive."

To answer these doubts, senior ministers, including Mr Norman Tebbit, the Conservative Party chairman, and Mr Tom King, the Northern Ireland Secretary, made a point over the weekend of emphasising the Libyan involvement in terrorism within the UK, particularly via the IRA.

Mr King said in a statement that "the great curse of the IRA has been fed and nurtured by among others over the years, the evil regime that is Gaddafi's Libya."

Continued from Page 1

In a clear message to the Reagan Administration, Sir Geoffrey also argued that the US should be constantly looking for a way of advancing the Middle East peace process. "The perception of the European countries has accorded a rather larger role to the rights of the Palestinian people to self-determination than has the US."

EEC officials say Libya is certain to be classified by the foreign ministers in the top category of offenders involved in terrorist acts.

This is in spite of Greek unwillingness to admit the strength of evidence submitted by the US, the UK and other EEC member states.

Continued from Page 1

European share clearing service launched

By Alexander Nicoll in London

THE INTERNATIONAL

equity market

takes a step forward today when Euro-clear, the Brussels-based Eurobond clearing system, launches a clearing service for about 100 shares from five European countries.

The lack of an efficient cross-border clearing system has been a drawback for traders, who increasingly want to deal in equities outside the country of issue amid the trend towards globalisation of stock markets.

The shares initially to be handled by Euro-clear are Belgian, West German, Dutch, Swedish and Swiss. Equities from other countries are likely to be added soon, following the overall criterion that they must be widely traded outside their home market.

The absence of British shares from the initial list is not surprising after the UK Government's recent imposition of a 5 per cent charge on the conversion of British shares into depositary receipts and on transfers into clearing systems such as Euro-clear. UK shares listed on European stock exchanges are mostly traded there in depositary receipt form or through local clearing systems.

The Euro-clear service will complement national clearing systems. Trades with counterparties outside Euro-clear will be settled against payment through local Euro-clear depositories and national systems in local currencies. When both sides of a trade are within the system, clearance may be against payment in any of its 23 settlement currencies.

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Issues of shares using Eurobond syndication methods can be distributed through Euro-clear and the system will also clear rights issues and some depositary receipts. A custody service will handle dividend payments. Euro-clear plans an equities lending and borrowing service later this year.

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Continued from Page 1

There is a real risk for Allied Lyons, however, that it could become embroiled in a long legal wrangle to enforce the contract.

In the absence of any higher bids, Hiram has reluctantly endorsed O&G's latest offer. A TransCanada official said the company dropped out of the bidding because "going further would mean paying a premium value" for Hiram's oil and gas assets which were of primary interest to TransCanada. He indicated that discussions with O&G for a joint approach to Hiram had broken down.

The Commission has already drawn up a list of proposed countermeasures if the US goes ahead with its action. The US measures in May would affect EEC apples, fruit juice, beer and biscuits - although Mr Yeutter said these would take the form of quotas and not tariffs as originally announced.

Hiram Walker bid battle set to close

Continued from Page 1

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Continued from Page 1

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THE LEX COLUMN

The sun rises over Cathay

Climatic conditions look perfect for Cathay Pacific's stock market take-off. Unlike the Singapore Airlines share sale, which was battered by the cross winds from Pan-Electric, Cathay is being launched into a stock market near its peak.

Although the largest cash call yet seen in Hong Kong at HK\$15bn, next week's offer for sale should be comfortably oversubscribed.

In less good flying weather Cathay's prospects would receive a more scrupulous examination than it is likely to get when it appears tomorrow and its main use will be to guide prospective investors in other airline companies. It should remind them that airlines have high operational gearing.

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جذب العالم العربي

SECTION III FINANCIAL TIMES SURVEY

Saudi Arabia

Despite the severe effects on the country's economy of the fall in world oil prices, Saudi businessmen are in some ways more optimistic than they were late last year and they take heart from the way their Government is approaching its problems

Weathering the storm

IN THE last six months the Saudi Arabian Government has made a more direct impact on the world economy than at any other time since it began exporting oil at the end of World War Two.

At the end of last summer, after months of making threats, it decided to abandon its role as the country that would absorb any decline in demand for oil for the sake of maintaining the prices agreed by the Organisation of Petroleum Exporting Countries, Opec. It quickly trebled its exports, from a level of little more than 1m barrels a day, to at the end of the year led the Opec campaign to recapture the oil market share that the Organization had enjoyed in the 1970s.

With a third of the non-Communist world's oil reserves below its treasury, Saudi Arabia has a strong interest in maintaining world demand for oil in the long term.

This year, as a result of Saudi policies, oil prices have fallen by more than half, from some \$26-28 a barrel to \$12-14. This has led to the biggest change in the fortunes of the industrialised countries since the radicals in Opec, dragging a rather reluctant Saudi Arabia with them, quadrupled the price of oil in 1973. It seems likely to ruin some of the Kingdom's poorer fellow members in Opec.

Saudi Arabia itself may not be too badly affected by the fall in prices. Its increase in output partly compensates for the drop in price. Last year its

By MICHAEL FIELD

oil revenues were \$22bn, this year they might be \$16-18bn.

King Fahd, who has sound political instincts, has opted to maintain salaries, subsidies and operating and maintenance spending for the benefit of the ordinary people of the Kingdom.

Last month on television he tearfully told his people, with tears in his eyes, that his Government could produce no Budget for 1986-87. The uncertainty of oil price and production levels would have made the exercise futile.

It emerged from ministers' statements afterwards that the Government was envisaging spending the equivalent of about \$40bn, of which more than half would be drawn from domestic sources and income from the foreign assets of the Saudi Arabian Monetary Agency, Sama.

Apart from maintaining current spending this would allow the completion of construction programmes under way and might make possible a few new projects.

Spending level

The estimate may underestimate the true level of Government spending because there are many big state agencies, including the Saudi Industrial Development Fund, which are wholly or partly self-financing. Clearly the brunt of the spending cuts is to be borne by the business community, which is already rich.



● KING FAHD (left) and his Finance Minister, Mohammad Aba al Khalil: worried by uncertain oil revenues.

losses were made by bankers with the sole intention of forcing the Government to devise a system to secure their lending.

In the past six months only one more big corporate debt problem has been added to the list of seven or eight crises in major companies that have occurred since the recession began in 1982.

The company affected is Redec, the trading, contracting and real-estate group owned by Ghauth Pharaon, and its difficulties have been expected by the banks for several months.

The banks came through 1985 with greatly reduced profits but no disastrous losses. It is still difficult for them to collect payment of loans from debtors, and the companies will still not acknowledge the legitimacy of any interest charge, but there is a prospect that it may soon be possible to build provisions for the arbitration of disputes into new loan agreements.

Many people in the royal family and the Government believe that the dire warnings last autumn of massive loan

opportunities for profitable investment in the Kingdom.

They cannot see how they will make money in new enterprises unless the Government can increase its spending again.

Private investors, who hold tens of billions of dollars in the Kingdom, have recently been transferring huge sums abroad.

Even so much it was thought that the flow might have peaked at over \$1bn a day.

It is difficult to find anyone in the Kingdom who claims that any of these developments has made the country a jot less stable.

A handful of foreign contractors have left the Kingdom, the most recent important case being the British partnership of Lamm and Wimpey. Most contractors that do not have work in progress have reduced their staffs to 10 or 20 but are staying on so that they will be in a stronger position to bid when the flow of contracts is resumed—they hope in two or three years.

Apart from the possibility of a further fall in the oil price to below \$10 a barrel, the main concern of Saudi businessmen is that there seem to be few

probably the Kingdom's biggest infrastructural projects could not have continued to be built even if the money had been there—which partly ignores the broader effects of spending cuts on an economy which was driven by construction expenditure.

Many Saudis say they should be grateful for the past boom and should now learn to live in a normal economy. The slowdown will give families an opportunity to adjust to the revolution that has occurred in their lives since 1973. They can curb extravagant habits, about which most of them feel slightly guilty, and think more of their original values.

Exodus

Their delight is that well over 1m foreigners, out of an expatriate population that reached 3m at its highest, have left the Kingdom in the past 18 months.

Where one might expect

them to take for granted the progress they have made in the past 18 years, one finds that they are still impressed by their new telecommunications, hospitals, schools, roads, airline and airports.

The Juffail group,

through the Iraqi lines and sweep down on Kuwait, which would be beyond their present military capacity, but that they would launch commando raids on Saudi or Kuwaiti desalination plants, or other installations, on the Gulf coast.

After the attack on Fao the foreign ministers of the Gulf Co-operation Council, which is composed of Saudi Arabia, Kuwait, Bahrain, Qatar, Oman and the United Arab Emirates, met and issued an unusually robust statement condemning Iran for refusing Iraqi offers to end the war.

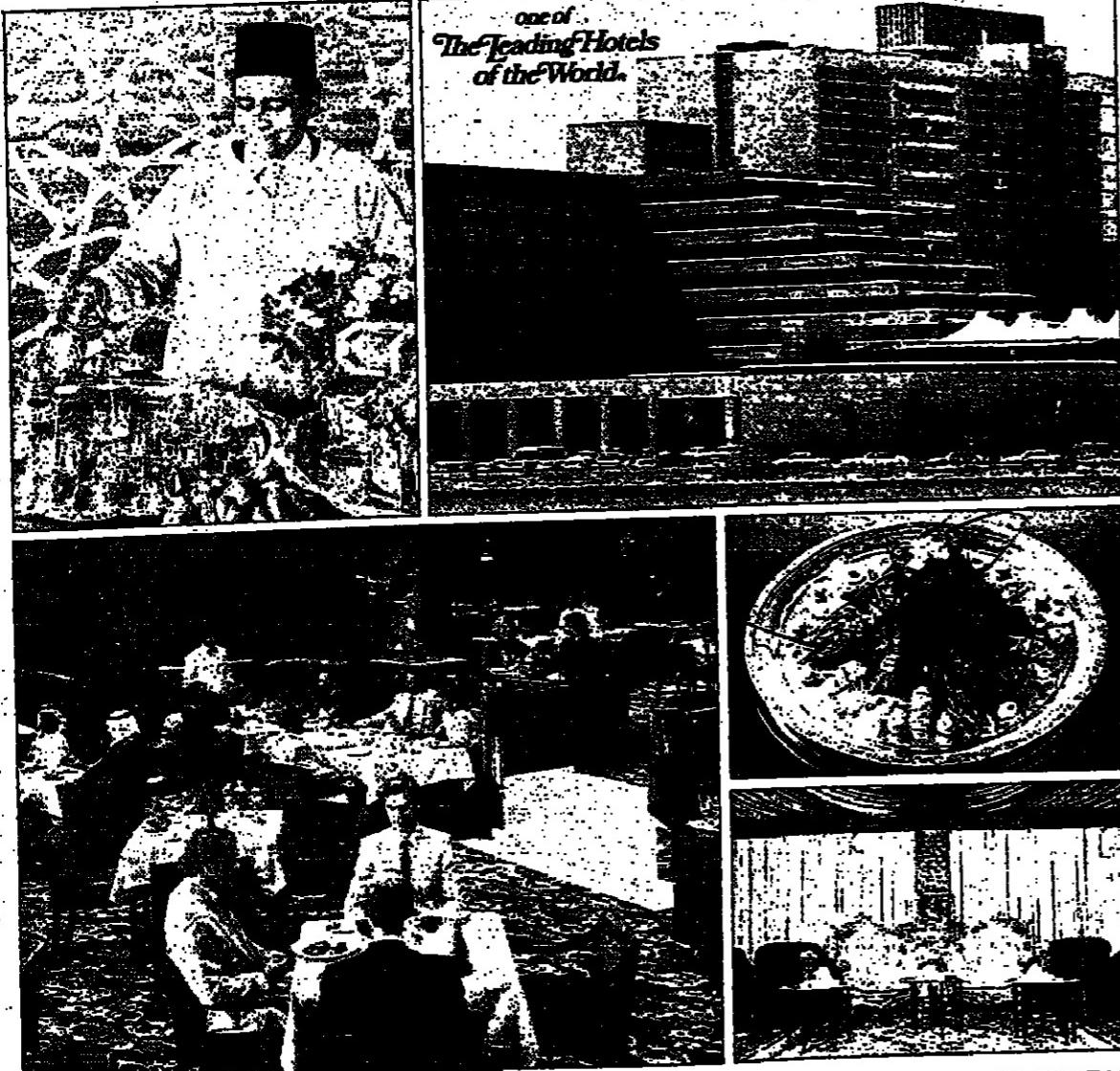
The Saudis lobbied Western governments to ask for statements of support. The most substantial response came in the form of a visit by the US Vice President, Mr George Bush, to the Kingdom earlier this month.

As it happens, in the past few weeks Saudi fears have been allayed. The Gulf war has ended once again into stalemate, while the consensus among Western diplomats and military officers in the Kingdom is that the Saudis worried too much about the Iranian threat.

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SAUDI ARABIA 4

Payment delays may top \$8bn

Construction contracts

RICHARD COWPER

A FAST-SHRINKING construction market, fierce competition and delayed payments for completed contracts are taking their toll on local and foreign companies alike, as the Saudi economy struggles to make the painful adjustment from boom to recession.

Hundreds of small Saudi contractors and sub-contractors have ceased trading altogether. While a number of firms have run into serious financial problems, and several foreign companies have felt obliged to leave the kingdom accepting heavy losses.

In the public sector, which has consistently accounted for over three-quarters of the construction market, Government-project expenditures are estimated to have fallen by over 60 per cent since 1981 from around \$50bn to \$19bn last year.

Awards of major new public-sector construction contracts reveal even sharper declines. These are estimated to have fallen by around 80 per cent since 1982, from about \$20bn to roughly \$1bn in 1985.

This sharp contraction in the market has led to cut-throat competition, as companies battle to maintain market share, or simply to keep themselves in business.

With profit margins pared to the bone, a number of companies have been dealt a severe blow by delays in payments—either from the Government or its agencies, or from main contractors which themselves have not been paid.

Estimates vary, but diplomats and bankers who have followed the problem in detail suggest that payment delays by the Saudi Government, for whatever reason, to local and foreign companies for work completed or goods delivered, currently totals between \$10bn and \$8bn. A substantial proportion of this, they claim, has been delayed for more than 12 months.

It is difficult to obtain an exact breakdown by country or company; but it is understood that South Korean companies, for example, are owed around \$2bn, US companies over \$2bn, Japanese upwards of \$750m, French companies over \$300m; and that substantial amounts totalling several billions are due to West German, Italian, UK and Saudi companies.

The main reason for the delays, according to diplomats and bankers, has been the Government's need to cut expenditures in the face of a steep decline in oil revenues.

The fall in Government income has come too close for comfort, on the heels of what many describe as the single

biggest national construction and development programme undertaken by any nation in the last 25 years.

One diplomat, not unsympathetic to Saudi Arabia over its cash flow dilemma, says:

"In the past, there were always some difficulties over payments. But today we have the normal problems coinciding with a sharp decline in revenues, and this is compounded by the fact that payments are now coming due on a large number of projects approaching completion."

Cosmetic arguments

Another, less tolerant analyst says:

"The Saudis say the project has not been completed according to specification, or they make it difficult to fulfil commitments by delaying approvals, thus raising the issue of time penalties. Requests for payments get unaccountably lost in the bureaucracy, and so on. Every kind of tricky subterfuge

for speeding up a bureaucracy whose 'get it done at any cost' mentality of the boom years is over.

In addition, some ministries or agencies are better managed than others. The Ministry of Interior, Aramco, Petroleum and the Ministry of Defence are widely perceived as being quicker to come up with the final 10 per cent guarantee payment (which is essentially where the main area of contention lies) when a job is satisfactorily completed. The major problem areas would appear to lie with ministries such as Education, Health, Public Works and Agriculture.

In the last couple of years a

stream of ministers, senior officials and top diplomats from countries such as South Korea, US and France of the EEC have visited Saudi Arabia in the often-forgotten hope of attempting to get payments to their companies speeded up.

The Saudi Government appears to have recognised that it has acquired what some

British companies range from £15m upwards.

• In July 1985, the Ali and Fahd Shabokshi group, one of

the Kingdom's most distin-

guished merchant family con-

cerns, called for the continua-

tion of a moratorium on repay-

ments of debt to 50 banks, esti-

mated at around \$100m. Much

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ing subsidiary, the General

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facing serious problems after

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large payment delays by the

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cies.

• Sogex International, a major

Saudi construction company,

laid off about half of its 23,000

workforce last year in an

attempt to restructure.

The company's turnover has declined

from over \$1bn, at the height

of the construction boom, to

less than \$300m now.

The Saudi Health Ministry denies that the company was in full commitments on a 500-bed hospital contract in Jeddah, or on a one-year operations and maintenance contract for two 100-bed hospitals at Michma and Guwathai. Estimates of total write-offs made by the two British companies range from £15m upwards.

• In July 1985, the Ali and Fahd Shabokshi group, one of the Kingdom's most distinguished merchant family concerns, called for the continuation of a moratorium on repayments of debt to 50 banks, estimated at around \$100m. Much of the debt is understood to have been incurred by its troubled contracting and trading subsidiary, the General Agencies Corporation (GAC).

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Rural electricity

• In the spring of 1985, I. E. Myers, a US company working on rural electricity work in small towns in the north of the country, fled the kingdom. Losses or debts are not known.

• In January 1985, Intry, a joint venture between British companies Henry Boot and Sons and W. S. T. Try, put the venture into receivership, because of what they claim was delayed payments on a \$20m road project in Riyadh. The Saudi Industrial and Commercial Projects Co (Sipee) claims that Intry left Saudi debts to 127 creditors totalling \$4.5m.

• Carlson Al-Saudia, a partnership between the Carlson group of the US and several Saudi investors, collapsed in 1984 because it claimed it was not paid for work on a \$150m housing project at King Saud University in Riyadh. Carlson says it is owed in excess of \$10m by the university, which claims the company left behind debts of over \$10m.

In addition to these, generally well-publicised cases, hundreds of small Saudi subcontractors have ceased trading.

Now lies the shake-out in the construction industry ended.

• In October 1985, John Laing, George Wimpey, two of Britain's biggest construction companies, fled the kingdom because of what they claim was non-payment for work carried out by Laing, Wimpey, Ahmed (LWA), their local joint venture company. LWA's annual turnover is estimated to have been in the region of \$50m.

The steep decline in the price of oil since December, if it is not reversed, is likely to increase the pressure on the Government to reduce expenditure, and many fear that the average delay in payments areas will lengthen further.

Shrinking construction market (\$bn)

	Government project expenditure*	New contracts won		
		Local	Korea†	France‡
1985	19.0	1.5	1.64	0.2
1984	25.0	4.6	2.2	0.5
1983	36.0	2.9	4.5	0.5
1982	41.0	7.8	8.3	1.1
1981	56.0	5.8	7.8	2.8
1980	44.0	3.9	5.2	1.4
1979	27.9	2.0	4.7	1.4

* Saudi Arabian Monetary Agency (Sama) estimates for actual project expenditure from 1975 to 1983. FT estimate for 1984. Ministry of Finance estimate for 1985.

† Estimates by one Western embassy.

‡ Estimates by South Korean embassy.

■ There are no comprehensive official statistics which provide a reliable breakdown of what has been one of the world's largest construction markets for much of the past decade.

Source: Sama, embassies and FT estimates.

has been used. Their arguments are often only cosmetic. The truth is they lack the money.

The Government strenuously denies that it is operating an official policy of slowing down payments.

"We are simply asking that contractors fulfil the specifications detailed in their contracts—no more or less," says one official in the Ministry of Industry and Electricity.

"In the boom years, after the second oil price rise, contractors made enormous profits and in the rush to get things moving we let them get away with cutting corners to an extent that would have been unacceptable to any other government."

The issue of delayed payments is a highly controversial one. It is also exceedingly complex. Some companies clearly have not fulfilled their commitments, while others may be victims of the lack of close high-level contacts—so essential

to the success of what they claim was non-payment for work carried out by Laing, Wimpey, Ahmed (LWA), their local joint venture company. LWA's annual turnover is estimated to have been in the region of \$50m.

Both the banks and the Saudi

Arab Monetary Agency (SAMA) are adapting to the new situation.

SAMA appears to be trying to establish some sort of mechanism for collecting debts. It has strengthened its arbitration board, which has a royal mandate that gives it legal status. SAMA is asking bankers to put clauses in loan agreements binding both parties to go before the board in the event of a dispute. The banks hope that in this case, a Sharia judge will tell the plaintiff that he knew what he was doing when he signed the loan and must submit to impartial arbitration.

This sounds good, but awaits the test under fire in court. In the past the courts have normally ruled in favour of the plaintiff, but it is not clear whether the new arbitration board will do the same.

Because of this, the Sharia courts give banks short shrift. Court rulings vary, depending upon the judge (there is no concept of precedent in Sharia law); but any attempt by a bank to collect interest is doomed, although collection of principal is possible. Bankers recall rulings where a Saudi went to court for non-payment not only has won on the loan in question but has obtained a court order for the return of all interest paid on past loans as well.

The most serious problem for bankers is bad loans. Saudi British Bank and NCB earned respect for posting large drops in paid-out profits to strengthen reserves.

NCB made provisions of \$7.8m. It had a ratio of provisions to loans and advances of 2.2 per cent. NCB lost \$4.65m while SAIB lost \$4.2m. All other banks saw a decline in profits.

The most serious problem for bankers is bad loans. Saudi British Bank and NCB earned respect for posting large drops in paid-out profits to strengthen reserves.

Arguably, the dividing line between healthy and troubled companies is not how big they are, but how quickly they expanded. Those that expanded rapidly, by taking on higher debt in anticipation of continued high revenues, are suffering.

Previously there was no compilation of bad-loan risks. Even now, no establishment of a credit bureau will be countenanced.

In the absence of callable guarantees for bank loans, credit is becoming difficult for Saudi businesses. Those that suffer most are the middle-size businesses. The larger firms can go abroad.

However, the dividing line between healthy and troubled companies is not how big they are, but how quickly they expanded. Those that expanded rapidly, by taking on higher debt in anticipation of continued high revenues, are suffering.

The bankers want clarification of their legal status, but they are likely to remain in limbo. The Government is caught between its desire to strengthen the banks and the necessity of maintaining Islamic laws.

Why bankers appeared to ignore the technical illegality of interest is a question best answered by looking at management contracts. Foreign bank managers usually come to the Kingdom on limited multi-year contracts. Past managers may have made loans in the comfort of knowing that, if a crunch

came, they would be gone. Their successors would have to pick up the pieces. Add to this that bankers were as guilty as other business of expecting the boom to continue forever, and did not consider that debt repayment would become a problem.

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The banks now require stricter documentation from every customer. Most want see foreign assets put up as collateral. A change in Government policy appears to reverse a ban on taking mortgages.

The banks have also sought to improve their position by offering Islamic banking products. All of the banks satisfy

Bad loans and more competition

Banking

FINN BARRE

BANKERS IN Saudi Arabia are being obliged to learn the benefits of conservatism. Although the banks have reason to applaud the new realism with which the Government is talking about the economy, they are struggling with an average of 25 per cent bad loans in their portfolios, higher cost of funds, and more competition.

Foreign partners in United Saudi Commercial Bank (USCB), Saudi British Bank and Saudi Investment Bank (SAIB) did not earn dividends last year.

Saudi British posted a 9.15 per cent drop in profits. Saudi Arabia's largest bank, National Commercial (NCB) said profits fell 80 per cent. USBC lost \$4.65m while SAIB lost \$4.2m. All other banks saw a decline in profits.

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الراجحي

V

Riyadh's multi-billion dollar poker game

Oil Strategy

RICHARD COWPER

WHEN THE Saudi Arabian Supreme Petroleum Council, chaired by King Fahd, decided last June to alter radically its traditional international oil policy by abandoning its former role as swing producer, the Kingdom set the scene for what has turned into multi-billion dollar poker game in which Saudi Arabia still believes it holds most of the cards.

The decision, which followed a growing slide in oil prices on the international market, heavy pressure from the country's four Arabian American Oil Company (Aramco) partners and a looming budget and balance of payments crisis at home, was perhaps less a gesture of annoyance with the country's "over-achieving" Opec partners than an acceptance of economic reality.

In a world where supply was in excess of demand by over 2m barrels a day (about 10 per cent of internationally traded crude), it had become clear to Riyadh that it could not forever continue defending an official price of \$28 unless it was prepared to see its exports disappear altogether.

Market share

In July most of the world, including members of the Organization of Petroleum Exporting Countries (Opec), ignored the increasing number of signals coming out of Saudi Arabia that the cartel's hitherto dominant partner was no longer content to sit passively on the sidelines watching its share of the world market wither away.

In August, as Saudi production sank to 2m b/d, its lowest level for 20 years, the Kingdom entered into negotiations with its four Aramco partners — Mobil, Chevron, Exxon and Texaco — to work out a market-related formula that would price its oil at a level to enable it to push exports back up to about 3.6m b/d and production to around its notional 4.85m b/d Opec quota.

The result, as announced last September by Sheikh Ahmed Zaki Yamani, the Saudi Oil Minister, was the so-called "net-back" deal. As explained by Mr P. F. Holmes, Group Managing Director of Shell, that worked by taking the values of predetermined mix of products in the market place, according to

published statistics 40 or 50 days after the crude is lifted, and aggregating them on a weighted basis to give a value for that crude. From that value is deducted first the tanker transportation cost; and second the refiners fee.

The first netback deals for 850,000 b/d, negotiated to start last October for an initial period of six months, coupled Opec's leading producer and refiners together in a way that has not been the case for over a decade.

The deals were highly attractive to customers for three main reasons. First they ensured a market-related price for Saudi crude. Second they guaranteed supply for at least half a year. Lastly, and perhaps most enticing of all, they offered refiners a guaranteed margin of profit at the end of the day regardless of changing market circumstances.

Needless to say there was an immediate reaction to Saudi Arabia's move and the outcome was a whole string of additional netback arrangements, the first of which have now been renegotiated for a further six months.

Saudi Arabia's decision to place an extra 1.5m b/d of crude on an already saturated world market and the manner in which it achieved it, in an open declaration of war, was aimed so much at low-cost Gulf exporters but high-cost producers in the North Sea and the US, which would now have to compete with guaranteed supplies of oil from a country whose costs of production were less than \$3 a barrel.

The initial impact of the dozen or so netback deals signed by Saudi Arabia was limited because of the 40- to 50-day lag and the fact that the move coincided with peak winter demand. By December Saudi netback prices were still hovering in the \$28 to \$27 range.

But when the world fully woke up to what was happening at the beginning of the year (carries of North Sea crude were cruising around without a buyer) and the rest of Opec showed no sign of reining in production to accommodate the Kingdom's increased output, the market began to go into free fall.

In the space of less than three months spot prices of Brent and West Texas Intermediate fell by over 65 per cent to a low of under \$10 per barrel in early April after the Geneva Opec meeting broke up in disarray.

In September Sheikh Yamani had publicly declared that he was willing to see prices fall to between \$18 and \$15 to ensure that Saudi Arabia achieved its main policy objectives. These are:

- To recapture for itself a sizeable share of the world market to ensure its own short and long term goals. Saudi Arabia's share of internationally traded crude fell from 25 per cent in 1979 to about 10 per cent last year.

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It is doubtful, however, whether even Sheikh Yamani could have predicted just how far and how fast oil prices would plummet when the country's change of heart was agreed last June. Be this as it may few doubt the country's capacity or determination to see the poker game to its disturbing and enthralling finish.

Around the table are placed an array of players whose vital interests and capacity for staying in the same to the bitter end are at considerable variance.

• To force Opec and at least some non-Opec exporters to limit production during the current period of oversupply in order to enable producers, not consumers, to remain in the driving seat. This would ensure that oil producers continued to make extraordinary profits by comparison with other industries or communities.

• To revive world oil demand by ensuring a more reasonable price for a commodity world-wide, demand for which has fallen by almost 15 per cent in the last six years.

Others like Iran and Libya may hold a couple of wild cards in the form of a dangerous military adventure but in the event

they are likely to be forced to sit on the sidelines as the main players battle it out.

Exporters from the Gulf Co-operation Council (GCC) like Kuwait, Oman, Bahrain and the UAE would seem to have little choice but to follow the lead of Saudi Arabia, their giant neighbour and dominant partner.

For the moment at least the three players at the centre of the game would appear to be, North Sea and US producers, Saudi Arabia and what might be loosely referred to as Market Forces.

For Saudi Arabia made the opening move when it dumped 1.3m b/d of extra oil on an already saturated market towards the end of last year. Market Forces pushed the price of oil to record levels, forcing oil producers to dictate a price which is more closely related to the cost of getting it out of the ground.

For the immediate future therefore the multi-billion dollar poker game, in which he who blinks first loses, continues and no-one can be certain of the outcome.

costs of production, but have little choice but to try and stay in the game.

Saudi Arabia, with over \$70bn in liquid foreign assets, a quarter of the world's proven oil reserves and a production capacity of 15m b/d to play with has not been sitting as hard as some might think.

The 50 per cent or so increase in Saudi exports has gone some way towards offsetting the fall in the price of oil and there is no sign that Riyadh is willing to call it a day.

Indeed it is still hoping that Open and other oil producers will see sense and decide that it is better to run an effective cartel which in the past guaranteed prices at up to 10 times the cost of production.

For the non-oil producers, industrialised countries, more than 900bn in extra resources, US and North Sea producers have seen their stakes sinking to ever lower levels as they are pushed ever closer to marginal

Aramco Trims its Sales				
	1983	1984	1985	*1986
Gross revenues	\$m	\$m	\$m	\$m
Operating costs	43,351	35,290	25,908	22,240
Gross profits	4,578	4,297	3,781	3,315
Government obligations (tax)	38,777	30,993	22,127	18,926
Income	35,340	27,466	18,500	17,900
Capital expenditures	3,433	3,527	3,527	1,025
Budget projection	3,341	2,813	2,185	965

* Budget projection approved in December 1985 before the sharp fall in oil prices though this appears to have been at least partly taken into account by the company's forecasters.

Gross sales include earnings from sales of crude, natural gas liquids, refined products and dry gas.

* This does not take into account interest earned from sizable company reserves, or sale of company assets if any; nor does it take into account depreciation.

Source: Aramco

Reductions in Aramco Manpower				
	1982	1983	1984	1985
Saudis	33,067	34,226	34,822	33,382
Expatriates	24,010	21,433	23,333	18,209
Total	57,077	55,659	58,155	51,591
Man-hours on project work	—	2.75m	2.75m	1m 250,000

* Budget projection for 1986, made in December 1985.

Source: Aramco

Aramco Production				
	1985	1984	1983	1982
Crude oil (m b/d)	3.3	4.4	5.0	6.8
NGL (000 b/d)*	316	356	329	430
Dry gas (bm b/d)	1,901	1,623	1,445	1,582

* Crude production includes crude used by Aramco for own purposes. It does not include Saudi Arabia's half-share of production of the neutral zone, the Saudi share of which is worked by Getty Oil and the Arabian Oil Company (AOC).

† NGL (natural gas liquids). These comprise propane, butane and natural gasoline. Over 95 per cent of NGL output is exported.

Source: Aramco

should help to bring down Aramco's cost of producing a barrel of oil from \$2.53 last year to almost \$2 in 1986.

These savings may not be enough to prevent the company from recording a book loss this year, however. In December the company was forecasting income of just over \$1bn (without allowing for depreciation) on sales of \$22bn for 1986, but this was before the sharp price slide which has seen returns on Aramco crude sales fall by 50 per cent in the past three months.

As a result Aramco may well be forced to dip into its much depleted reserves to finance planned capital expenditures of \$955m this year.

How much Aramco has left in its coffers is a closely kept secret, but insiders say the large reserves accumulated during the boom years after the second oil shock of 1979 have largely gone.

This is because of the high

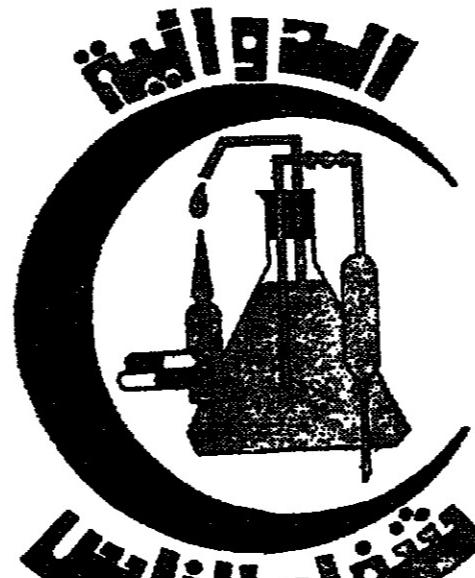
cost of building the Master Gas System (estimated at about \$20bn) and last year's raid by the government (put by some at \$5.5bn) to help to finance its budget deficit.

Already this year the Minister of Finance has again attempted to relieve Aramco of some of its remaining reserves, but documents that this would not leave "enough to keep the company running safely" seem to have won the day.

Meanwhile, the Arabian American Oil Company (Aramco), much of whose day-to-day management is still in the hands of expatriates employed by Aramco (Delaware, a US-incorporated company owned by Mobil, Exxon, Texaco and Chevron) is like the rest of Saudi Arabia, keeping its fingers crossed that some time within the next 12 months or so crude prices will be back to \$20 or more.

Richard Cowper

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The company has three (3) fields of activity: Production—Marketing—Research.

These fields are accompanied with the construction, acquisition and operation of factories, supplying the scientific and practical capabilities for the production of human and veterinary medicines,

extracts, drugs, bottling and packing requirements in addition to the marketing of such products as well as the acquisition and registration of trademarks, and establishing a large fleet of transportation vehicles. It also includes getting into agreements, and concessions for fulfilling the aspired purposes, with due concentration on training the appropriate technical personnel for the company's scope of work.

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SAUDI ARABIA 6

Michael Field describes how the south-western provinces are suffering less from the recession and how irrigation and desalination schemes are helping agriculture

Business holds up in south-west

البنك التجاري THE NATIONAL COMMERCIAL BANK

PARTNERSHIP COMPANY - C.R. 1588

BALANCE SHEET AS AT 29TH ZUL HJJAH, 1405H. (14TH SEPTEMBER, 1985)

1404H	CAPITAL & LIABILITIES	S.R.	S.R.
30,221,032		30,221,032	
22,714,967	CAPITAL RESERVES	22,714,967	
2,299,227,754	NET PROFIT AND LOSS ACCOUNT	2,299,227,754	
46,995,535	GENERAL RESERVE FUND	46,995,535	
1,177,471	RESERVE FOR DEPRECIATION	1,177,471	
3,456,218,461	NET ASSETS	3,456,218,461	
3,456,218,461	TOTAL CAPITAL AND RESOURCES	3,456,218,461	
44,837,669,152	DEPOSITS	44,837,669,152	
1,213,275,774	1. Current Deposits	1,213,275,774	
1,399,171,461	2. Term Deposits	1,399,171,461	
1,474,177,242	3. Other Deposits	1,474,177,242	
40,841,006,355	TOTAL DEPOSITS	40,841,006,355	
137,929,443	BORROWINGS	137,929,443	
137,929,443	TOTAL BORROWINGS	137,929,443	
720,000,000	PROFIT & LOSS ACCOUNT	720,000,000	
720,000,000	TOTAL ASSETS	720,000,000	
100,377,476	OTHER LIABILITIES	100,377,476	
100,377,476	TOTAL LIABILITIES	100,377,476	
58,470,352	CONTRA ACCOUNTS	58,470,352	
58,470,352	TOTAL CAPITAL & LIABILITIES	58,470,352	
58,470,352	Grand Total	58,470,352	

1404H	PROPERTY & ASSETS	S.R.	S.R.
2,522,892,994	CASH FUNDS	2,522,892,994	
1,157,706,616	1. Cash held	1,157,706,616	
2,065,241,411	2. Deposits with Saudi Arabian Monetary Agency	2,065,241,411	
1,074,425,411	3. Deposits with National Commercial Bank	1,074,425,411	
1,074,425,411	4. Other deposits	1,074,425,411	
1,074,425,411	TOTAL CASH FUNDS	1,074,425,411	
24,828,515,320	DEPOSITS WITH BANKS	24,828,515,320	
23,780,888,578	1. In Saudi Arabia	23,780,888,578	
1,008,629,744	2. Abroad	1,008,629,744	
1,008,629,744	TOTAL DEPOSITS WITH BANKS	1,008,629,744	
2,802,746,848	INVESTMENTS	2,802,746,848	
1,012,065,918	1. Investments owned by local or market value	1,012,065,918	
1,824,491,720	2. Investments in members of group	1,824,491,720	
1,824,491,720	3. Other investments	1,824,491,720	
2,802,746,848	TOTAL INVESTMENTS	2,802,746,848	
20,990,897	LOANS AND ADVANCES	20,990,897	
18,102,054,291	1. Loans for working capital	18,102,054,291	
360,76,002	2. Short-term loans	360,76,002	
870,349,000	3. Other loans	870,349,000	
870,349,000	TOTAL LOANS AND ADVANCES	870,349,000	
1,081,771,320	FIXED ASSETS	1,081,771,320	
1,549,438,188	1. Buildings, fixtures and equipment	1,549,438,188	
122,333,114	2. Furniture, fixtures and equipment	122,333,114	
122,333,114	TOTAL FIXED ASSETS	122,333,114	
1,202,380,000	OTHER ASSETS	1,202,380,000	
355,466,662	1. Customer advances for outstanding accounts	355,466,662	
919,793,375	2. Other assets	919,793,375	
919,793,375	TOTAL OTHER ASSETS	919,793,375	
28,801,312,020	GENERAL MANAGER	28,801,312,020	
58,470,352,797	AUDITORS' REPORT	58,470,352,797	

The term "audited" in the above Balance Sheet and the annual Profit and Loss Account with the notes and documents relating thereto of the National Commercial Bank is based on the audit report of the auditors of the bank.

We have obtained the impression and experience which we considered necessary for the purpose of the audit.

In our opinion, the Balance Sheet and Profit and Loss Account present fairly the financial position of The National Commercial Bank as at 29th Zul Hijjah 1405H (14th September 1985).

ISMAIL A. EL HABIBI P.D.C. ACCORDANTZ & AUDITOR

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29th Jeloul Al-Hijrah 1405H

1985 Jeloul Al-Hijrah 1405H

1985

SAUDI ARABIA 7

Tariffs, shipping costs and falling naphtha prices mean that the battle to obtain a market share for Saudi petrochemicals, some of which account for 30 per cent of the world traded market, will not be easy.

Dangers of a price war

Petrochemicals

RICHARD COWPER

THE GLOVES are not yet off in Saudi Arabia's struggle to secure for its nascent world-scale petrochemicals industry a firm foothold on international markets.

But with a new mood of aggression on oil policy in Riyadh, and continuing problems in Europe and the US, some fear that Saudi Arabia may feel obliged to launch a petrochemicals price-war later this year so as to off-load its products on to an already saturated world market.

A total of about \$40bn has

been spent to date in launching an industry capable of producing 4.2m tonnes of ethylene or ethylene-based derivatives and nearly 1.5m tonnes of chemical grade methanol.

Around \$8bn went on the new city of Jubail, where all but one of the seven plants are situated. Another \$20bn has been spent on the first two phases of the so-called Master Gas System (MGS) collection system which will bind the industry with its gas feedstock; while the plants themselves are estimated to have cost a total of up to \$12bn.

The Saudis could hardly have chosen a more difficult year to come on full stream, however. World market prices for many of their products are to their lowest level for years, while the

sharp fall in the price of oil has given producers in one of their main target markets—Europe—a sharp competitive boost that will make it considerably easier to fend off a Saudi assault.

Unlike the Saudi industry, which relies on natural gas for its feedstocks, European plants depend mainly on naphtha, the main ingredient of which is oil. The 30 per cent fall in crude oil since January has halved naphtha prices and when this works through the system over the next few months this should translate into a 15 to 20 per cent reduction in overall costs for European producers.

Even before the slide in naphtha prices Saudi Arabia was obliged to reduce its prices to Europe by around 13 per cent

because of tariffs, which the EEC was quick to impose on Saudi chemical products from the very beginning of this year.

Add to this the shift of Europe and the chemicals to Europe, and it becomes clear

Offset Investment
FINN BARRE

BOEING AIRCRAFT is finding it more difficult to launch the offset investment projects required by Saudi Arabia than introducing the Airborne Warning and Control (Awac) jets that led to the offset investment programme in the first place.

There is also some confusion

about whether any offset programme will spring from the British Tornado jet fighter deal.

Part of the difficulty in getting the offset investments off the ground is their high-technology character. When a consortium led by Boeing won the \$1.2bn contract for Command, Control, Communications and Intelligence (C4I) for ground-based control system for the Awacs jets it was required to offset the amount with investment in Saudi joint ventures.

All competitors for the contract were required to submit studies along with their bids. Apart from Boeing there were Hughes Aircraft-Rockwell International, and Litton-Bechtel-Western Electric.

The Boeing group consisted of Westinghouse (US), ITT Federal Electric (US), Standard Electric Lorenz AG (West Germany), Computer Science (US), Frank E. Bahl Inc (US), EDM Corporation (US), and Saudi Aramco Group (Saudi Arabia).

The offset investment part of

the consortium, known as the Boeing Industrial Technology Group (BITG) included Boeing, Westinghouse, ITT, and SOMC-Basil.

Known as Offset, the investment programme was started by the Saudis to encourage the transfer of advanced technology and to help the modernisation of Saudi industry.

The C4I project, including civil works, will cost \$3.5bn

when completed, but only the high-technology parts, which include the capabilities of Saudi companies at the time, were made subject to offset investment.

General Electric, of the US, won a \$350m contract to supply radar equipment and is also participating in Offset.

For Boeing and its partners

the difficulty lies in establishing viable businesses in Saudi Arabia. The Government refuses to guarantee that it will do business with any venture or give subsidies. Labour and almost all raw materials, excluding basic petrochemicals, must be imported.

Moreover, the market provided by the Kingdom is only about 8m people. The Kingdom, with the other Gulf Co-operation Council States of Bahrain, Kuwait, Oman, Qatar, and the United Arab Emirates, comprises a market of about 15m.

The Kingdom's natural Arab trading partners—Jordan, Sudan and Iraq—comprise another 85m people.

Even more troubling than limited market size is the fall in oil revenue and the consequent recession in the Saudi economy.

Because of these difficulties the strategy followed by the three consortia was to aim for projects that by their nature invited government participation.

The airframe maintenance plant is an example of a project

that would lure both the state's airline and the Royal Saudi Air Force (RSAF). Saudi Arabia

will reap great savings from avoiding the delay and expense of sending items overseas for repair through the US military supply chain. The same is true of the aircraft engine and

Projects proving slow to get off the ground

The Advanced Electronics Center (AEC) is the final unit of the main programme. With it the Saudis will have a complete aircraft maintenance plant. Using Westinghouse technology, it will service advanced avionics and controls. It is expected to cost \$100m and may be the first project in operation. Construction is expected to start later this year.

Other projects in the Offset programme are not nearly as advanced as the aircraft maintenance investments.

An advanced biotechnology joint venture with an as yet unspecified international partner would be expected to cost \$10m. It could be floated as a fully public company.

A related high-technology venture is a medical products concern costing an estimated \$10m. No foreign technology supplier has been named.

Computer Science Corporation (CSC) was originally expected to supply expertise to the computer software investment programme since it was part of the winning consortium. But Boeing, after it pulled out of BITG, assigned transfer of technology duties to its own Boeing Computer Services. The computer systems centre would cost \$15m.

When the Offset programme was announced Saudi officials said that the idea presented by the losing consortia would be so good that the losers would proceed with their ideas nonetheless. This has not happened, but each concern reports that a few of its proposals are still valid.

Cost of \$117m

The Saudi Propulsion Centre will cost \$117m by 1988. It will consist of 30 per cent Saudi, 15 per cent US, 10 per cent National Industrialisation Co (NIC) and 5 per

cent Gulf Investment Co (GIC).

Because of this careful selec-

tion the Offset programmes are moving ahead. Most of them have quasi-military applications and involve high technology.

General Electric's project

was announced first.

It is the Saudi Propulsion Centre (SPC) and the Advanced

Electronics Center (AEC).

Construction should start next year.

The second big project,

involving the BITG, is the Air-

craft Modification Centre

(AMC), a \$130m project in the

construction and operation of a

major airframe maintenance

facility up to and including

rebuilding.

Customers would include

RSAF, Saudi Airlines (the national carrier) and possibly

neighbouring countries' air

forces and airlines as well.

Saudi already operates the

largest Rolls-Royce RB211

maintenance facility in the

United Kingdom.

Construction will begin next year.

A complement to the AMC

will be the Aircraft Accessory

Centre (AAC). The new AAC

will build and assemble

and other sub-units of an air-

craft. The technology will be

supplied by the Dowty Group

of the UK. Ownership has not

yet been announced.

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Godliness before riches

Religion and politics

MICHAEL FIELD

THE raison d'être of the Saudi state is not as many Westerners imagine, the creation of the richest nation on earth, or even the development of a diversified modern economy. It is the creation of a society that is Godly.

That, at least, is the theory, and despite a great many compromises and not a little hypocrisy it conditions most of the Government's policies.

One sees the ideal, most clearly in the mass of rules and conventions designed to protect the family, which is of enormous importance in Islam and the core of Saudi society. The preservation of family life is the reason why women are not allowed to work or drive cars or attend cinemas and other places of public entertainment where, if unescorted, they might meet single men.

In more visible forms one sees the Kingdom's ideals in the routine of prayer five times a day, which brings government offices to a halt at midday and causes shops to shut two or three times during the afternoon and evening.

The original Saudi state, from which these ideals arise, was founded in the mid-eighteenth century with the specific purpose of propagating, by persuasion or by force, the reforming views of a preacher in Nejd, central Arabia, named Mohammad bin (son of) Abdul-Wahab.

This man sought to purge society of lax morals, superstitions and the undue reverence that it was giving to saintly figures. He said that people should live ascetic lives and return to the literal tenets of Islam according to which man must worship God alone, not the Prophet Mohammad or his relations and alleged descendants.

Since this time Mohammad bin Abdul-Wahab's followers have been called by Muslims "Muwahidun" (Unitarians), though Europeans have referred to them as "Wahabis."

The emphasis that the Muwahidun place on worshipping only God is one of the features that separates them and the rest of the orthodox Sunni Islamic establishment from the un-

orthodox and mystical Shiites, who revere the members of the Prophet's family—their original leaders—and honour their brightly decorated shrines.

Mohammad bin Abdul-Wahab found support for his austere views in the person of Mohammad bin Saud, the chief of a small community based on the oasis of Diriyah, just north of modern Riyadh. The chief and his sons embarked on a campaign of conversion which by the early nineteenth century had won them all Arabia.

Although the Saudis' fortunes have risen and fallen several times since then—in the late 19th century they had no state at all and lived in exile in Kuwait, their alliance with the descendants of the preacher has remained.

Married to Saudis

Today the descendants of Mohammad bin Abdul-Wahab (the Al as-Shaikh, the "Family of the Teacher"), have three of their members in the Government as ministers. They are leaders of the religious and judicial establishment and they are bound to the Saudis by numerous marriages.

Given these bonds it could never occur to the Saudi royal family to ignore the country's religious leaders in the way that the Shah did in Iran.

The structure of the Saudi religious establishment is based on the teaching and legal professions. The more highly educated ulama (religious scholars) are either judges of various ranks, or teachers at universities and schools. The curriculum of a 16-year-old Saudi student requires about one-third of his or her time to be spent on religious studies.

The more senior ulama preach in the mosques on Fridays, issue fatwas—legal opinions on day-to-day questions, which often include business matters—and run various institutions for the propagation of Islam.

Saudis who favour reform, both those of relatively liberal views and those of an earnest and idealistic religious persuasion, claim that this is nonsense. They say that these arguments are merely excuses for the Saudis' own conservatism and that the ulama are in the Saudis' pockets.

The reality is somewhere between the two views. The ulama certainly have less direct political influence than they did in the reign of King Faisal (1964-75).

in Riyadh and branches in every town in the Kingdom.

The mutawa, as the Committee members are called, make it their business to see that shops and ministries shut at prayer times, that no Christian manifestations, such as carol "Krisk" or Christmas decorations appear in supermarkets, and that Western women walking about in public are modestly dressed.

The committees are not much respected by most Saudis, but they provide a convenient outlet for the enthusiasm of fundamentalists who might otherwise become dissident.

The religious establishment brings its influence to bear on the Government in several ways.

Once a week a delegation of senior ulama has a meeting with the King, though this is a short formal occasion of limited importance.

If an 'alim (a widely recognised scholar) has something

to say he can lobby the King or a senior prince in his mafil (council chamber).

More often the ulama will give vent to their concerns in their sermons. The two most popular themes are the need for good moral behaviour and the evil things, ranging from alcohol to AIDS, that still find contact with Westerners, who they believe are comprising to undermine Muslim society.

There is some debate in Saudi society as to how important is the political influence of the ulama. Members of the Saudi family claim that the ulama hinder them in introducing reforms, such as a freer press, which might shock the ulama by debating "immoral subjects," a consultative national assembly (Majlis as Shura) and more freedom for women.

They say that the ulama would preach against such innovations and incite the people to riot, which is what happened when girls' education and television were introduced in the early 1960s.

Saudis who favour reform, both those of relatively liberal views and those of an earnest and idealistic religious persuasion, claim that this is nonsense. They say that these arguments are merely excuses for the Saudis' own conservatism and that the ulama are in the Saudis' pockets.

The reality is somewhere between the two views. The ulama certainly have less direct political influence than they did in the reign of King Faisal (1964-75).

At that time the leading 'alim was the Grand Mufti, Mecca, Shaikh Mohammad bin Ibrahim Al as-Shaikh, often referred to simply as "the Shaikh," who was recently described by a devout Saudi as having been "by all measures the second King of the country."

King Faisal, who was a man of great religious learning (his mother was a member of the Al as-Shaikh) did not always agree with the Grand Mufti but he respected him. When the Shaikh died the King did not allow anyone else to be appointed to his post, mainly because there was no candidate of Mohammad bin Ibrahim's stature. This has remained the same.

The most plausible successor would have been Shaikh Abdul-Aziz bin Baz, son of the President of the Department for Religious Research, Ustadha (the giving of fatwas), Dawa (missionary preaching) and Guidance.

Bin Baz is known as a good and honest man, but he is not forward looking or as outspoken on important issues as the old Grand Mufti, and he is not of the same intellectual calibre. He once quarrelled with King Faisal over his ruling that the Earth was flat.

Present relations between the ulama and King Fahd, who does not have his brother's religious knowledge, are not marked by vigorous debate. The royal family knows that it must take the views of the ulama into account and make periodic appeasing gestures, or the ulama will become discontented.

It also knows that if the ulama are not to make a nuisance of themselves, through inflammatory preaching and uninhibited interference in people's daily lives, they must be carefully supervised, with a mixture of supervision and discipline. If an 'alim gives sermons that are too outspoken he will be prevented from preaching until his views have mellowed.

The way in which the Saudi family and the ulama work together seems to satisfy the mass of the Saudi population, including many of the religious bigots. The categories of people who are not happy with the situation are what might be called the "liberal" intellectuals, who by Western standards are rather conservative, and the educated Muslim idealists.

But the religious and intellectual critics of the regime are not men to challenge it. Mostly rich and well intentioned, they are aware that most of the Muslim regimes that surround Saudi Arabia, whether secular or religious, are much less pleasant than the Kingdom.

ing is that the ulama are ignorant and preoccupied with trivia. There is much evidence to support this view. Some time ago members of the ulama wrote a newspaper article which objected to Saudis wearing black shoes on the grounds that the traditional colours for Muslims' sandals were red and yellow.

When the ulama move on to more modern issues—such as banking, television, medical matters and all aspects of Western influence on society—they are quickly out of their depth. The education they receive in the Shariah colleges, religious high schools) and the universities of the Kingdom is concerned almost exclusively with religion and the curriculum has changed little in the past 1,000 years.

The liberals, and Muslim idealists feel that the ulama should be better educated and that their sermons should address the major issues of the moment—corruption, social injustice, the lack of political freedom and consultation by the rulers of the ruled.

In effect, they say the ulama should be seeking the reasons why Muslim societies as a whole have not become harmonious, economically successful and politically powerful in the past 40 years.

"The ulama are useless," a rich and important Saudi remarked recently. "Our society is not run even 10 per cent on proper Muslim lines. If it were we would be happy and we would be the strongest people in the world."

The perfect Muslim society aspired to by such critics would have as its leader a man who would be both its political and religious head, as Mohammad was of the first Muslim community at Medina.

The mutawa said that they were indeed attractive and that the drink they contained was certainly orange juice. "Well then, do not let your men interfere with the glasses being sold," said the prince. "The sin or the virtue lies in what people do with them after they have been bought."

Whether this story is true in every detail or not it has circulated widely in the Eastern Province.

The enthusiasm of the province's Saudi and expatriate populations for their new governor is boundless. One hears no ill spoken of either Prince Mohammad or his deputy, Prince Fahd bin Salman, the eldest son of the Governor of Riyadh, who is a full brother of the King.

Three or four years ago Prince Mohammad was known as the most controversial and one of the richest of the royal businessmen. He was especially

A FEW months ago some mutawa—members of the Eastern Province branch of the Committee for the Commendation of Virtue and the Condemnation of Vice—patrolled the streets of Damman, went into a shop which sold expensive glassware.

Now there is a certain amount of revisionism under way. It is pointed out by some that when Mohammad started in business towards the end of the reign of King Faisal, his father, not only the Minister of the Interior and there was no guarantee that he would ever become king. It is also claimed that the prince never made as much money as was popularly supposed.

Officially the prince has handed his affairs over to one of his cousins, but unofficially he is known still to conduct a

subjects and he referred my difficult decision to Riyadh.

Under his governorship the Eastern Province became a scruffy region. His people felt that among the three big urban centres—the other two being Riyadh and Jeddah—the Damman-Al-Khobar-Dhahran triangle was last in the development queue. Last year Abdul Mohsin retired on grounds of failing health.

The young prince, Mohammad bin Fahd and Fahd bin Salman, in contrast, are energetic, extremely hard-working and in a position to bring their province's affairs to the attention of the top of the Government.

They make a point of being accessible to all their people, visiting the homes of their subjects, including the Shiites, and encouraging them not to feel obliged to prepare enormous meals on these occasions.

Prince Fahd says that he wants the Shiites to feel that they are Saudi citizens. But he warns them that if they help Iran or "encourage Khomini to interfere" they will be punished "with an iron hand."

Quietly the princes seem to be allowing the rigours for foreigners in the provinces to become more liberal. Under the rule of their predecessor, the local Committee for the Commendation of Virtue and the Condemnation of Vice, led by Abdulla Debaihi, a mild-mannered man of powerful character, imposed a social regime on foreigners which was stricter than that in Riyadh.

Among other measures, it insisted on the prohibition of mixed bathing on the foreigners' favourite beach.

Now, to the relief of Abdulla Debaihi has to argue with demand for the more lenient supervision of society with the prince, and he has to control his intolerant subordinates.

The princes are not interested in social reforms. The basic rules and regulations that govern Saudi society were established in the reign of King Abdul-Aziz, who died in 1935, and they are not to be changed.

But in the classic manner of rule by the Saudi family, the princes are slowly making life easier for their subjects by allowing the rules to be interpreted more leniently.

Easier social regime under new Governor

famous for a vast commission which he took on the Telephone Expansion Project contract in 1978, when he represented the winning consortium of L. M. Ericsson, Philips and Bell Canada.

The bearded zealots' attention has been attracted by some stemmed glasses in the window. These, they believed, might be used for evil drinks of a type known to destroy men's minds and to have been prohibited by God.

"What are these for?" they demanded of the frightened Pakistani shop assistant. They pointed to him that in theory it would not be impossible for the glasses to be used for drinking whisky. To their satisfaction the assistant agreed.

"By God," exclaimed the mutawa. "Then these glasses are not to be sold and must be destroyed. This shop must be closed."

The assistant duly told his employer what had happened and the shopkeeper reported the situation to the new governor of the province, Prince Mohammad bin Fahd, one of the sons of the King.

A few days later the prince invited the leaders of the Committee in Damman to his office and handed them orange juice in stemmed glasses. To their surprise he asked them what they thought of the glasses and what they had drunk from them.

The mutawa said that they were indeed attractive and that the drink they contained was certainly orange juice. "Well then, do not let your men interfere with the glasses being sold," said the prince. "The sin or the virtue lies in what people do with them after they have been bought."

Whether this story is true in every detail or not it has circulated widely in the Eastern Province.

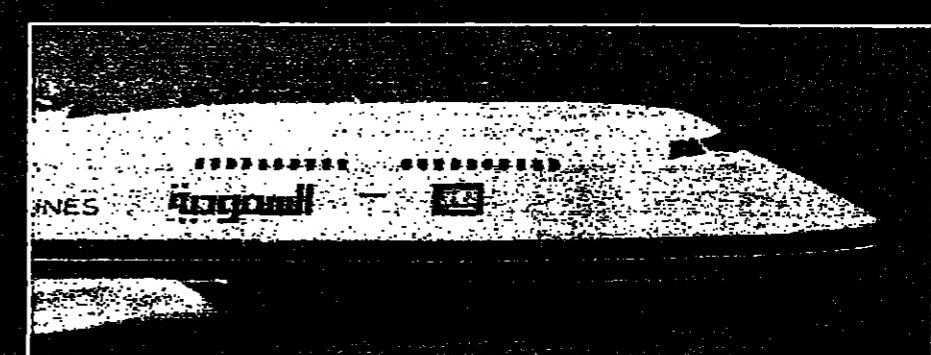
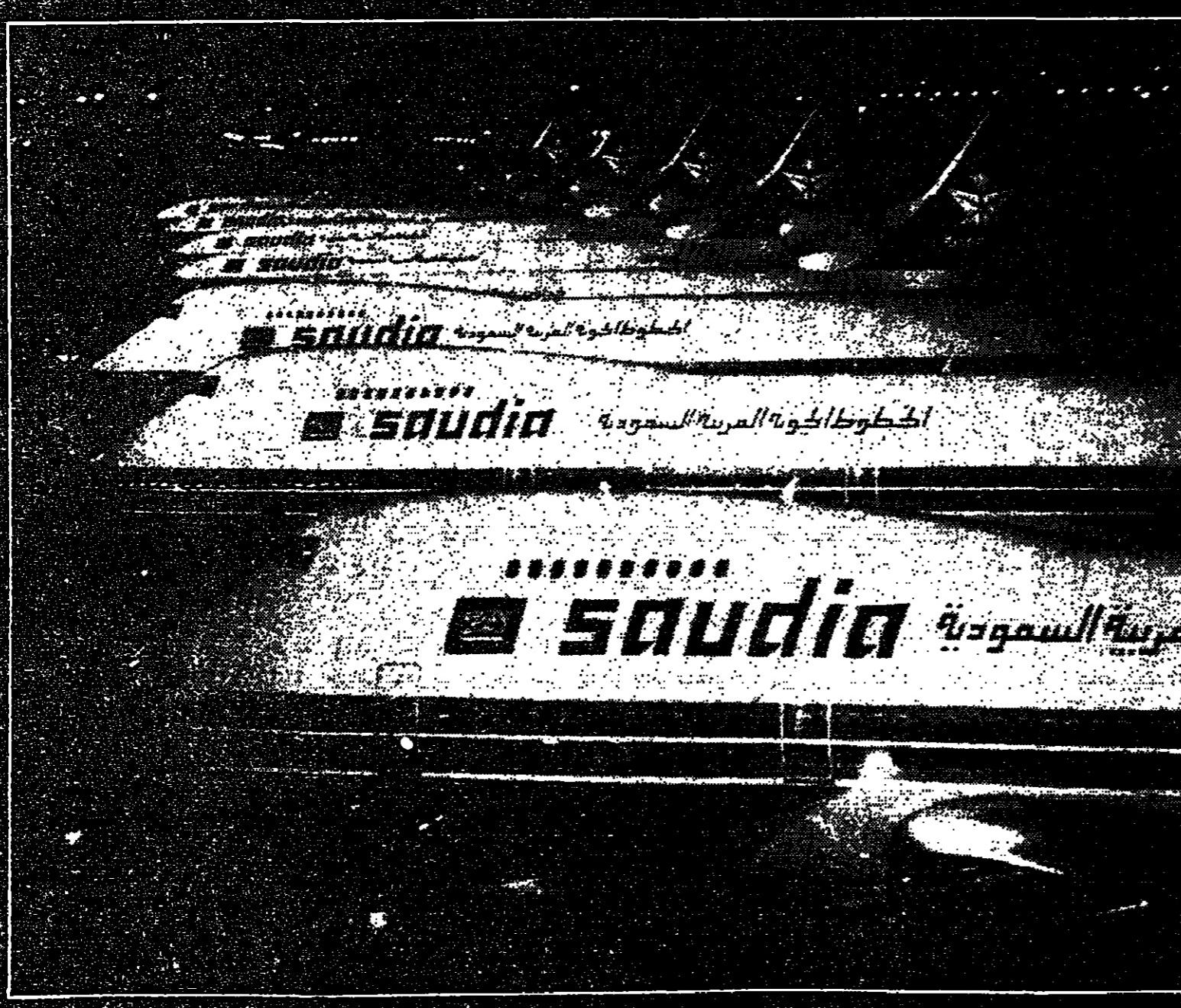
The enthusiasm of the province's Saudi and expatriate populations for their new governor is boundless. One hears no ill spoken of either Prince Mohammad or his deputy, Prince Fahd bin Salman, the eldest son of the Governor of Riyadh, who is a full brother of the King.

A few years ago he was described by Damman businessman as "a silent man who never speaks," which in Saudi terms is a particularly damning criticism. He did not make himself available to his intolerant subordinates.

The princes are not interested in social reforms. The basic rules and regulations that govern Saudi society were established in the reign of King Abdul-Aziz, who died in 1935, and they are not to be changed.

But in the classic manner of rule by the Saudi family, the princes are slowly making life easier for their subjects by allowing the rules to be interpreted more leniently.

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SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Monday April 21 1986



McDonnell Douglas earnings plunge in first quarter

MCDONNELL DOUGLAS, America's largest military contractor, which has enjoyed rapid profit growth over the last five years on the back of the build-up in US military spending, has reported a surprise one-third drop in first-quarter earnings to \$61.1m, or \$1.51 a share, writes William Hall in New York.

The decline primarily reflects "unanticipated" modification costs on its Apache attack helicopters and sharply higher losses on its information business - the area on which the group is concentrating its expansion plans to offset an expected slowdown in US defence spending over the next few years.

The St Louis-based concern says the principal factor in the earnings decline was a pre-tax charge of \$47.9m to provide for the unanticipated cost of modifications to the AH-64 Apache.

The modifications are required by the US Army as a result of continuing production tests and initial operational use of the Apache. The first helicopter was delivered to the US Army in early 1984 shortly after McDonnell completed its \$470m takeover of Hughes Helicopters, one of the world's leading helicopter manufacturers.

A second factor in the earnings decline was a first-quarter 1986 pre-tax loss of \$41.1m in the company's information systems businesses. McDonnell Douglas has made no secret of its wish to reduce its de-

penditure on US defence contracts. However, efforts to expand into the fast growing but highly competitive information business have not so far proved very successful.

The latest loss on information systems compares with a \$17.3m setback in the first quarter of last year. Full-year 1985 losses on this side of the business totalled \$108.3m compared with \$45.3m in 1984.

The 1986 loss resulted primarily from a failure to achieve revenue, the company says. First-quarter revenues registered their smallest increase since the formation of the Information Systems Group (ISG), a result paralleling the continuing slowdown in the whole information systems industry, says McDonnell.

The company says extensive cost-reduction actions aimed at improving results for the remainder of this year were taken towards the end of the first quarter.

While McDonnell's new acquisitions and diversification plans did not perform well in the first quarter, the traditional businesses continued to generate substantial profits and helped to push sales 11 per cent higher to \$3bn in the first basic.

Transport aircraft earnings for the first quarter of 1986 were approximately double those for the first three months of 1985. This level of improvement is not expected to be sustained throughout 1986.

Weaker dollar lifts 3M

MINNESOTA Mining & Manufacturing (3M), the diversified US industrial group, managed to post a 6.8 per cent increase in first-quarter net earnings, mainly reflecting the positive impact of a pension accounting change and the weaker US dollar, writes Paul Taylor in New York.

Net income grew to \$181m, or \$1.58 a share, from \$169m, or \$1.46,

in the corresponding period a year ago on sales which grew by 8.5 per cent to \$2.07bn from \$1.91bn.

Mr Allen Jacobson, chairman and chief executive, said: "Results benefited from a more properly valued US dollar, good cost-control efforts and a slightly firmer tone of our US business in the latter half of the quarter."

INTERNATIONAL BONDS

Borrowers rush to lock into yields below 7%

"THE MARKET'S shell-shocked," remarked one syndicate manager weary on Friday at the end of a shattering week which saw \$4.5bn of redeemable volume in dollars and \$3bn equivalent in other currencies, down to prices for some time.

Meanwhile, the party continues. Efforts to be competitive in borrowers' eyes have naturally led to some pricings being over-optimistic at the least. These have included a 7% per cent 10-year deal for Associates Corporation, launched at a slim 57 basis points over US Treasuries, and a 7% per cent five-year bond for Nippon Kokan. Exxon's 10-year 4% per cent discount bond looked tight, too.

With traders' books full on the brim, it is hard to see how a volume of this order can be sustained. Traders had speculated on the scale of the sell-off that may occur now the expected US and Japanese discount-rate cuts have been announced. The expectation of a full 1 per cent cut in the US rate had been backed into prices for some time.

This issue fared noticeably better than did the 20-year dollar bond for Electricité de France, which included a borrower's call option after 10 years. Bankers note that the increasing selectivity of investors has led to a dislike for call options. Citicorp's recent callable bond, for instance, is now trading at a margin of about 150 basis points over Treasuries, as against 89 at launch.

Investors, spoilt for choice, have focused on sovereign and state-backed paper. Deals such as the Kingdom of Sweden's two 10-year bonds in sterling and Ecu met a good reception. Deal of the week in dollars, similarly, was probably the 7% per cent bond for French state-backed Crédit Agricole.

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There was a crop of issues of three years' maturity. These instruments are designed to appeal to professional investors who are prepared to take a punt on the yield curve and who should be attracted by coupons scarcely below those on longer-dated paper.

Traders say, however, that the market is small given the volume of alternative, higher-yielding bonds on offer. IBM's \$100m three-year bond, with a barrier-breaking 6% per cent coupon, therefore, moved slowly.

The D-Mark market has not seen proportionately the same volume of new issues as have the Ecu and dollar sectors. Many bonds, however,

have missed golden opportunities to take advantage of the market's firm tone because of the tightness of their terms.

The D-Mark sector is manifesting the same fastidious awareness of quality as are other markets. Union Oil of California's issue bore a comparatively generous coupon of 6% per cent, yet was quoted by the lead-manager at less 3% bid on Friday afternoon. In contrast, IBM's 10-year bond, bearing a coupon of only 5%, was trading near its issue price.

In the Swiss franc market, newly trading issues have gone down well with investors, apart from the 10-year deal for News International.

The week has seen a renaissance of issuing activity in the sterling market, which developed a more positive tone with the strength of the currency on the foreign exchanges and the base rate cuts.

Traders say most of the paper that had been overhanging the market has now been absorbed, so this market may move ahead.

Conspicuous by its absence during the week's excitement has been the Euroyen market, which has seen only one small issue, for the City of Gothenburg. This pause may have allowed outstanding papers to be digested, and traders reported increased signs of retail demand.

CREDITS AND EURONOTES

EdF in a quandary over pricing policy

BANKERS in the Euronotes market are bracing themselves for a large facility expected in the next few weeks from Electricité de France, writes Peter Montagnon in London.

Quite apart from its size, which could total as much as \$1bn, the deal is bound to attract attention because of the delicate issue of pricing. Still overshadowing borrowing for French state entities is last December's \$700m deal for Gaz de France which is widely regarded as having been difficult to syndicate with its annual facility fee of 5 basis points.

That puts EdF in a quandary. On the one hand, to arrange a deal with a higher commitment fee would involve an embarrassing loss of face; on the other, to risk a deal with a fee of just 5 basis points might be unwise given the large amounts involved.

SNCF, French state railways, got round this problem two months ago by adopting a completely different structure involving a backstop securities as a floating-rate note. But that did not go down especially well in the market either. So should EdF

EUROMARKET TURNOVER Turnover (\$m)

	Straights	Conn	FRN	Other
USS	3,559.1	0.3	411.6	132.0
Prev	3,725.9	1.4	507.0	316.5
Other	1,827.0	-	1,725.4	363.0
Prev	1,827.0	-	21.5	34.4

Secondary Market

Total

US\$ 26,007.5 1,241.2 16,782.7 3,906.6

Prev 24,678.4 1,197.4 8,116.5 4,516.1

Other 13,153.8 216.8 2,536.8 3,888.0

Prev 11,370.7 188.1 1,177.7 3,038.5

Week to April 17 1986

Source: ABD

just brazen it out at the 5-point fee level?

There are two conflicting signals here. One is that the recent deal for Ireland's telecommunications authority has successfully completed despite some resistance to its terms. It bears the same fee, and the borrower is undoubtedly of lesser standing than EdF.

The other is that some bankers detect signs of Japanese banks becoming lukewarm to standby back-

ing up credits as their new financial year starts - such commitments are expected to be included in new capital requirements to be imposed by the authorities in Tokyo. Without a strong Japanese presence, such a large deal as EdF is believed to be seeking might be hard to assemble.

Either way, the deal will bring some relief. Once it is out of the way, the Gaz facility will no longer be a benchmark, and the awkward problems it has posed for other borrowers will be out of the way - unless, of course, EdF creates new problems of its own.

Also due to be unveiled this week is the long-awaited standby revolving for Eutelsat, the European satellite telecommunications company which last week launched an Ecu 150m bond issue. This bond has reduced the company's demand from the credit market so that its new deal will be just Ecu 200m.

The 13-year deal is led and arranged by S. G. Warburg and will be lead-managed and underwritten by Banque Internationale à Luxembourg.

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INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Fed move validates rally in bond prices

LATE ON Friday the US Federal Reserve Board finally did what the markets had been anticipating for weeks and cut the discount rate by half a percentage point to 6.5 per cent. The reduction, effective today, brings the key rate down to its lowest level since May 1978.

The move, which is likely to result in an early reduction in the US banks' prime lending rate from the current 9 per cent, followed similar action by the French central bank earlier last week and was joined by the Bank of Japan which cut its lending rate by a half a point to 3.5 per cent, also effective today.

The US reduction was the second this year and the fifth since November 1984 when the discount rate stood at a peak of 14 per cent. The Fed's action, although widely anticipated, was significant for a number of reasons.

First, unlike the highly publicised internal Fed battle which preceded the last discount rate cut in early March—a battle which eventually led to the resignation of Mr Preston Martin, the vice-chairman—the vote this time appears to have been decisive with Mr Paul Volcker, the chairman, clearly back in the driving seat. The

US MONEY MARKET RATES (%)						
	Last Friday	1 week ago	4 weeks ago	High	—12-month	Low
Fed Funds (weekly average)	6.50	6.50	7.30	9.91	5.50	
Three-month Treasury bills	5.87	5.56	6.23	7.88	5.70	
Six-month Treasury bills	5.83	5.50	6.48	8.14	5.42	
One-year Treasury bills	6.02	5.65	7.30	8.40	6.42	
30-day Commercial Paper	8.38	8.65	7.15	8.20	6.38	
90-day Commercial Paper	6.25	6.50	7.05	8.25	6.25	

US BOND PRICES AND YIELDS (%)						
	Last Friday	Change	Yield	1 week ago	4 weeks ago	
Seven-year Treasury	102%	+ 1/2	6.68	7.12	(mean)	
10-year Treasury	101%	+ 1/2	7.22	7.12		
20-year Treasury	125%	+ 3	7.16	7.37	7.97	
New 10-year "AA" Financial	N/A	+ 1/2	.813	8.40	8.70	
New "AA" Long utility	N/A	+ 2/3	8.88	9.12		
New "AA" Long Industrial	N/A	+ 2/3	8.50	8.75		

Source: Salomon Brothers (estimates).

Money Supply: In the week ended April 19 M1 rose by \$3.4bn to \$424.7bn.

vote in favour of the cut was four-to-one with Mr Edmund Rice casting the only vote against. Ms Martha Seger and the outgoing Mr Martin were both absent.

Second, the Fed's action took place against the unusual backdrop of a sharply plunging dollar and was clearly not only part of a co-ordinated round of interest rate cuts by the western industrial nations, but almost unashamed effort to put pressure on a reluctant West Germany to follow suit.

The Fed's statement accompanying the rate cut described the move as "a technical

change designed to place the discount rate in more appropriate alignment with the prevailing level of inflation". While this is standard justification by the Fed, the additional advice that "the change in the discount rate also appears consistent with international rate considerations" is not.

Mr Volcker has on numerous occasions expressed concern about the effects of a sharp plunge in the dollar. The fact therefore that the Fed decided to go ahead at the end of a week in which the dollar had plunged by more than 9 pfg against the D-Mark and to a

record low against the yen, highlights the international and political dimension of the US central bank's latest move.

The Fed is likely to watch the market's reactions particularly closely when trading resumes this morning. It will probably take heart from the fact that the announcement came on Friday had virtually no further impact on the dollar and that bond prices, after being marked down by profit-takers, reversed direction trimming earlier

losses. Certainly the Fed's action had been widely discounted by the markets. Short-term interest rates had fallen sharply last week in anticipation of the move which had been clearly signalled by the pronounced decline in the overnight Fed funds rate. Despite a slight back-up in rates towards the end of the week caused by the usual last-minute discount rate cut doubts, most short-term rates were lower by 10 to 30 basis points at the Friday close.

The six-month Treasury bill rate ended the week at 5.83 per cent, down from 5.87 per cent a week ago and 6.43 per cent a month earlier. Virtually all short-term rates continue at 12-month lows.

In the US Treasury market

investors shrugged off slight jitters caused by the Libya bombing and prices rose sharply despite conflicting economic indicators. On Wednesday the Treasury long bond soared by 3½ points—the largest one-day advance since October 1982—as discount rate cut fever took hold. Over the next two sessions the gains were trimmed in time-honoured fashion but the Treasury prices still closed the week up by between 7 and 3½ points. The 30-year long bond ended the Friday session at 125, up three points and yielding 7.16 per cent compared to a low of 7.12 per cent in midweek.

Last-minute market jitters had been compounded not only by the dollar's decline but also by the stronger than expected 3.2 per cent advance in the estimate of first-quarter real gross national product (GNP) announced on Thursday morning. The GNP number provoked a fierce debate among economists, many of whom argued

that it probably overstated the strength of the economy and was likely to be revised downwards.

As Dr Henry Kaufman of Salomon Brothers noted, "the 3.2 per cent reported gain (in GNP) probably overstates the current strength of the economy. Moreover the increase relies importantly on strong inventory growth. Excluding inventories, final sales fell by 0.4 per cent. This unfavourable mix does not bode well for second-quarter economic growth and thus justifies the market's indifference to

the unexpectedly strong GNP report." There is a possibility of another Fed easing in a few weeks and again this summer.

Indeed while most Fed watchers believe that the Fed will pause before easing further, some economists like Mr Philip Braverman of Irving Securities, are already looking for another discount rate cut. The market mistakenly fears that this may be the last Fed easing, and that the probability of a rally is spurned an unprecedented flood of corporate refinancing and new issues. Last week corporate bond prices rose by between 5 points on medium-term issues and 4 points on longer—constrained by the volume of new issues which totalled around \$5.6bn.

Paul Taylor

for additional steps. There will be immediate follow-through cuts in the Prime

Moreover

UK Gilts

Lower base rates help consolidate gains

IT WAS perhaps mere coincidence that Barclays Bank announced its cut in UK base rates on Friday only 10 minutes after the publication of better inflation figures than even the Chancellor of the Exchequer gave the impression of hoping for. Yet it was welcome reassurance for investors, some of whom had begun to wonder if the markets had not over-reached themselves.

Lower base rates helped the markets to consolidate gains made earlier in the week on the back of Wall Street's charge, and longer dated stocks ended the week with gains of over a point. Yields fell by 14 basis points over the course of the week, with the FT Actuaries high coupon series ending at 8.73 per cent for five-, 10- and 15-year stocks.

The Bank of England was not willing to lead the cut in base rates, but it acquiesced in the end. It resisted the money markets on Thursday—though less vigorously than it had the previous week, and did not offer

an early round of assistance on Friday, despite a liquidity shortage initially forecast at £1.2bn.

The authorities' resistance is less to the pace at which they are dropping. By accepting the half percentage point cut on Friday they may have won themselves enough rope to delay for a few weeks the move to 10 per cent base rates that some who feel that the Chancellor is being too cautious

In his Budget a month ago, Mr Nigel Lawson projected an annual rate of increase in the retail price index of 3.1 per cent by the fourth quarter. Early last week he shortened his time-scale and suggested 3.1 per cent might be reached in the next few months.

With mortgage rates, oil prices and index arithmetic on their side, however, there will be cause for disappointment if the RPI for April, to be published next month, does not pierce the 3.1 per cent barrier.

Rises totalling 1.21 percentage points are already known for

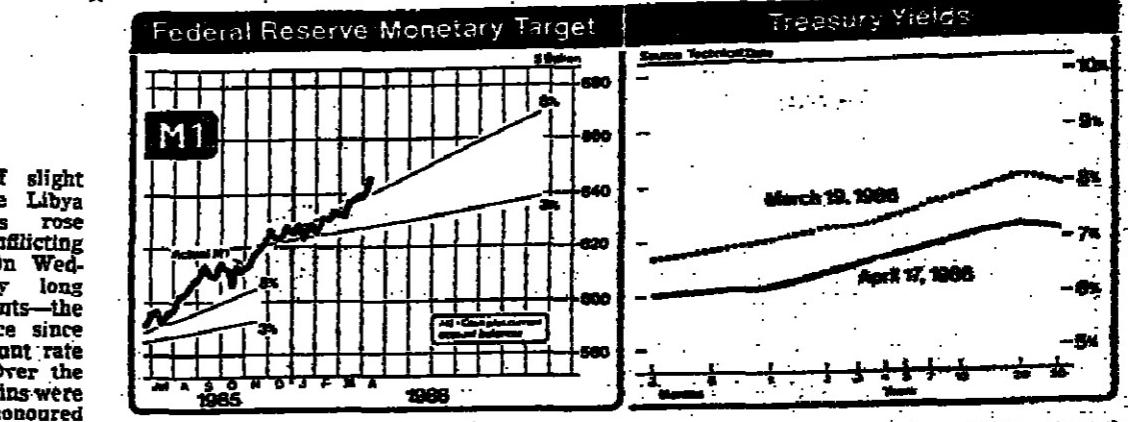
index components such as rates and tobacco, offset by a drop of 0.3 resulting from the April 1 cut in mortgage rates. Even allowing for a good deal of general inflation not specifically anticipated, the overall rise is unlikely to come close to the 2.1 per cent rise between March and April last year.

Mr Keith Skeoch, chief economist at stockbroker James Capel and Co, forecasts a rise of 1.1 per cent in April, giving an annual inflation rate of 3.2 per cent. If the next round of mortgage rate cuts expected this week comes into effect in time, the annual rate could drop as low as 2.7 per cent in May.

Whether this rate of inflation can be sustained in the medium term depends to a great extent on wage settlements in the next six months. But with sterling's effective index above 76 there is still room for the pound to weaken significantly and keep an anti-inflationary effect from the exchange rate.

George Graham

FT/ABD INTERNATIONAL BOND SERVICE



FT/ABD INTERNATIONAL BOND SERVICE

	Chg. on	Issued	Price	Yield
U.S. DOLLAR				
STRAIGHTS				
1st Fin 1/11 '84	100	111%	9.4%	7.50
Bonds 1/11 '84	100	120%	9.2%	7.50
Aldan Australia 8/1 '85	100	109%	8.28	7.50
Amer Savings 12/1 '85	105%	9.61	8.28	7.50
Amer Savings 12/2 '85	105%	9.61	8.28	7.50
Australia 11/1 '80	100	115%	8.69	7.50
Australia 11/1 '85	100	123%	7.82	7.50
Australia 11/1 '86	100	123%	7.82	7.50
Avon Fin 10/1 '82	100	105%	8.15	7.50
Avon Fin 10/1 '84	100	105%	8.15	7.50
Bk Nava Scotia 1/11 '87	100	107%	6.62	7.50
Bank of Tokyo 12/2 '85	100	110%	7.24	7.50
Bank of Tokyo 12/3 '85	100	117%	7.74	7.50
BBW 1/5/85 Ent 10/1 '91	100	107%	8.85	7.50
BBW Capital 1/11 '92	100	111%	8.22	7.50
B.C. Tel 1/11 '85	100	107%	8.22	7.50
B.C. Tel 1/11 '86	100	107%	8.22	7.50
B.C. Tel 1/11 '87	100	107%	8.22	7.50
B.C. Tel 1/11 '88	100	107%	8.22	7.50
B.C. Tel 1/11 '89	100	107%	8.22	7.50
B.C. Tel 1/11 '90	100	107%	8.22	7.50
B.C. Tel 1/11 '91	100	107%	8.22	7.50
B.C. Tel 1/11 '92	100	107%	8.22	7.50
B.C. Tel 1/11 '93	100	107%	8.22	7.50
B.C. Tel 1/11 '94	100	107%	8.22	7.50
B.C. Tel 1/11 '95	100	107%	8.22	7.50
B.C. Tel 1/11 '96	100	107%	8.22	7.50
B.C. Tel 1/11 '97	100	107%	8.22	7.50
B.C. Tel 1/11 '98	100	107%	8.22	7.50
B.C. Tel 1/11 '99	100	107%	8.22	7.50
B.C. Tel 1/11 '00	100	107%	8.22	7.50
B.C. Tel 1/11 '01	100	107%	8.22	7.50
B.C. Tel 1/11 '02	100	107%	8.22	7.50
B.C. Tel 1/11 '03	100	107%	8.22	7.50
B.C. Tel 1/11 '04	100	107%	8.22	7.50
B.C. Tel 1/11 '05	100	107%	8.22	7.50
B.C. Tel 1/11 '06	100	107%	8.22	7.50
B.C. Tel 1/11 '07	100	107%	8.22	7.50
B.C. Tel 1/11 '08	100	107%	8.22	7.50
B.C. Tel 1/11 '09	100	107%	8.22	7.50
B.C. Tel 1/11 '10	100	107%	8.22	7.50
B.C. Tel 1/11 '11	100	107%	8.22</	

<p>This announcement appears as a matter of record only. These Securities have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States or to United States persons as part of the distribution.</p> <p>New issue</p>  <p>12th March, 1986</p> <p>Associates Corporation of North America</p> <p>U.S. \$100,000,000 9½% Senior Notes Series A Due 1996 and U.S. \$8,000,000 10% Note Warrants Due 1996 to Purchase U.S. \$100,000,000 10½% Senior Notes Series B Due 1996</p> <p>Issue Price of 9½% Senior Notes Series A Due 1996: 101% Issue Price of the 10% Note Warrants Due 1996: \$8 (100%)</p>		<p>This announcement appears as a matter of record only.</p> <p>New issue</p> <p>1st April, 1986</p> <p>U.S. \$100,000,000</p> <p>ICI Finance (Netherlands) N.V.</p> <p>8 per cent. Guaranteed Bonds due 1996</p> <p>Unconditionally and irrevocably guaranteed as to payment of principal and interest by</p> <p>Imperial Chemical Industries PLC</p> <p>Issue Price 100½ per cent.</p>	
<p>Union Bank of Switzerland (Securities) Limited</p> <p>IBJ International Limited</p> <p>Algemene Bank Nederland N.V.</p> <p>Banque Bruxelles Lambert S.A.</p> <p>Banque Nationale de Paris</p> <p>Dresdner Bank Aktiengesellschaft</p> <p>Lloyds Merchant Bank Limited</p> <p>Samuel Montagu & Co. Limited</p> <p>Westdeutsche Landesbank Girozentrale</p> <p>Merrill Lynch Capital Markets</p> <p>Bank of Tokyo International Limited</p> <p>Banque Internationale à Luxembourg S.A.</p> <p>Crédit Lyonnais</p> <p>Kredietbank International Group</p> <p>LTCB International Limited</p> <p>The Nikko Securities Co., (Europe) Ltd.</p>		<p>Union Bank of Switzerland (Securities) Limited</p> <p>Algemene Bank Nederland N.V.</p> <p>Banque Paribas Capital Markets Limited</p> <p>Barclays Merchant Bank Limited</p> <p>Deutsche Bank Capital Markets Limited</p> <p>S. G. Warburg & Co. Ltd.</p>	

<p>This announcement appears as a matter of record only.</p> <p>New issue</p> <p>26th March, 1986</p> <p>SCOTIA MORTGAGE CORPORATION (A Canadian Loan Company)</p>  <p>Unconditionally and irrevocably guaranteed by THE BANK OF NOVA SCOTIA (A Canadian Chartered Bank)</p> <p>Canadian \$100,000,000</p> <p>10 per cent. Medium Term Notes due 1991</p> <p>Issue Price 100½ per cent.</p>		<p>This announcement appears as a matter of record only.</p> <p>New issue</p> <p>1st April, 1986</p> <p>U</p> <p>U.S. \$92,000,000</p> <p>Unilever N.V.</p> <p>7½ per cent. Notes due 1993</p> <p>Issue Price 101 per cent.</p>	
<p>Union Bank of Switzerland (Securities) Limited</p> <p>Wood Gundy Inc.</p> <p>Banque Bruxelles Lambert S.A.</p> <p>Banque Paribas Capital Markets Limited</p> <p>Commerzbank Aktiengesellschaft</p> <p>Credit Suisse First Boston Limited</p> <p>Goldman Sachs International Corp.</p> <p>McLeod Young Weir International Limited</p> <p>Samuel Montagu & Co. Limited</p> <p>Morgan Guaranty Ltd.</p> <p>Salomon Brothers International Limited</p> <p>J. Henry Schroder Wag & Co. Limited</p> <p>The Bank of Nova Scotia Group</p> <p>Banque Nationale de Paris</p> <p>Bayerische Landesbank Girozentrale</p> <p>County Bank Limited</p> <p>Dominion Securities Pitfield Limited</p> <p>Lloyds Merchant Bank Limited</p> <p>Merrill Lynch Capital Markets</p> <p>Morgan Grenfell & Co. Limited</p> <p>Morgan Stanley International</p> <p>Sanwa International Limited</p> <p>Westdeutsche Landesbank Girozentrale</p>		<p>Union Bank of Switzerland (Securities) Limited</p> <p>Algemene Bank Nederland N.V.</p> <p>EBC Amro Bank Limited</p> <p>Morgan Guaranty Ltd</p> <p>Banque Nationale de Paris</p> <p>Citicorp Investment Bank Limited</p> <p>Dai-Ichi Kangyo International Limited</p> <p>Deutsche Bank Capital Markets Limited</p> <p>Salomon Brothers International Limited</p> <p>S. G. Warburg & Co. Ltd.</p> <p>Bankers Trust International Limited</p> <p>Goldman Sachs International Corp.</p> <p>BankAmerica Capital Markets Group</p> <p>Chase Manhattan Limited</p> <p>County Bank Limited</p> <p>Daiwa Europe Limited</p> <p>Merrill Lynch Capital Markets</p> <p>Samuel Montagu & Co. Limited</p>	

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NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book Number	Offer yield %
U.S. DOLLARS							
Microchip Tr & Bking ^(a)	100	2081	5	2½	100	Microchip Tr & B	2.500
Taco-Kennedy ^(b)	50	1981	5	3½	100	Microchip Int.	2.750
Marmon Co. ^(c)	30	1981	5	3½	100	Microchip Int. (Europe)	2.500
Southern Tr & Bking ^(d)	150	2001	15	2½	100	Southern Tr & B	2.500
Citizen Watch ^(e)	50	1981	5	3½	100	Southern Tr & B (Europe)	2.750
Thermo Analytical ^(f)	23	1995	10	6	100	General Dynamics Investor	7.300
Mazda Motor Corp. ^(g)	150	1993	7	7½	101½	General Europe	7.200
BOC Group ^(h)	100	1996	10	8½	95½	SBCI	7.600
Associates Corp. ⁽ⁱ⁾	125	1995	10	7½	100	General Stanley	7.600
Alaska Housing ^(j)	52	2001	12-13	8½	100	HSBC Holdings P.	4.100
Alaska Housing ^(k)	48	1989-94	3-8	8½	100	HSBC Holdings P. (Europe)	4.750
Dowmelt ^(l)	150	1981	5½	8	100	Standard Leasing Corp.	7.250
Toronto-Dominion ^(m)	150	1981	5	7½	100	Standard Leasing Corp.	7.250
GNAC ⁽ⁿ⁾	200	1988	3	8	100	Standard Leasing Corp.	7.250
Sparskassen Blaubeuren (b) ^(o)	40	1990	7	7½	100	Standard Leasing Corp.	7.250
Betawest Properties ^(p)	150	1993	5	7½	100	Standard Leasing Corp.	7.250
HKS Finance ^(q)	125	1995	5	7½	100	Standard Leasing Corp.	7.250
Panzer ^(r)	50	1993	7	8	100	Standard Leasing Corp.	7.250
EDF ^(s)	250	1995	20	7½	101½	Standard Leasing Corp.	7.250
Frost Pharmaceutical ^(t)	50	1991	5	3½	100	Standard Leasing Corp.	7.250
Metco Corp. ^(u)	150	1993	7	7½	100	Standard Leasing Corp.	7.250
Westpac Banking ^(v)	100	1996	10	8	100	Standard Leasing Corp.	7.250
John Hancock Mutual ^(w)	100	1990	10	7½	100	Standard Leasing Corp.	7.250
Kyoto Denzumi Kaisha ^(x)	15	1991	5	3½	100	Standard Leasing Corp.	7.250
Honeywell Inc. ^(y)	100	1996	10	7½	100	Standard Leasing Corp.	7.250
Credit Agricole ^(z)	125	1996	10	7½	100	Standard Leasing Corp.	7.250
Air Cal Inc. ^(aa)	30	1991	15	6½-7½	100	Standard Leasing Corp.	7.250
Granger Exploration ^(bb)	200	1991	15	5½	100	Standard Leasing Corp.	7.250
Pearson ^(cc)	150	1990	3	7	100	SBCI	6.450
SGC Finance ^(dd)	200	1988	3	7	100	SBCI	6.450
General Electric (e) ^(ff)	200	1988	3	7½	100	SBCI	6.450
First Marine Credit ^(gg)	100	1991	5	7½	100	SBCI	6.450
Regions Bank ^(hh)	125	1996	10	7½	100	SBCI	6.450
Prov. of Manitoba ⁽ⁱⁱ⁾	125	1996	10	7½	100	SBCI	6.450
First Boston ^(jj)	100	1996	10	7½	100	SBCI	6.450
ABN ^(kk)	200	1993	3	6½	100	SBCI	6.450
Europa Partners ^(ll)	200	1992	10	7½	100	SBCI	6.450
Petro-Cana ^(mm)	25	1983	7	7½	100	SBCI	6.450
Papago Gold ⁽ⁿⁿ⁾	25	1983	7	7½	100	SBCI	6.450
Bank of Tokyo ^(oo)	100	1991	5	6	100	SBCI	6.450
CANADIAN DOLLARS							
Baytex Inc. ^(p)	75	1983	7	5½	100	Scotiabank	6.100
EDB ^(q)	100	1996	10	8	100	Scotiabank	6.100
Papago Inc. ^(r)	75	1991	5	5½	100	Scotiabank	6.100
Nova ^(s)	100	1996	10	8	100	Scotiabank	6.100
AUSTRALIAN DOLLARS							
Nat. Australia Bank ^(t)	50	1988	3	12½	100	Standard Bank	7.400
State Bk of NSW ^(u)	50	1993	4	14½	100	Standard Bank	7.400
Landsbank Stuttgart ^(v)	30	1990	4	12½	100	Standard Bank	7.400
Unic Bk of Norway ^(w)	100	1996	10	10	100	Standard Bank	7.400
Landsbank Schleswig-Hol. ^(x)	30	1990	3	12½	100	Standard Bank	7.400
D. MARCUS							
Hydro-Quebec ^(y)	125	1995	10	5½	100	Standard Bank	5.500
Hydro-Quebec ^(z)	200	1995	10	5½	100	Standard Bank	5.500
BMW Finance ^(aa)	200	1990	10	5½	100	Standard Bank	5.500
Belgian ^(bb)	250	1990	10	5½	100	Standard Bank	5.500
Bank of Nova Scotia ^(cc)	300	1990	10	5½	100	Standard Bank	5.500
Stora Enso ^(dd)	100	1990	10	5½	100	Standard Bank	5.500
Ocean Oil California ^(ee)	250	1990	12	5½	100	Standard Bank	5.500
German State Secs. (ff) ^(ff)	300	1990	10	5½	100	Standard Bank	5.500
SWISS FRANC							
Canon Sales ^(gg)	150	1991	-	7½	100	Swiss Inst. Industr.	7.500
KLM ^(hh)	300	1991	-	6½	100	Swiss Inst. Industr.	7.500
Dai-Ichi Chemical ⁽ⁱⁱ⁾	100	1991	-	7½	100	Swiss Inst. Industr.	7.500
United Medical ^(jj)	30	1991	-	6½	100	Swiss Inst. Industr.	7.500
Santander Warehouse ^(kk)	50	1991	-	6½	100	Swiss Inst. Industr.	7.500
SBS Shulman Co.							

INT'L CAPITAL MARKETS AND COMPANIES

CORPORATE FINANCE

Flick flotation to make winners all round

GOODBYE FICK. welcome Feldmühle Nobel. Three key companies of the former Flick industrial group are about to come as a single unit to the bourse in one of the most spectacular events in West Germany's stock market history.

Details of the transaction will be announced today, but it is already clear that the new issue will dwarf even its largest predecessors of recent years. It also plain that there will be a lot of winners from the deal—not least Deutsche Bank, the country's biggest bank, and Mr Friedrich Karl Flick, the former owner and son of the group's founder.

Deutsche Bank announced last December it was buying almost all the Flick empire for around DM 50m (\$2.6bn) but is now to offer on the bourse.

would not hang on to the holdings if thus acquired. In the meantime it has disposed of both the former Flick stakes of 10 per cent in Daimler-Benz and of 26 per cent in W. R. Grace, the US chemicals, energy and consumer group.

In other words, Deutsche Bank looks likely to raise close to DM 7bn from its total Flick sales—far beyond the figure it agreed to pay. However, the bank also pledged to hand on to Mr Flick an extra sum if the sales proceeds markedly exceeded the purchase price. So Mr Flick, already one of the world's richest men, can safely look forward to a comfortable home.

It is these three, renamed Feldmühle Nobel since the start of this year and with a planned share capital of DM 350m, which Deutsche Bank is now to offer on the bourse.

Analysts expect that the issue price for each DM 50 nominal share will be between DM 250 and DM 300.

Another winner from the Feldmühle Nobel deal is the German stock market. After a long period in which the bourse was rightly judged puny and dull, things have picked up a lot in recent years—not least through a flood of new issues.

Not only will the issue volume of Feldmühle Nobel easily surpass that of the biggest single stock market new-comers so far—Axel Springer (DM 650m) and Nixdorf (DM 547m). It might even exceed the total volume of DM 1.8bn raised by all new issues together last year.

The highly diversified product range of the new company—from iron and steel through silicon and industrial ceramics to paper—makes its longer-term prospects hard to assess. But

all three of the constituent parts are believed to have improved profits and sales last year, the latter to a joint total probably around DM 9bn. And with the current bull trend on the stock market, there is little doubt that the new shares will eagerly be gobbed up.

Last but not least, the company's employees will be winners from the current transaction. The name of Flick has been identified for years not so much with pretty successful industrial enterprise as with notorious political payoffs scandals which continues to make headlines. It will clearly be a relief for many of those working for Feldmühle Nobel to have that link broken.

Jonathan Carr

Asea sells one-third share in electricity network

BY DAVID BROWN IN STOCKHOLM

ASEA the Swedish electrical engineering and electronics group, has agreed to sell a one-third share in the electricity generation and distribution network held by its subsidiary Skandinaviska Elektricitets Aktiebolaget (SEA) to Sydkraft, in a deal worth SKr 1.5bn (\$209.9m).

The deal will permit a better geographical organisation of the Sydkraft network, said Mr Anders Björgerd, its managing director. The group, which supplies southern Sweden, will become the country's second largest power company after the

Rising yen hits TDK earnings

By Yoko Saito in Tokyo

THE YEN'S appreciation has cut deeply into earnings of TDK, the world leader in magnetic tapes. First-quarter consolidated net profits plunged by 44.7 per cent to Y1.26bn (\$24.5m) on sales which declined 12 per cent to Y80.4bn.

In addition to a 20 per cent rise in the value of the yen, weak demand for electronic components was a major cause of the setback. The company had increased the prices of some of its products and had achieved considerable economies by reducing production and distribution costs. These measures did not, however, compensate sufficiently for the negative impact from the strong yen.

During the first quarter, volume sales of magnetic recording tapes grew satisfactorily, although prices have tended to stabilise at a lower level than the average registered in the same period in the previous year. This combined with the negative currency effect resulted in a 7.8 per cent decline in the value of tape sales.

For the remainder of the year, TDK foresees difficulty in raising prices of tapes due to overseas competition. Margins for the tape component division may be squeezed further by consumer electronic assemblers which are also being hit by the yen's rise.

Poplain reduces loss but foresees difficult year

BY DAVID MARCH IN PARIS

POLAINE, the French hydraulics excavator company, substantially reduced its group net deficit last year to FF 63.7m (\$9.3m) from FF 234m in 1984, but still faces an uphill struggle to make even after years of heavy losses.

Mr David Bigelow, the chairman, made clear that this year would be difficult because of strong competition in a narrowing worldwide excavator market. Although he expected Poplain would continue to make a net improvement, he declined to forecast whether the company would be back in the black in 1986.

Last year's loss was registered on turnover of FF 3.3bn, up 10.7 per cent from 1984. The deficit was inflated by FF 18.4m in provisions struck on staff departures and early retirements, and on unfavourable exchange rate movements.

Mr Bigelow forecast a 10 per cent rise in volume sales of excavators this year. But turnover could rise by less than this because of fierce price competition in the excavator sector.

Mr Bigelow said he had seen no evidence yet of Japanese companies raising their prices in the key US market in reaction to the rise in the yen.

The fall in the dollar against the franc was making Poplain's US export efforts more difficult but Mr Bigelow said his company would not be the first to raise prices there.

Poplain—owned 44 per cent by Case Temco of the US—is making increasing efforts to attack the American market.

For Poplain this now ranks roughly equal in importance with West Germany and the UK.

BHP lifts payout by 64%

BY OUR FINANCIAL STAFF

BROKEN HILL Proprietary (BHP), the Australian resources group which last week received a 25 per cent increase in its 1985-86 earnings, is to boost its aggregate dividend payments by 64 per cent to A\$430m for the year ending on May 31.

BHP said in Melbourne that a final dividend of 20 cents per share would be paid to holders

registered on May 2. This compares with 15 cents for 1984-85 and comes on capital increased by a 25-for-five scrip issue in February.

On a per-share basis, the total distribution for the years is up 10 cents to 37.5 cents. Mr John Elliott's Elders and Mr Robert Holmes à Court's Bell Resources each have roughly 19 per cent of BHP.

FORD INTERNATIONAL FINANCE CORPORATION

Notice of effective date for adjustment of Conversion Rate for 5% Convertible Guaranteed Debentures due 1988

The Board of Directors of Ford Motor Company ("Ford") has declared a 2-for-2 stock split in the form of a 50% stock dividend on Ford's capital stock. Certificates for whole shares resulting from the stock dividend will be distributed on about June 5, 1986 to stockholders of record at the close of business on May 2, 1986.

In connection with the stock dividend, the conversion rate of the 5% Convertible Guaranteed Debentures due 1988 (the "Debentures") issued by Ford International Finance Corporation will be adjusted, effective at the close of business on May 2, 1986, from 26.68 to 40.05 shares of Common Stock of Ford for each \$1,000 (U.S.) principal amount of the Debentures, pursuant to Section 3.04 of the Indenture dated as of March 15, 1973 (the "Indenture") under which the Debentures were issued.

Any Debentureholder converting on or after May 2 before June 2, 1986, the stock distribution date, will receive a certificate for the number of whole shares to which the Debentureholder would have been entitled upon conversion prior to May 3. In addition, the Debentureholder will receive a Due Bill issued by Ford International Finance Corporation certifying that the registered holder of the Due Bill, or his assigns, will receive the additional number of whole shares to which the Debentureholder is entitled as a result of the stock dividend (and the consequent adjustment in the conversion rate), upon presentation and surrender of the Due Bill to a Conversion Agent. Such presentation and surrender must be made on or after the distribution date (June 2) but on or before June 9, 1986. Debentureholders converting on or after June 2, 1986 will receive from the Conversion Agents directly upon conversion the full number of shares of Common Stock at the adjusted conversion rate.

Fractions of shares will be paid upon conversion in U.S. dollars at the value computed in accordance with Section 3.03 of the Indenture.

Debtentureholders should contact the Conversion Agents for further information. The names and addresses of the Conversion Agents are:

Citibank, N.A.
Corporate Trust Services Administration
111 Wall Street, Fifth Floor
New York NY 10043, U.S.A.
Citibank, N.A.
Neue Mainzer Strasse 40/42
6000 Frankfurt/Main
GERMANY
Citibank, N.A.
Herengracht 545/549
Amsterdam, THE NETHERLANDS
Citibank, N.A.
19 Le Parvis, La Defense 7
Paris, FRANCE

Citibank, N.A.
P.O. Box 78
Citibank House, 336 Strand
London WC2R 1HB, ENGLAND
Citibank, N.A.
Avenue De Tervuren, 249
B-1150 Brussels
BELGIUM
Citibank, N.A.
Milan, ITALY
Kredietbank S.A. Luxembourg
43 Boulevard Royal, Luxembourg
In the Grand Duchy of LUXEMBOURG

April 21, 1986



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29th August, 1986

13th December, 1985

All of these securities have been sold. This announcement appears as a matter of record only.

UK COMPANY NEWS

Woolworth scorns Dixons bid terms and strategy

BY ALICE RAWSTHORN

The Woolworth Holdings board has fired another salvo in its defence against the £1.6bn takeover bid from Dixons by sending a letter to shareholders attacking Dixons' plans for Woolworth and its diversification record.

In a letter to shareholders, Woolworth's chief executive, Mr Geoffrey Mulcahy, emphasises the disparity between Dixons and its "simple business of small High Street electrical shops" and Woolworth's "larger and more diverse business with over eight times the floor space."

Dixons is accused of "muddled thinking" and having "no credible strategy for managing the Woolworth Group." It is also criticised for its plans to dispose of the Comet electrical chain.

The letter describes Dixons' diversification record as "dross". It accuses Dixons of having disposed of or closed 16 retail businesses in the past 10 years and of closing or selling "400 years of relevant retail experience" compared to 100 years for Dixons' boards.

The Woolworth board intends to issue a full defence document to shareholders as soon as it receives the formal bid document from Dixons.

The substance of Dixons' offer is also criticised. "The value of the offer depends on the value of Dixons' shares. Dixons'

shares traded on a multiple of about 40 times their profit after tax for the latest reported full year. Is this rating justified?"

Mr Mulcahy counters the claim by Dixons' chairman, Mr Stanley Kalmus, that "there's not a retailer in the whole outfit by claiming that the boards of Woolworth companies have '400 years of relevant retail experience' compared to 100 years for Dixons' boards."

The Woolworth board intends to issue a full defence document to shareholders as soon as it receives the formal bid document from Dixons.

Access Satellite in US dispute

BY TERRY POVEY

SHARES IN Access Satellite International, the USA's quoted manufacturer and distributor of work platforms, are being hit by a legal row between the company and two US distributors, said Mr John Hicks, managing director, over the weekend.

In the current year ASI has felt it necessary to set aside some £200,000 for legal and other costs arising from the two disputes, said Mr Hicks. This had been accepted by the company's auditors as prudent, he added.

The cash position has also deteriorated over the last year. According to Mr Hicks, increasing jumpiness in the order position has meant that the firm net cash position in April, 1985, has turned round into an overdraft.

When ASI came to the market with a bare two-year trading record, the striking price on the tender offer was 160p and the issue 24 times subscribed.

In April 1985 the price reached 310p but concern over the dependence on sales to companies with which the directors were connected prompted it back sharply. More recently, in the shadow of the two legal disputes, the share has fallen to a 65p low.

According to Mr Hicks, the US market is the key to growth for the group as readily mobile platforms are in demand as alternatives to the more costly and time consuming fixed scaffolding in many uses. "The two disputes could be damaging

to our reputation in this market as well as our share price," he claimed.

The first dispute is with Mr Julian Dunlop, whose distributorship was based in Boston. ASI has taken Mr Dunlop to court seeking to repossess 20 of the \$60,000 platforms and money owed.

In response, Mr Dunlop has filed for court protection under the US bankruptcy code.

Meanwhile in Texas, Mr Bob Leach is suing ASI's US subsidiary for \$15m claiming damages for breach of contract guaranteeing exclusive distribution rights that state. Mr Leach was marketing director (sales vice president) of the group's US subsidiary at the time of the flotation in November, 1984.

Shanks & McEwan is reported

to have financed the deal through a placing of shares with institutions, by its stockbroker, Hoare Govett.

Scottish Heritable acquisition

Scottish Heritable Trust, the UK-based land and property group, has acquired OCM, an oriental carpet manufacturer and distributor, from Bowater Industries for £1.5m.

OCM, which was established in the 1970s, manufactures Indian carpets and rugs, and distributes Indian and other oriental carpets in the UK, US and Canada. The company produced turnover of £16m last year, but operated at a loss of £504,455 before an exceptional provision for stock losses of £250,000.

After the acquisition it will be merged with Scottish Heritable's floorcoverings subsidiary, Eastern Rayam, which distributes Chinese and other oriental carpets in this country and overseas.

Scottish Heritable paid for OCM partly through the repayment of £12.75m of interest bearing loans to Bowater Fin-

ance and partly with £250,576 in cash.

Together the two companies will cover almost every area of oriental carpets, with Indian, Chinese, Nepalese, Turkish and Persian carpets. Some cost savings will be effected by pooling facilities, for example, by Eastern Rayam's using OCM's new washing plant.

Hammerson UK

Hammerson UK Properties, formerly known as Reunion Properties, increased taxable income in 1985 from £8.37m to £8.54m on gross rental income ahead from £25.23m to £26.57m.

Earnings per share were 27.7p, against 21.19p, after tax of £97,000 (£472,000).

The company, a subsidiary of Hammerson Property Investment and Development Corporation, took account of £2.62m of extraordinary debts (credit £113,000).

After returning to profit of £701,000 in the second half of last year, Campari International says current trade is in line with budget and the volume of forward orders for the second half of this year is highly encouraging.

In line with indications in the statement last month regarding the offer for the company by Mr Aske Nordin, a Swedish businessman who owns 47.8 per cent of Campari, the loss by this sports equipment group for the year ended November 30, 1985 came to £494,000, after a £1.2m in the opening six months. For 1983-84 the loss was £2.85m including an exceptional £2.7m absorbed on reducing stocks.

Loss per share fell to 6.17p (33.51p) and the dividend is held at 1p net with a final of 0.5p.

MAI — Director Sir Ian Morrow sold 106,883 ordinary shares.

J. Rothschild Holdings — Director N. O. Taube purchased 100,000 warrants to subscribe for ordinary shares at 54p per warrant.

S. Daniels & CO. — Director S. N. Daniels purchased 25,000 ordinary shares at 87p and holds 59,000; director L. C. N. Bury acquired 100,000 at 87p and holds 30,475.

A. P. Crockett — Director A. P. Crockett sold 100,000 ordinary shares at 87p and holds 59,000.

FT Share Information

The following securities have been added to the Share Information Services:

Allegheny and Western Energy Corporation (Section: Americans).

PPL (Holdings) (Electricals).

Small Companies Inter-

national Trust reports a 15 per

cent increase from 89.5p to

104.4p in its net asset value per 25p share for the year to March 31, 1986. The increase in the past six months was 24.7 per cent. Stated earnings per share fell from 1.73p to 1.45p and the dividend is cut from 1.7p to 1.4p net with a reduced final of 0.5p (1.2p).

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Interest Rate and
Asset Based Swaps
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Global Funding

The Mitsubishi
Bank, Ltd.
US\$103,000,000
4- and 5-Year
Interest Rate Swaps
Prudential
Global Funding

Canadian Imperial
Bank Group
US\$50,000,000
3-Year Zero Coupon
Interest Rate Swap
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Scott Paper
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Interest rate and currency swaps are possibly the most complex of all banking transactions.

Consequently, only a small number of sophisticated financial institutions deal in swaps, most offering only a limited number of solutions to solve a wide variety of client problems.

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"More than any other factor, say swappers, the secret to their success is being able to assemble a wide variety of technical, trading and sales skills into a single well-oiled machine."

Institutional Investor, October, 1985

As part of the more than one hundred billion dollar corporate family of The Prudential Insurance Company of America, Prudential Global Funding, and its clients, enjoy extensive global resources.

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"While most banks are prepared to take swaps on their books for short periods, the number who can always be relied upon to make a market remains very small." *Euromoney, April, 1985*

You can count the "AAA"-rated swap market-makers on the fingers of one hand. Within this select group, there are even fewer, like Prudential Global Funding, who maintain a portfolio of swaps, acting as the ultimate principal counterparty to every swap they make.

The portfolio approach allows maximum flexibility in structuring any deal, speeds transactions by eliminating the need to find the matching side of a swap at the time of execution, and lowers cost.

The swap specialists other swap specialists turn to.

"And if none of the conventional swaps fill the bill, a good swapper needs to custom-make one on the spot."

Institutional Investor, October, 1985

With the freedom of a portfolio approach, the creativity born of experience, and the authority to make decisions, Prudential Global Funding's market-makers can structure and commit to most deals within minutes—the more complex within an hour or two.

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Do you have enough weight behind you?

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Frankly, we believe there is too much to lose (or gain) for you to accept anything less than a swap team with as much weight behind it as Prudential Global Funding. That is why we encourage you to speak to a member of London Global Funding at 01-283-9166, or Prudential Global Funding in New York at 212-214-1547.

Prudential Global Funding

From left: In New York: John H. Copenhaver, Senior Vice President; Bennett M. Goldstein, Senior Vice President; J. Dickson Brown, President.

London Global Funding

From right: G. Edwin Smith, Senior Officer; Stephen Farrier, Senior Officer.

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Financing to
The Firestone Tire &
Rubber Company

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Rate Swap

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US\$30,000,000
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Rate Swap

London
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

VOLKSWAGEN-AUDI has still to complete the formalities of its takeover of Seat from the Spanish Government, but already some of its motor industry rivals are asking whether the West German group has over-reached itself.

On the face of it, the omens seem far from favourable.

The motor industry's previous major takeover dates back to 1978 when Peugeot-Citroen of France acquired Chrysler's European operations. That proved a near disaster for Peugeot. It sent the French group plummeting into the red and for some years there were even questions about its survival as an independent organisation.

Those fears have been laid to rest only in the past year. Meanwhile the Peugeot-Chrysler debacle helped change the motor industry's mind about "bigger being better." European companies in particular started to consider other ways of surviving in an environment plagued by excess capacity, low prices and severe competition.

Chairman Diaz Alvarez, far as VW-Audi is concerned, the group's previous major acquisition—the Triumph-Adler office equipment company which it is now trying to sell to Olivetti—also turned into a corporate nightmare.

Early in 1979 VW-Audi lavished DM 1bn (£92.4m) on the move into the totally unrelated business of office equipment—seen then as one of the boom markets of the decade.

But two years later VW-Audi found itself having to pump money and management resources into Triumph-Adler, which had plunged into losses almost immediately after the takeover.

Triumph-Adler ran up a deficit totalling more than DM 500m by the end of 1984. At the same time VW's car business was also diving into the red, mainly because of the severe recession in the US car market, on which the group relies very heavily.

The financial stakes are high once again with the Seat acquisition. VW will have to find DM 1.9bn to buy the Spanish company, starting with a 51 per cent stake in May and the phased purchase of the rest by 1990 at the latest.

There will also be a DM 5bn investment programme for Seat in the years to the early 1990s for new models and to rebuild or replace the factory at Barcelona.

Seat is a perennial loss-maker—since 1978 losses have totalled Pta 180.6bn (£741.4m) in spite of the exceptionally creative Spanish accounting used to brighten the balance sheet. VW is willing to accept



J A Diaz Alvarez (left) and Carl Hahn: living together before the marriage has given VW a thorough knowledge of its new partner

VW takes a rough Spanish road

Kenneth Gooding examines the West German company's controversial takeover of Seat

five more years of losses from Seat even though the Spanish Government, as a dowry to help persuade the German group to go to the altar, agreed to cover the Pta 185bn needed to put its car company on a sound financial footing.

In the circumstances it is hardly been a more carefully-calculated or cautious acquisition than that of Seat by VW.

It started two years ago with a technological agreement. VW stepped in to fill a gaping hole left when Seat's 30-year association with Fiat of Italy, which had provided technical assistance and took Seat-built cars for its dealer networks all over Europe, came to an acrimonious end in 1980.

Fiat said bluntly at the time that it would not put any more cash into Seat and that the Spanish company was in such a mess that neither would anybody else—except perhaps the Spanish government.

Seat was forced to move fast to revamp its Fiat-based model range. With engineering help from Porsche of West Germany and Ital Design in Italy, it has launched a family of engines and three new cars which can be

mainly produced from the old tooling.

Seat's Pamplona factory has also been reorganised to produce the VW Polo, Santana and Passat models, mainly for sale in Spain but also for the VW dealer network outside Spain, which last year took about 30,000 Polos.

Living with Seat before the marriage has given VW an exceptionally thorough knowledge of the Spanish company. For the past two years over 100 VW employees have been studying Seat at very close quarters, helping on the production lines, in quality control, product engineering and purchasing.

Dr Carl Hahn, VW's chairman, points out: "Usually when you buy a company the only people you get to know before hand are the president and the doorman."

"But we have had people working from shopfloor to director level for the past two years. We know the Spanish supply system, we know the prices Seat pays for its components."

"Of course we will still get some nasty surprises, you always do. But we don't expect anything substantial."

And, emphasising that VW's

management will not be overstretched, Hahn adds: "Remember we are dealing with one company in one country." (Triumph-Adler had subsidiaries in several countries, including the US.)

Hahn insists that VW is "not suffering from any hangover from the Triumph-Adler venture. We have to learn from experience. Sometimes it takes time to get an acquisition profitable." While there might be risks for VW in the Seat deal, the rewards could be high, as the first fruits of the association already show.

Seat has opened up its dealer network in Spain to VW, which before 1980 sold very few cars in a market heavily protected from imports and which will remain so for several more years, even though Spain has now joined the European Community.

By penetrating what was the last substantial "closed" market in Western Europe, VW-Audi in 1985 sold nearly 50,000 cars in Spain to give the West German group a 6.8 per cent market share. This played a considerable part in making VW-Audi West European car market leader last year for the first time in its history.

Hahn insists VW needs extra capacity—the Golf lines are being worked on Saturdays as the group attempts to keep pace with demand—and that Spain is a good place to have that extra capacity.

Hahn will also add a third string to the VW group's bow. The Spanish company will provide high quality but relatively inexpensive cars to attract those customers who are less well-off, particularly in southern Europe. Seat will have a range of small and medium-sized cars but concentrate mainly on the "supermini" models as currently represented by the VW Polo.

At the other end of the market, VW is developing Audi as a separate, up-market, sporty brand.

Compared with the Seat network, VW branded cars will have much more engineering built into them and will cost more as a result. Hahn claims his company already has established a distinctive image for the VW brand "through engineering and technology, not created by an advertising agency."

There is no doubt that VW, particularly with the Golf, has managed to escape being classified as "just another producer of volume cars" even though the group (without the Seat brand) will make more than 2.2m cars worldwide this year.

Hahn says VW has been making efforts to "cultivate a distinct niche in the market based on our image as a mass producer, but not of cheap automobiles. Our marketing efforts aim to project Polo, Golf and Passat as classic vehicles."

Neither does he expect any senior management changes except that VW will strengthen the Seat management in some specialist areas for three to five years—"so we will have a mixed Spanish-German management to start with."

Although the Seat deal should strengthen VW's position in Western Europe, the group has not been content to place all its eggs in that one basket. VW has been driving hard to become Europe's only credible multinational.

Hahn suggests that will be enough for some time. "We have bitten of a great deal. Now we must chew it. After taking over Seat it will be a time of consolidation—consolidation with expansion."

"Once we have entered a venture as big as the Seat venture it might be an idea to forgo other opportunities. However golden they might seem, we don't want to overstretch ourselves."

grow if Europe becomes more prosperous and customers move up from used cars. "We have only a lukewarm presence in these classes with the Polo. The purchase of Seat changes that situation."

He expects the cheap Seat cars to provide new customers for the Golf and other VW models as buyers trade up—just as a satisfied stream of former Beetle customers used to move to Fiat.

Seat, since the divorce from Fiat, has built up its own distribution and dealer network throughout Europe and other parts of the world (with North America still to come).

This separate network will be continued and encouraged although steps will be taken to ensure that customers know that Seat is part of the VW "family."

There will be a gradual shift from Fiat-based technology to that provided by VW as new Seat models come along and the Spanish company will be able to plug into VW's enormous purchasing power when shopping for components.

J. A. Diaz Alvarez, Seat's president, believes, however, that Seat cars will continue to be built mainly from Spanish components.

In the medium term, Seat's car production should rise from last year's 320,000 to about 400,000, two-thirds of them made in Seat and the rest for VW in Spain and elsewhere.

Since 1981 Seat has been pushing through a rationalisation programme designed to take its workforce down from 31,000 to 20,000 by 1988. Much of that has been achieved already, leaving only 200 to 300 a year to go via natural wastage in the next few years if car output targets are met, Diaz Alvarez suggests.

Neither does he expect any senior management changes except that VW will strengthen the Seat management in some specialist areas for three to five years—"so we will have a mixed Spanish-German management to start with."

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Business courses

Developing Business in China, Fontainebleau, May 28-30. Fee: £100; founder and sponsor members FFr 8,000; partner members FFr 9,000; non-members FFr 10,000. Details from Professor Jean-Pierre Lehmann, Euro-Asia Centre, Boulevard de Constantine, France. Tel: (1) 60 72 40 40. Telex: 680389F.

Management buy-outs—the key issues, London, June 10. Fee: £190 + VAT. Details from Lisa Hamilton-Price, Legal Studies & Services, Bat 56 Holborn Viaduct, London EC1A 2EX. Tel: 01-338 4030. Telex: 888870.

Rewards and risks to licensing, Dublin, June 16-18. Fee: before April 16 LES members £250; non-members £280; after April 16 LES members £230; non-members £250. Details from LES Conference Secretariat, 12 Pembroke Park, Dublin 4, Ireland. Tel: Dublin 685152.

Corporate finance, London, June 30-July 4. Fee: £850 + VAT. Details from D. C. Gardner and Company, 8-9 New Street, London EC2M 4P. Tel: 01-233 7962.

Management of research, development, and technology-based innovation, Massachusetts, June 9-20. Fee: \$3,500. Details from Office of the Summer Session, Room E19-356, Massachusetts Institute of Technology, Cambridge, Massachusetts 02139. Tel: (617) 233 2101. Telex: 92 1473.

Information centres Stockholm, May 28-30; London, June 2-4. Fee: £745. Details from CGS Institute, Russell House, Russell Street, Windsor, Berkshire SL4 1HQ. Tel: 0753 888811. Telex: 649105.

Introductory computer workshop for managers (limited to six people), Watford, June 2-3. Fee: IBM members £195 + VAT; non-members £215 + VAT. Details from Short Courses Dept, Institution of Industrial Managers, Industrial Management House, Cardiff Road, Luton LU1 1RQ. Tel: 0582 37071.

Banking and financial activities of the City of London, London, May 19-20. Fee: £1,050. Details from the Marketing Manager, Development Centre, The City University Business School, Frobisher Crescent, Barbican Centre, London EC2Y 8HS. Tel: 01-920 0111, ext 284.

PE International. Sir Nigel Foultz is chairman of Equity Capital for Industry, not former chairman, as was stated in Monday's article on PE International.



Robin of Sherwood



Return To Treasure Island



The Canterville Ghost



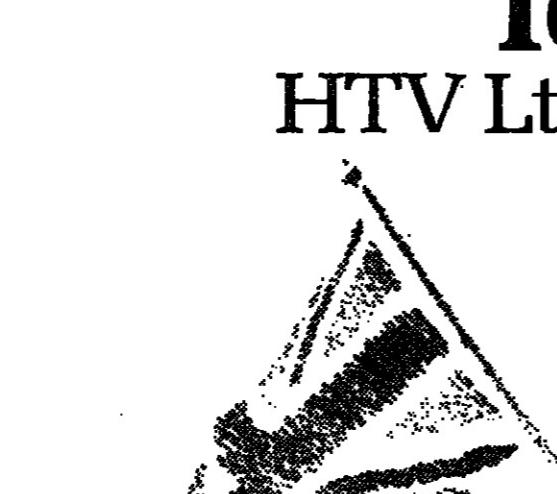
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FINANCIAL TIMES SURVEY

Monday April 21 1986

MALTA

To cope with a harshly competitive world, Malta has to make economic and political decisions that will shape its future as an independent Mediterranean nation

An island ready to build bridges

By Richard Evans

MALTA, not for the first time in its colourful history, is at a crossroads. Economic and political decisions must be implemented in the next year or two that will shape the island's position both in the Mediterranean and in the wider world.

Economically, the traumatic changeover from an economy largely dependent on Britain's naval presence to one of independence has been completed, but trading circumstances are now changing and a fresh strategy is required.

Politically, the island is badly divided between the ruling Labour Party and the opposition Nationalist Party. Tensions are high and much will depend on the outcome of the general election to be held within the next year.

Malta — the country includes the smaller islands of Gozo and Comino as well as Malta itself — lacks natural resources and a solid agricultural base and its population of 330,000 depend on trade and tourism for its prosperity.

For more than 150 years the Maltese economy depended largely on earnings and employment provided by the British armed forces, and Whitehall's decision in 1958 to close the naval dockyard, and the growing pressure after independence in 1964 for NATO troops to withdraw, treated an

economy crisis. The last British troops left in 1979, leaving a substantial hole of £28m a year in Malta's coffers — £14m paid on behalf of Malta for the use of naval and airbase facilities and an additional £14m spent by British servicemen and their families on the island.

Hit by recession

This meant that Malta had to stand on its own feet and Mr Dom Mintoff, Prime Minister from 1971 to 1984, set about diversifying the economy fast, primarily by developing light industry and tourism.

Mr Mintoff, whose name became synonymous with Malta because of his high-profile, uncompromising and abrasive style, made many enemies at home and abroad, but by a series of interventionist moves domestically and an independent policy of neutrality and non-alignment, he saved Malta from its colonial past.

After centuries of domination by the Phoenicians, Carthaginians, Romans, the Goths, Arabs, Knights of St John, the French under Napoleon and finally the British, the country gained its political and economic independence. Malta became a republic in 1974 but remains within the Commonwealth.

The Government, by taking into public ownership key sec-

tors of the economy, took the lead in launching export-oriented industries to make Malta more self-reliant and initially things went well.

Investment came from Europe, particularly West Germany, and additional £14m spent by tourists and earnings from tourism soared.

This all makes Malta seem like a peaceful little place where changes in leadership go smoothly because there is nothing much to quarrel about.

Mr Mintoff, however, had taken over a bitterly-divided island with politics that were alarmingly polarised.

Things looked bleak, and the government sought new markets to the South and the East. Barter deals were clinched with the Soviet Union, and others in the Eastern bloc, and trade was developed with near neighbours in North Africa such as Libya, Algeria and Tunisia.

These helped but they were not enough. Around 70 per cent of Malta's trade in 1984 was still with the members of the European Community, and the government has decided that

this is where attention must be redirected. The change of tack coincided with the surprise decision by Mr Mintoff in December 1984 to quit as Prime Minister. After 13 years in office, he handed over to Dr Carmelo Mifsud Bonnici, 52-year-old lawyer he had hand picked to follow him. The new Prime Minister owes everything to Mr Mintoff: a seat was found for him in Parliament and he has never had to seek election to any post. It all happened with apparently effortless ease.

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Matters have been clouded in typical Maltese fashion, by last year's discovery by police of shotguns at the Nationalist Party headquarters. The government regarded this as evidence of a plot to overthrow it by force, but the opposition claims it had no knowledge of the guns and believes they could have been planted.

Two other issues that have caused potentially dangerous conflicts are broadcasting, which is government-run and according to the opposition grossly

biased, and the Foreign Interference Act, a measure introduced after the last election in an attempt to block support for the Nationalists from European Christian Democrats and others.

The UK in future will be

advised only during an election campaign.

Substantial progress

In addition, Nationalist leaders are convinced that their party could again be robbed of power in a year's time unless electoral reforms are introduced, but the Prime Minister shows no signs of agreeing to this. He regards the electoral system, based on proportional representation, as sound and the 1981 result as a freak unlikely to be repeated.

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Relations between Malta and the United Kingdom, which ranged from poor to abysmal under Mr Mintoff, are greatly improved. Mr Derek Thomas, a deputy under-secretary at the Foreign and Commonwealth

Office, visited Valletta last month, the first such visit for many years, to discuss ways in which Britain might help with technical assistance and increased trade.

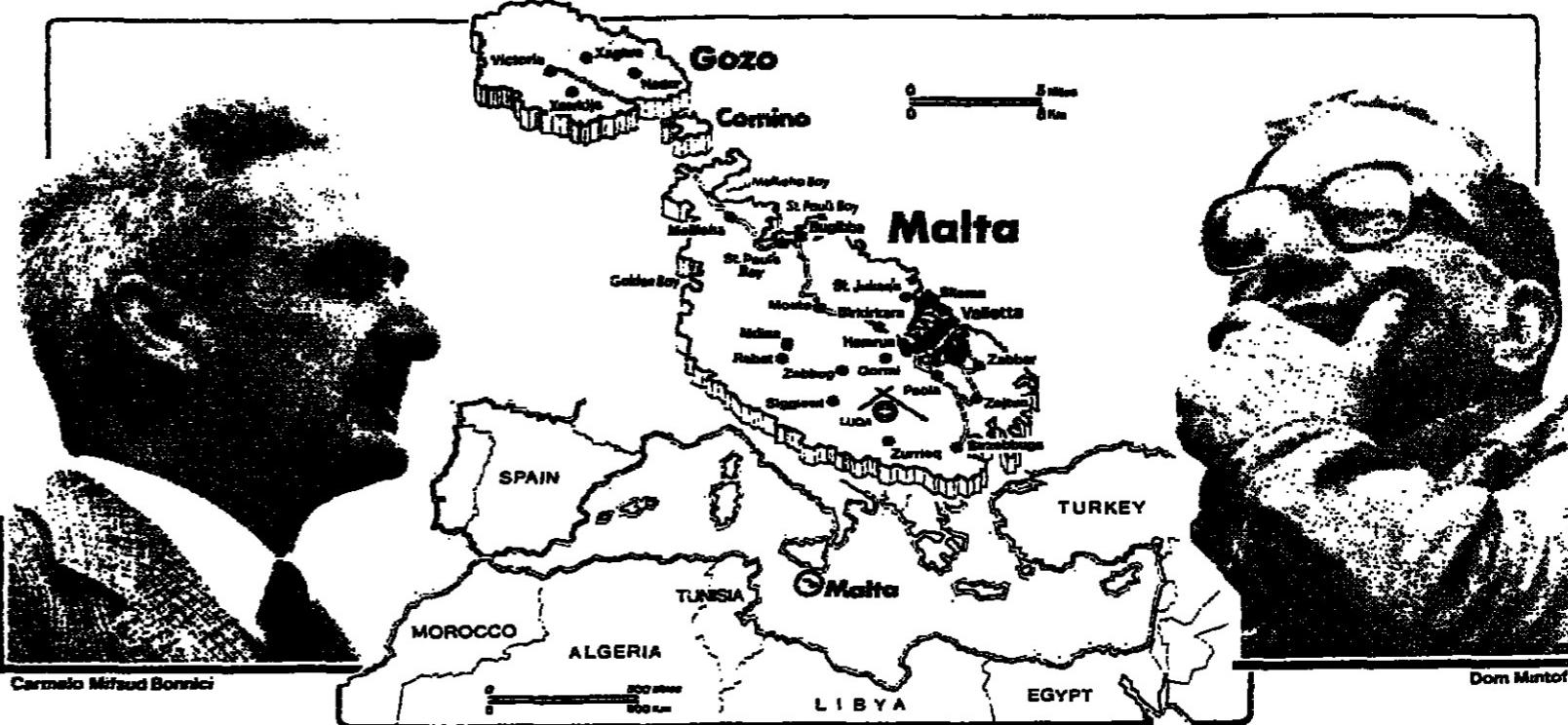
One running sore from the Mintoff years that was dispelled quickly was the clearing of Valletta's Grand Harbour of wrecks sunk by German and Italian bombing during the siege of Malta in 1939-45 War.

The UK Government sent a team of divers last year to help clear the hazards and contributed £1.7m towards the costs.

"In the case of the UK there is now no difficulty, but in the case of the US we cannot say that. There are positive signs but the change will be slow. We feel there is still a lingering mistrust of our non-alignment policies."

The emphasis of the Maltese government, however, remains firmly on the need to attract foreign investment from the West and to develop an infrastructure that will be better able to cope with the high technology products that Malta wants to manufacture.

The question is whether Dr Mifsud Bonnici will be able to switch the emphasis of Malta's economy by persuading foreign companies of the advantages of investing in Malta. The tiny island lives in a harshly competitive world and it will not be easy but the signs are increasingly hopeful.



MALTA — Successfully Industrialised

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- preferential customs tariff entry to the USA and Commonwealth countries;
- excellent trading opportunities with African and Eastern countries;
- generous fiscal allowances on depreciation and re-investments.

Malta and the U.K. are also joined by Double Taxation and Investment Protection Agreement (in the offing) to make U.K. investments in Malta more profitable and secure.

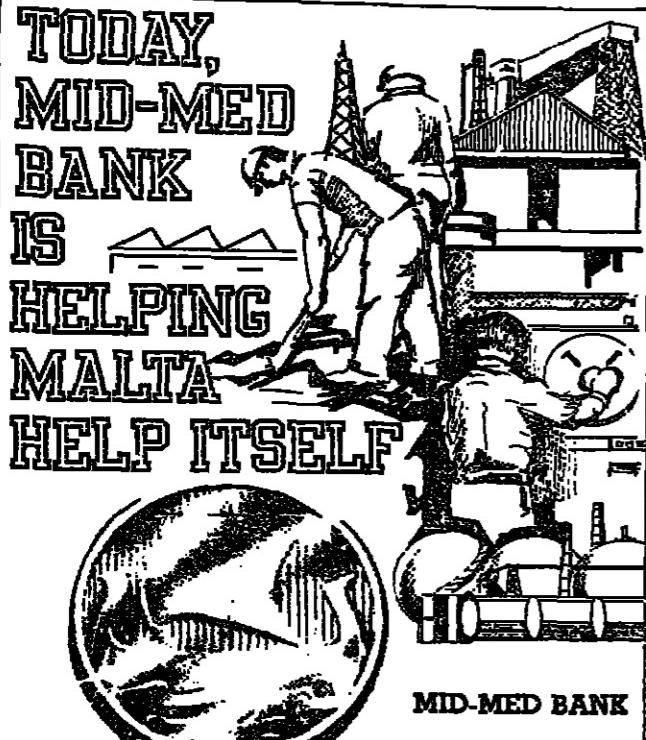
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Marsamxett Road
VALLETTA
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MALTA 2

Development plan sets out three aims



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Economy

RICHARD EVANS

THE TWIN pillars of the economy of Malta, which lacks natural resources and a solid industrial base, are export-oriented manufacturing industry and tourism. Both have suffered severely in recent years from the impact of the recession in western Europe, but both are now showing signs of recovery.

Malta experienced heady economic growth during most of the 1970s, but difficulties set in following the withdrawal of the state banks in 1979. The need for a speedy transition from heavy dependence on British forces to a much more self-sufficient economy coincided with the recession and by 1980-81 Malta was in deep trouble.

Spiralling wage costs and an overvalued currency made an industry uncompetitive compared with the emerging nations of North Africa and the Far East, investment from Western Europe dried up and tourist revenues plummetted. Its primary manufacturing industry, textiles, was particularly hard hit by competition from cheaper producers.

A range of measures was introduced by the Labour government of Mr Dom Mintoff, particularly counter trade arrangements and the search for new markets in the Eastern bloc and

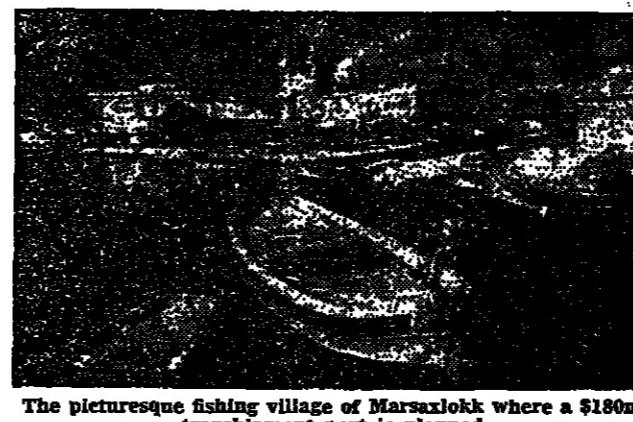
North Africa. These helped, but only marginally, and there is now to be another switch of strategy for Malta to meet changing trading patterns.

A new three-year development plan has just been launched by Mr Mintoff's successor, Dr Carmelo Mifsud Bonnici, with three aims: to improve Malta's infrastructure so that foreign companies will find it more attractive to invest; to change the education system radically so that it will be easier to attract industry requiring higher skills; and to develop tourism. The whole package will cost between £ML60m and £ML80m.

"The primary purpose is to make sure that Malta has a workforce ready for the introduction of the latest technology," Dr Mifsud Bonnici says. His intention is to steer Malta away from low-cost manufactured and semi-processed goods to products where maximum use could be made of a highly-trained technically-orientated workforce.

The infrastructure had been showing signs of increasing strain, with an outdated telephone system, a road network in need of overhaul, break-downs in electricity, and an erratic water supply, especially in summer. Work is already in hand and electricity and water supplies should be adequate this year.

Following the policies implemented by Mr Mintoff in his 13 years as Prime Minister, there is a considerable degree of state intervention in the economy. This central control has meant that the government can provide a wide range of incentives to attract foreign investors, mostly through the Malta Development Corporation, and a very pragmatic foreign econ-



The picturesque fishing village of Marsaxlokk where a \$180m transhipment port is planned. *Glyn Davis*

The public sector generates about 40 per cent of the country's gross national product and employs nearly a quarter of the workforce.

Directly or indirectly, the government controls the country's utilities, airline, shipping line, ship repair yards (Malta Drydocks), using the former Royal Navy facilities, is the country's biggest single employer, and many factories and hotels. The state also controls banking, insurance, telecommunications, radio and television.

Prospective foreign investors can apply for incentives that include the government-leased factories at concessionary rates, tax exemptions for imported capital equipment and raw materials, graduated tax reductions on reinvested profits and accelerated depreciation allowances.

They may also be attracted by the availability of relatively inexpensive English-speaking,

well-trained and productive labour. Malta has the most labour force in the UK economy strike-free record in Western Europe, and inflation rates are among the lowest in the world, currently at 7 to 8 per cent, interest rates about 10 per cent and favourable terms of CEPN, to European, US and North African markets.

A prices and wages freeze, Mifsud's inheritance of the island, was introduced four years ago to keep costs down and curb inflation. This has been an increase in real prices between 1982 and 1985.

The government has also sought to improve Malta's infrastructure by developing ambitious projects such as the \$180m transhipment port at Marsaxlokk, the new shipbuilding yard at Marsa where eight timber carriers are under construction for the Soviet Union, and the regional services centre for the Mediterranean.

Leaders of private industries advocate a more competitive exchange rate (although this is much better than it was since the influence of the US dollar was lessened in the currency basket which is used to fix the exchange rate), changes in taxation and employment laws, affecting local industry, and the introduction of an export credit insurance scheme.

Malta now faces the challenge of switching from a cheap labour economy to that of a semi-industrial nation. In recent years new manufacturing jobs have not compensated for the loss of old ones and a concerted effort is being made to improve skills and technologies. This structural change will be difficult and costly to achieve but there are signs of growing optimism, underlined by Dr Noel Zebu Adami of the Malta Development Corporation: "We feel that the remainder of the 1980s offer a much more optimistic picture than earlier years. We are now looking for new investors to come to Malta and we feel the mood is improving," he says.

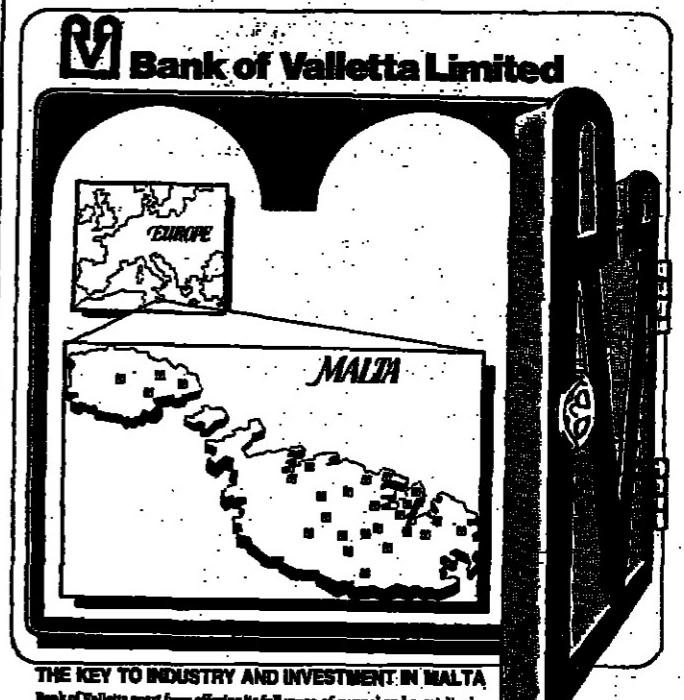
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MALTA 3

Dominance of Western deals accepted

Trade

RICHARD EVANS

MALTA HAS to import virtually everything but rocks, said one government official philosophically, and the comment sums up the country's problem. It is utterly dependent on trade and in order to pay for its imports it has to have an export-oriented economy.

This has not been easy because of the small domestic market and the absence of natural resources.

Malta runs a perennial trade deficit but this has usually been brought into balance by income from tourism and other invisible foreign exchange earnings, together with aid from the European Community and elsewhere.

The pattern was badly distorted, however, when after unprecedented rapid growth in the early 1970s, the economy went sour in 1980. The recession was bad. Malta's response meant that investment dried up and export markets became increasingly hard to find.

A determined effort was launched to expand Malta's trading base in order to generate exports and create jobs. Mr Dom Mintoff's government juggled with more and more barter deals, particularly with Russia and other Eastern European countries and trade controls were introduced.

Japanese imports were banned after Japan refused to buy more goods from Malta and restrictions were imposed on Italian and French imports. It was an unhappy and divisive time.

The depressed state of most of Malta's main trading partners, coupled with an inflated exchange rate for the Maltese lira, caused a substantial fall in exports in 1982 and 1983. The search for new markets might have helped, but only marginally.

Trade has now returned to a more normal pattern, partly because of the ending of the recession in Western Europe, and partly because of the more relaxed policies of Mr Mintoff's successor, Dr Carmelo Mifsud Bonnici. He follows a very pragmatic foreign economic strategy. The balance of trade

currently shows a deficit of about ML 150m.

Although barter deals with Eastern Europe, Libya, Iraq and others are still actively encouraged — the Prime Minister pursues a policy of neutrality and non-alignment and welcome trade with any country — the continuing dominance of Western Europe in Maltese trade is accepted more readily than under Mr Mintoff.

In 1985 European Community countries supplied about three-quarters of Malta's total imports and bought 68 per cent of its exports. Italy supplied about one-fifth of imports (excluding oil), followed in order of volume by the UK and West Germany.

Primary exports

West Germany was Malta's primary export market, taking almost a third of exports, followed by the UK. By far the strongest element of Maltese sales to West Germany which account for almost half the EEC total were clothing and footwear.

UK exports to Malta last year amounted to \$100m, consisting mainly of capital machinery, transport equipment and consumer goods. Imports from Malta totalled \$22m, mainly raw and processed textiles, clothing and footwear. The deficit was virtually covered by Maltese earnings from tourism.

The Maltese Government's attempts to expand trade by barter deals with Eastern Europe and elsewhere have met with mixed success. A 1981 trade agreement with Russia

did not raise exports to the Eastern bloc — the fact is that Malta does not make enough goods the Russians want to buy.

But in 1984 a new agreement was signed that committed the Soviet Union to spend \$28m over three years on goods and ship repair services on the island. The most important deal done so far with the Soviet Union has been for the building of eight timber carriers at the new Marsa shipyard.

Malta hopes later this year to sign a new, wider based counter-trade deal with Russia for \$365m. It has its sights set on increased orders for ships, ship repair and locally assembled product.

China gave Malta a soft loan in the early 1970s and later built dock No 1 in the Valletta drydock complex. Large repair docks capable of taking ships of 300,000 dwt. But hopes of a major increase of trade with China have not been fulfilled.

Libya is the island's largest non-European trading partner and Malta wants to encourage its nationals to work there in order to ease the serious unemployment problem at home. About 800 Maltese work in Libya at present but it is not popular because of separation from families and difficult social conditions.

Following an improvement in what was an unstable commercial relationship with its near-neighbour, Malta, has now regained its substantial share of the Libyan market. In 1984 Malta exported ML17m worth of goods to Libya compared with only ML 175,000. In addition, there is the counter trade agreement under which Malta produces textiles, medical products, shoes and electrical goods and in exchange receives oil, coal and crude from Libya.

To balance these counter trade deals Dr Mifsud Bonnici is pushing for economic and co-operation treaties to be signed with the US and Italy. Apart from the commercial benefits, the Prime Minister believes such deals would help to redress the balance of the last few years when Malta appeared to have cultivated the Eastern bloc and others to the apparent exclusion of traditional trading partners in the West.

Trade in 1985

	Imports	Exports
Europe	MLs (m)	MLs (m)
Community	288.0	194.2
US	20.3	11.9
Soviet Union	5.1	10.2
Italy	51.8*	17.4
France	14.5	5.1
Japan	4.2	0.3
West Germany	68.1	57.4
UK	65.7	29.3

* Includes \$24.4m-worth of fuel refined in Italy.
Source: Central Office of Statistics, Malta

of data.

Europe, by snapping up each year an overwhelming proportion of Malta-made semi-manufactures, is vitally important.

From exports reckoned at ML187m (£108m) in 1983,

shipments to the European Economic Community exceeded ML242m.

In sharp contrast, the whole of Eastern Europe, the Soviet Union included, purchased

Malta work. Sales to Libya,

which operates a number of factories in Malta, hovered at around ML12m.

A 16 per cent exports growth

last year indicated costlier imported raw materials rather than more sales.

Several factors lie behind

Malta's poor export performance.

That recent campaigns to

attract overseas investment

have been cost-effective.

"Confidence is picking up

all round. There's no doubt

about that," says Dr Neil Zerafa Adam, the head of MDC.

No one should expect from

these results that Maltese

exports will soon reach the

heights achieved in the 1970s

or that manufacturing industry

is out of the wood.

Competition in West Europe

markets from South East Asia and North Africa are

impeding factories producing an

assortment of garments, plas-

tics, metals, chemical products

and footwear — mainly from

a technology two generations out



Malta Drydocks in Valletta is the island's largest single employer and the bulk of trade by sea comes through the port. One of the few high-technology businesses in Malta



Confidence returns to the sector

Manufacturing

GODFREY GRIMA

SYMPOTMS OF a slight recovery by Malta's manufacturing industry, racked for years by declining export growth and stagnant investments, are beginning to be visible.

Exporters surveyed recently by the island's respected Federation of Industries (FOI) report that growth is back, albeit at a slow pace and machine utilisation is exceeding 80 per cent. Short working weeks are declining while there are prospects of new jobs later this year.

Feedback reaching the Maltese Government's Development Corporation (MDC) show that recent campaigns to attract overseas investment have been cost-effective.

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These results are encouraging

the island's exporters, whose optimism according to an F.I.

survey of the past six months,

Dr Mifsud Bonnici may well

expect further improvements.

He seems little beholden to his predecessor's ideas

and says that his main concern

is to see increased exports lead to fuller use of Malta's excess

industrial capacity.

Until Mr Mintoff, he finds

heavy industry less of an

immediate solution for Malta

than the production of value-added computer components if

high-tech industry could be

attracted to the island.

Admittedly, Malta should have completed the transfer to high technology five years ago. But the Maltese, past-masters at adopting to change, are unlikely to allow their important industrial base to become obsolete and the idea of developing Malta into the Silicon Valley of the Mediterranean is beginning to capture everyone's imagination.

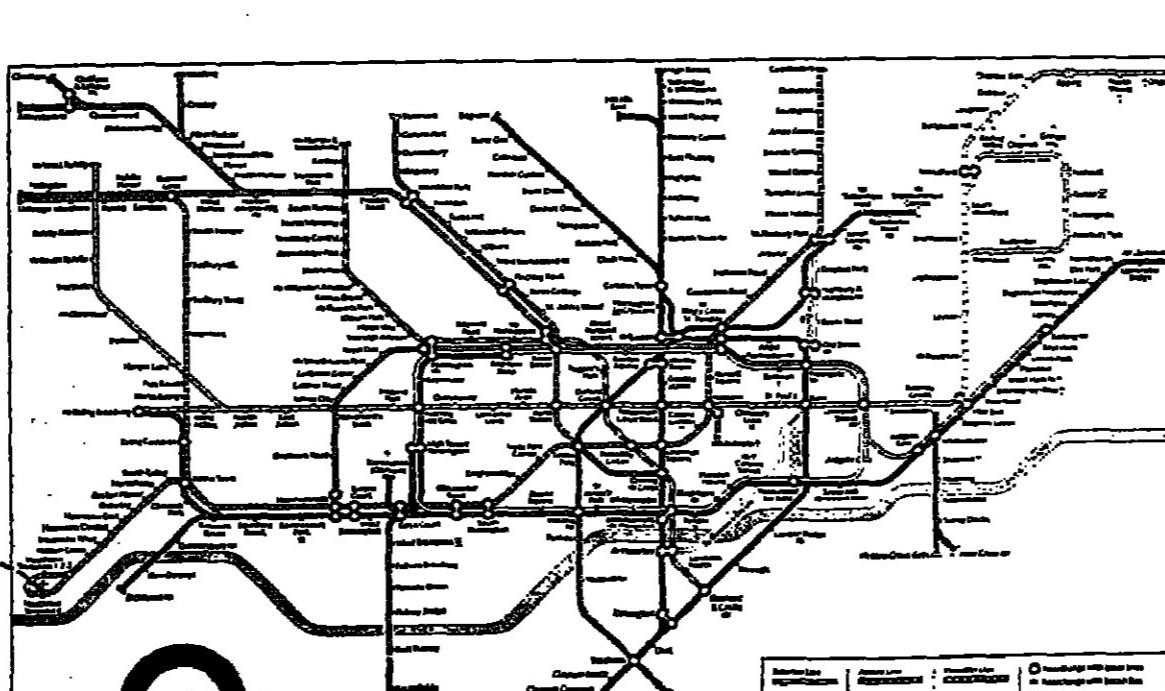
High-technology companies, says Dr Mifsud Bonnici, require quality control and a highly trainable labour force. They also would want to be close to their markets.

Malta's economic advantages also include cheap cash with interest rates pegged down to 7.5 per cent, in agreement which allows its exports to enter the EEC duty-free, a preferential tariff accord with the US, and access to vast markets like the Soviet Union, China and some countries in the Middle East.

High-technology ventures which have begun to trial in Malta find the island profitable enough. An Italian company whose offshoot employs 700 Maltese, says the rejection rate is much lower than from South East Asia.

Dr Mifsud Bonnici claims that attitudes have changed. This could mean anything from an imminent revival of effective industrial incentives to scrapping "disincentive legislation" enacted in the Mintoff years in deference to FOI demands.

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Marina harbour on Gozo, Malta's sister island. Below One of Valletta's carefully restored buildings — The Maison D'Amboise — now the headquarters of Mediterranean Insurance Brokers



MALTA 4

Campaign to attract more tourists is beginning to succeed

Spring-cleaning the holiday house

Tourism

RICHARD EVANS

THE MALTESE authorities have launched a big publicity campaign throughout Western Europe, but especially in the UK, and the reason is clear.

Tourism used to contribute well over a quarter of the island's foreign exchange earnings, and the loss in recent years of some of its popularity as a holiday destination has had a severe impact on the economy.

The high point for arrivals and receipts was reached in 1980, when over 728,000 visited Malta or its sister islands of Gozo and Comino. Numbers slipped back in 1981, fell sharply in 1982 (down 28 per cent) and continued to fall at a more moderate pace in 1983 and 1984.

The reasons were not hard to find: the currency had become over-valued, costs were too high, standards had slipped because of the over-rapid expansion, and the then Prime Minister, Mr Dom Mintoff, appeared to relish offending the countries on whom Malta relied for tourism. The British and others found better value or more congenial destinations in Spain, Portugal and Greece.

The Maltese authorities realised that lessons had to be learned, and that their own policies had to be put back in order. They had a lot going for them. An ideal Mediterranean climate with some of the cleanest water in that variable sea, marvellous historic sites like silent Mdina the old capital, and fortified Valletta, the new capital built after the Great Siege of 1565 by the Knights of St John. And, if such things are important, an English-speaking population. London newspapers gave the day of publication, and traffic that drives on the left. What was lacking was competitiveness.

Wages and prices were pegged, and the Government gave the go-ahead for a series of major projects to improve the country's infrastructure which had been overstrained severely by the explosive growth of tourism in the late 1970s.

There were frequent cuts in electricity supply, because of excess demand in the peak season; the telephone system could not cope, and worst of all, there were frequent water shortages resulting in long cuts. Most of the essential improvements, including extra power and more water from desalination plants, will be in operation by the summer.

There is also a programme aimed specifically at the higher quality market. Some areas, especially around Sliema, the island's largest town, are being zoned so that better facilities can be provided to attract bigger spenders.

A new terminal is being built at Luqa airport and plans are well advanced for a helicopter connection between Luqa and Gozo, which at present is a tiring coach-and-ferry journey after a three-hour flight from London or Northern Europe.

Specifically for the UK, a differential exchange rate has been introduced for tour operators, and aircraft fuel costs have been reduced so that holiday rates can be more competitive. Malta should be 15 to 18 per cent cheaper this year than it was last.

The signs are that the campaign to attract more tourists is beginning to succeed at an increasing pace. Arrivals rose last year for the first time since 1980, with an overall increase of 8 per cent to 517,000, although the total from the UK was down by 5 per cent to 256,000. This represents a fraction under 50 per cent of the total compared with a high of over 76 per cent in 1980.

Apart from the exceptional 128 per cent increase from Libya, caused by the flood of tourists (allowed in without passports) buying consumer durables, especially spare car parts they cannot get at home, the biggest increases were from Belgium (up 46 per cent), and, more importantly because of the numbers involved, from West Germany (up 33 per cent to 57,000).

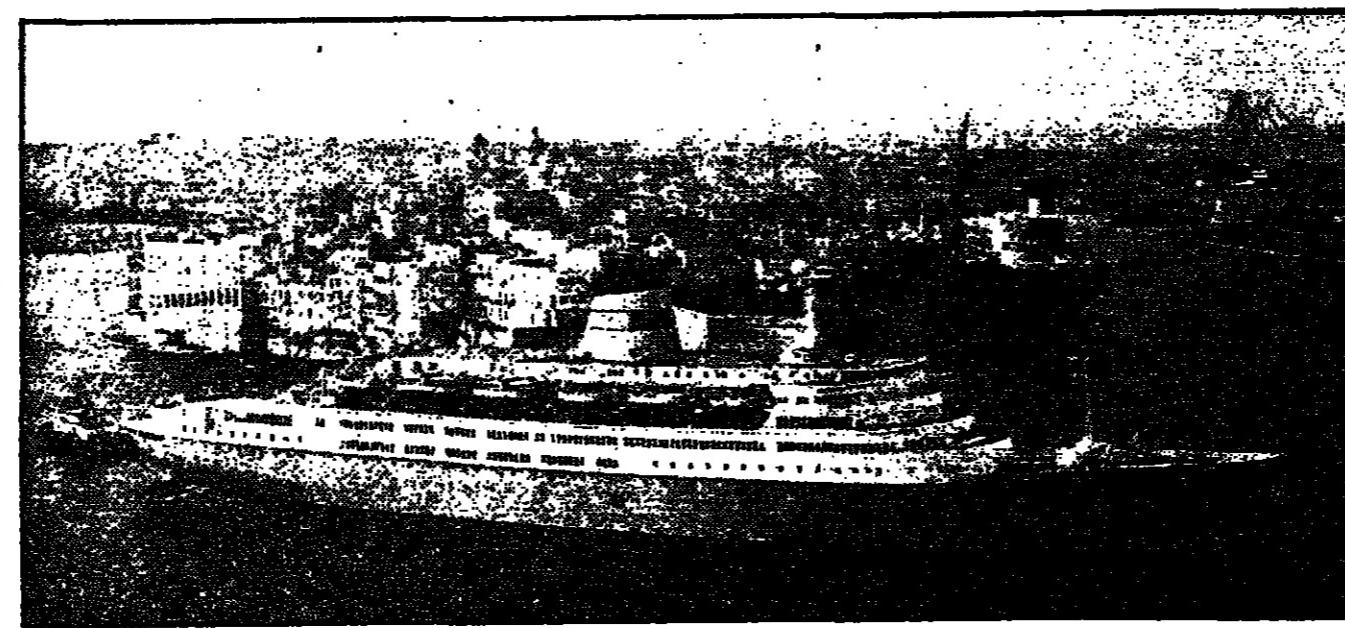
The signals are even more favourable for this year. Tour operators in Britain forecast an increase of around 20 per cent in tourists to Malta and advance bookings to the island are well up on most competitors.

One proposal is to seek to make Malta, with its historic and archaeological sites and its mild climate, a winter resort for Germans, leaving the British dominant in the summer when the Germans prefer hotels on the beaches of Spain, Greece and Yugoslavia. The latest statistics show this is working well, with 23 per cent of West Germans visiting Malta between November and February, and 64 per cent in the shoulder months of spring and autumn.

Gone are the days when Maltese could rely on its George Cross image of heroism and sacrifice in the war to attract the older British visitor. It now has to compete on the same basis as its competitors, to attract the younger generation.

But a fundamental choice remains: should Malta seek to go up-market, with more yacht marinas and first class hotels, or should it continue to go for the mass market against the foreseeable competition of Spain and the rest?

The authorities prefer the former prospect — most countries' tourist authorities are in theory — but appear to be keeping their options open. The target is to get 1m tourists to Malta by the end of the decade, which suggests that mass market appeal will continue to be a significant element.



The Cunard/NAC cruise ship, Vistafjord, in Valletta's Grand Harbour

Flag carriers see better times

Infrastructure

GODFREY GRIMA

TWELVE YEARS ago Malta tried to challenge the domination of foreign airlines and shipping companies handling its air and maritime traffic by launching its own flag carriers, Air Malta and Sea Malta.

Malta's changing trade patterns in the 1970s called for a rapid expansion of the air and sea links which foreign companies were not providing.

Today needed to diversify its markets deeper into Western Europe while manufacturers wanted regular sailings at competitive freight rates to ports in Western Europe, the Middle East and, to a lesser extent, Eastern Europe and the US.

There had also been a chorus of complaints against foreign shipping lines whose surcharges were causing the island's imported inflation to rise out of control.

Misgivings about the future of Air Malta and Sea Malta dates in their start-up dates were widespread. Air Malta, with its two Boeing aircraft leased from Pakistan International Airways, took off in the middle of an oil crisis and a price war that was grounding stronger airlines.

Sea Malta, competing for business against better financed and connected European shipping lines, was finding it difficult to survive.

To run both organisations the government named as executive chairman Mr Albert Mizzi, a talented entrepreneur whose sharp business prowess years ago gave him a reputation of being a cut above the average Valletta businessman.

At Air Malta the scene changed with each passing year. New routes were opened and traffic built up sufficiently from 207,906 passengers in 1975-76 to 400,000 five years later. Last year it settled down at 360,000. A proper fleet of aircraft was bought, including three new Boeing 737s purchased in 1984.

Scheduled services were inaugurated to capitals never before served directly from Malta, including Amsterdam, Cairo, Frankfurt, Rome and Tripoli. These were traditionally run by British Airways, Alitalia and Libyan Airways. Charter flights began to pick up an ever-increasing number of passengers from 24 other cities from Aberdeen to Toulouse. Air Malta's fortunes are still

dictated mainly by those of the developing tourist industry. But the airline now makes every effort to stand on its own feet.

For example, it no longer insists on sharing passenger loads on a 50:50 basis with other airlines flying regularly to Malta, which was irritating for the foreign rivals but secured business for Air Malta and Sea Malta.

"We would much prefer to compete on our own merits. The laws of business dictate that if we get to the market in time with the right product at the right price we should do well," says Mr Mizzi who still puts in a 16-hour day at Air Malta headquarters.

To its credit, the company has never had to rely on the exchequer and its profits have never gone below £1m in the 12 years it has been in business.

"We score by making people feel that their holiday starts immediately they step onto our aircraft. We are a tourist airline, not a major commercial airline, which means that we have a specific product to sell," says Mr Mizzi.

The ability to maintain a proper perspective earns Air Malta worthy dividends. Aircraft makers' and industry journals' awards gracing the walls of Mr Mizzi's office testify to passenger load and aircraft utilisation achievements.

Today the company sails once a week to Marseille and Livorno, where containers and trailers can meet ships bound for the US and the Middle East.

It also operates three times a week to Reggio, runs a Northern European service every 10 days, another service to the UK again every 10 days, and a container/conventional

cargo service to Libya every 20 days.

On average the company handles a tonnage of 4,000 containers a year on the UK route and another 6,000 on the South Italy run. Little sign of a calamity is now likely to reverse Sea Malta's fortunes.

In 1980 the Maltese Government stepped in with protective legislation insisting that competing lines partner Sea Malta in direct containerised services to cover the UK and northern European routes. Sea Malta was also given the right to carry 50 per cent of cargo from or bound for Malta.

This gave Sea Malta an opportunity to dismantle its costly Northern European services and carry charter freight with its conference partners. The company immediately sought lucrative ro-ro operations on Maltese export routes into Europe. Soon it began making profits in the Marseille, Livorno and Reggio Calabria runs.

"To help manufacturers get into the US and Middle East markets we have waived freight rates for the Malta-Livorno-Marseille leg," he says.

Having won a leading role in transport business generated by the island's tourist and manufacturing industries Air Malta and Sea Malta are unlikely to grow much bigger. It would be a mistake for either company to consider playing a role disproportionate to its size.

Sea Malta Company Limited

LINER SERVICES TO / FROM MALTA

- N. CONTINENT — every 10 days Hamburg — Bremen — Antwerp — Rotterdam
- U.K. — every 10 days Ellesmere — Felixstowe — Garston (Liverpool)
- N. ITALY & FRANCE — weekly Livorno — Marseilles

- S. ITALY — 3 times weekly Reggio Calabria
- LIBYA — fortnightly Tripoli — Benghazi

FOR INFORMATION CONTACT:

P.O. Box 555
Valletta
Malta

Telephones: 621758/29881
Telex: MW 1321/MW1210

What publication tells you everything about what Maltese Industry has to offer?



The Complete Directory of Industry — Malta '86.

The publication introduces you to every single product being manufactured in Malta. These range from electronic components to ships. All told more than 400 items general for export are featured.

If you're keen to start trading with Maltese Industry, order your copy today. It costs US\$ 17.50 including postage.

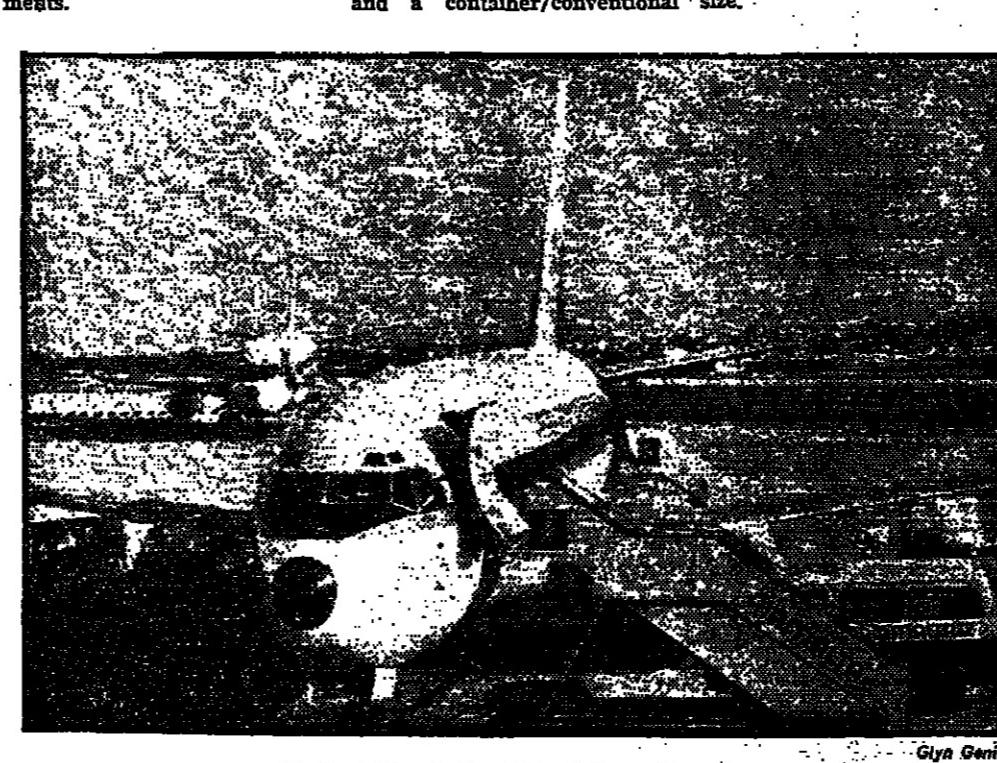
The Complete Directory of Industry — Malta '86 is available only from the publishers:

Associated News (Malta) Ltd.
1st Floor, Development House,
Floriana — Malta.
Telex: MW 1287 Freyma

Radio Mediterranean

Radio Mediterranean broadcasts daily from Malta on 1557 KHz Medium Wave and 6110 KHz on Short Waves. English at 22.30 UTC, in French at 21.30 UTC, and Arabic at 18.00 UTC.

The programmes include news, items of a Political, Economic, Social, Scientific and Cultural nature. They provide invaluable information on Maltese and other Mediterranean countries, of special interest to businessmen, tourists and those interested in international politics and history.



Boeing 737s of Air Malta at Luqa Airport

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Trusthouse Forte Hotels

Financial Times Monday April 21 1986

INDUSTRIALS—Continued

Dividends		Stock		Price		Last		Div.	
Paid				\$	per	\$	per	\$	per
July	John Michael Morris	100	15.11	4.0	21				
	May-Mitchell Cos	100	10.3	4.25	21				
	Hannaford & Crane 100	104		9.25	27				
	July-Morgan Crucible	250	31.11	30.5	27				
May	Aug-Moss (W.F.) 250	227		9.5	9				
	Aug-Moss (R.J.) 100	96	25.11	13.0	27				
July	Wynn Corp 100	92	24.2	24.2	27				
Mar.	Jan-Wynn Computers	305	24.2	30.5	27				
	Sept-Wynn Int'l	32	13.1	8.5	27				
	Med & Spencer 100	19	14.9	14.9	27				
Jan.	July-Newman Int'l 100	36	14.4	10.0	27				
April	Deltachem	50	11.1	9.0	26				
	Lytone Systems 50	118		13.0	26				
Jan.	Aug-Perrys	250	22.12	15.0	23				
	Austin-Swift 50	62	34.25	13.0	23				
Feb.	Aug-Gilwood Corp	87	27.1	5.0	15				
Feb.	John H. Clark	241	28.0	17.5	24				
October	Midwest 250	73	10.2	14.0	24				
	Midwest 50,000	100		10.0	24				
May	New-United Cls	650	20.9	24.0	24				
June	June-Davis 125	9	25.11	10.0	24				
May	New-Davis 900,000	250	24.0	19.0	24				
December	Oct-CTC Corp 100	95	25.11	3.0	24				
April	PLM S/B 25	216	24.0	22.0	24				
June	Dec-PSM Ind	145	21.1	5.5	24				
	Plaza Systems 50,000	100		10.0	24				
Apr.	Dec-A Pacific Sales 100	44	1.4	3.0	12				
May	New-Pacific Sales 100	265	1.4	16.0	24				
April	New-Parter Knoll W	425	1.4	10.5	24				
January	Midfield Group 50	100		12.0	24				
	Midfield Int'l 50	35		12.0	24				
Aug.	Feb. 94 Div-Ctr 94-02	1072	10.2	0.17	24				
	New-Hanley's 75	25		10.0	24				
Mar.	Oct-Hanley's 75	250	10.2	4.0	24				
July	New-Hanley's 100	540	2.9	1.0	24				
May	Dec-Photo-Me	1124	10.4	15.0	24				
Feb.	Aug-Flynn Bros Cls	445	23.2	12.0	24				
Dec.	John Flynn-Greenway Cls	352	15.1	2.0	24				
Sept.	April-Plastic Prod 100	38	24.2	2.0	24				
Sept.	Felt-Plastic Inc	130	27.1	12.0	24				
	Polymer 100	16	27.1	12.0	24				
June	Dec-D. Co. Plastics 101	43	6.8	10.0	24				
Jan.	John Portals	845	11.1	22.0	24				
Jan.	Sept-Power Draft 50s	140	11.4	14.0	13				
Apr.	Nov-Prestwich	140	11.4	10.0	24				
Nov.	John Prachtman Sys	56	24.0	1.0	24				
November	Oct-Praktim 50	61	24.0	4.0	24				
Feb.	Entech Systems 10,000	22		1.0	24				
Jan.	Dec-D. Co. Plastics 101	43	6.8	10.0	24				
Jan.	John Portals	845	11.1	22.0	24				
Jan.	Sept-Power Draft 50s	140	11.4	14.0	13				
Apr.	Nov-Prestwich	140	11.4	10.0	24				
Nov.	John Prachtman Sys	56	24.0	1.0	24				
November	Oct-Praktim 50	61	24.0	4.0	24				
Feb.	Sept-IPD Group 100	22	21.1	1.0	24				
Jan.	Aug-Hanley's Metal	129	21.2	2.0	24				
June	Nov-Hanley's Cls 100	205	20.9	0.5	24				
Nov.	Aug-Hanley's Org	157	24.2	15.0	24				
Jan.	Barney-Repco By	200		1.0	24				
July	Recruit & Colman	125	11.1	16.0	24				
Jan.	June-Recruit & Colman	225	21.2	7.0	24				
Jan.	Aug-Recruit & Colman	904	11.1	2.0	24				
Oct.	John-Kelvin	128	11.4	4.0	24				
	Reinmark Group	220		1.0	24				
Mar.	Sent-Restmor	100	21.1	4.0	24				
Nov.	May-Repco's B 100	430	10.3	11.0	24				
Feb.	Oct-Restmor	36	21.2	11.0	24				
Apr.	Nov-Repco's	145	21.2	12.0	24				
January	Robertson Ranch 100	110	9.12	1.0	24				
	Rock 100	100		1.0	24				
Nov.	May-Rochware	45	15.2	1.0	24				
July	John & Walter 100	125	11.1	1.0	24				
Dec.	John-John & Walter	125	11.1	1.0	24				
Jan.	John-John & Walter	125	11.1	1.0	24				
Jan.	John-John & Walter	125	11.1	1.0	24				
June	Sept-Robertson Ranch 100	110	9.12	1.0	24				
Dec.	Dec-Sonics Metalcraft	125	29.7	1.0	24				
September	Sept-Fireworks	50		1.0	24				
	N-Stainless 100	50		1.0	24				
Sept.	Spartan 100	54		1.0	24				
Oct.	Sept-Spartan 100	54		1.0	24				
Oct.	June-Spartan 100	54		1.0	24				
May	Oct-Tech Com Inc	200		1.0	24				
Aug.	Oct-Tech Com Inc	200		1.0	24				
August	Oct-Tech Com Inc	200		1.0	24				
October	Oct-Tech Com Inc	200		1.0	24				
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May	Oct-Tech Com Inc	200		1.0	24				
Aug.	Oct-Tech Com Inc	200		1.0	24				
August	Oct-Tech Com Inc	200		1.0	24				
October	Oct-Tech Com Inc	200		1.0	24				

LEISURE—Continued

PROPERTY—Continued

INVESTMENT TRUSTS—Co

FINANCE, LAND—Cont.

MINES—Continued

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£10m work for Tarmac

Contracts worth about £10m have been awarded to TARMAC CONSTRUCTION. Heading the list is a £2.4m contract for a retail store, discotheque and external works for Urban Land Properties at Romford, Essex. Other projects include management contract for refurbishing a house in Upper Grosvenor Street, Mayfair, London, for Sepia Overseas Inc (£1.1m) and extending and altering a nursing home at Sheffield for the Sisters of Mercy (£1.1m). Trustee of the Sisters of Mercy (Sheffield) Trustees (£1m).

Contracts also include a swimming pool complex at Barnsley for Barnsley Borough Council (£500,000); an industrial and office building at Hemel Hempstead, Hertfordshire, for Grangewood Holdings (£573,000); roadworks at Amble, Northumberland, for Northumberland County Council (£573,000); refurbishing former school classrooms at Plymouth, for Devon County Council (£471,000); a supermarket at Tongrefield, Mid-Glamorgan, for Kwik Save Discount Group (£350,000) and a workshop and stores at Bolton, for British Gas (£29,000).

Tarmac Construction's contract housing organisation has three contracts: modernising 35 homes for Leicester City Council (£540,000); repairing two multi-storey blocks of flats for Birmingham City Council (£452,000) and modernising 30 homes at Long Eaton, Nottinghamshire, for Erewash Borough Council (£246,000).

ELLIOTTS OF READING, a Trafigura House Group company, has been awarded a sub-contract by Sir Robert McAlpine & Sons worth nearly £1m. The refurbishment involves the fitting out of the Presidential suites on the 12th and 13 floors of Sea Containers House on the South Bank. The extensive package requires Elliotts to handle management responsibility for the co-ordination of all activities within the sub-contract, under project managers PML.

CONSTRUCTION CONTRACTS

Redeveloping Oxford Street

WATES SPECIAL WORKS has secured £22m of refurbishment contracts, the largest of which is for a scheme at the former Bourne and Hollingsworth Store in Oxford Street. To be known as the Plaza on Oxford Street the building will be totally transformed internally to provide over 29,000 sq metres of modern shopping facilities which will incorporate fully finished pedestrian malls on four floors. The well known facades will be renovated. Costing over £15.5m the refurbishment, which has been awarded by Kumagai Gumi of Japan, will take 18 weeks to complete.

Guardian Assurance has placed a £1.5m contract for the refurbishment of a terracotta faced

six-storey office building at No 1 Dean Street W1. The 50 week contract commences this month and is unusual in that it is believed to be only the second time in the UK a Tornborg \$800 mini tower crane.

London and Manchester Assurance Co has awarded an office and shop refurbishment at 46/66 Oxford Street worth £10,000. The reconstruction of the rink pad at Queenway W2 is to be undertaken by Queen's Ice Skating. The project will cost £734,500 and is scheduled for completion in 19 weeks.

At City House, Croydon, refurbishment of offices for Philips Electronic and Associated Industries underway on a 14-week contract worth £470,000.

Wates Special Works has also secured the office refurbishment at 5 and 6 Raymond Buildings from the Honorary Society of Gray's Inn. The contract is valued at £493,000 and is scheduled for completion within 11 months.

Public sector contracts totalling over £2m include work for the Metropolitan Police at the Lambeth Support HQ in Lambeth Road SE1 which will take one year to complete, while at Watling Estate, Barnet, external repairs to houses is being undertaken for the London Borough of Barnet on a six-month contract.

At City House, Croydon, refurbishment of offices for Philips Electronic and Associated Industries underway on a 14-week contract worth £470,000.

The GLENLION GROUP has won contracts worth £8.5m for new build and refurbishment work in the South East and West Midlands. The contracts include a £511,063 addition to the centre for the London Borough of Croydon, a GLC/LEA primary school at Thame'smead worth £18.371 and a £517.151 infants school at Orpington for the London Borough of Bromley.

New housing contracts include a £1.5m scheme of 52 sheltered flats at Hersham for Elmbridge District Council, a £1.1m design and build sheltered scheme of 40 flats and bungalows for sale

Local authority work for Glenlion

The GLENLION GROUP has won contracts worth £8.5m for new build and refurbishment work in the South East and West Midlands. The contracts include a £511,063 addition to the centre for the London Borough of Croydon, a GLC/LEA primary school at Thame'smead worth £18.371 and a £517.151 infants school at Orpington for the London Borough of Bromley.

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Balfour Beatty to build motorways

Two motorway contracts with a total value of £5m have been awarded to BALFOUR BEATTY'S motorways and special projects unit. On the A35 Saltash by-pass, the contract involves the construction of 2.2 km of 10 metres wide single carriageway, 1.4 km of dual two lane carriageway and a 340 metres long tunnel bored in soft rock, two portals, one overbridge, retaining walls and associated works. The project is scheduled to be finished by July 1988.

The M20 Maidstone by-pass maintenance contract has been awarded by Kent County Council for the reconstruction of carriageway and hard shoulder in flexible pavement together with cutting, stabilisation and drainage. The work is due for completion in September 1987 with the first houses being ready for occupation in December 1986.

South Shields road project

Five civil engineering contracts together worth £5m have been won by the Gateshead office of MOYLEN NORTHERN. On the western approaches to South Shields Moylen Northern has started work on a 1.9 km dual carriageway which will run from Tyne Dock to Laygate. It will partly new road and partly dualising of existing single carriageway with roundabouts, a footbridge and extensive retaining walls. Valued at £2.7m the contract is due for completion in spring 1988. The client is South Tyneside Council.

In Newcastle-upon-Tyne Moylen is working on a 1 km extension for the reclamation of Elswick factory site (phase 2) for Newcastle City Council. The work, which will be completed by the end of the year, includes major excavation and demolition, sheet piling and revetments to the river banks. The site is to be used for a large shopping, leisure and business complex.

A second reclamation project at Deptford and Greenwich Dock, Sunderland, has been awarded by Sunderland Borough Council. The £580,000 project comprises filling in the old dry docks behind a new retaining wall and constructing a suspended bridge over the lock pit area. Various smaller contracts awarded include revement works to the River Team for Gateshead Borough Council (£280,000) and the construction of Christon Road sewer for Newcastle City Council (£135,000).

Fabrication and erection of 500 tonnes of multi-storey steel stanchions, beams, metal decks, shear studs and stairs for an office development in Finsbury Avenue heads a £2m round of orders for REDPATH ENGINEERING, a member of the Trafigura House Group. The order was placed by Ledingham Management Group for delivery and erection in 10 weeks. The client is Rosehaugh Greycoat Estates. For phase two of BSC's hot strip mill development at Port Talbot Redpath will supply 600 tonnes of plated ganty girders. Further structural steel will be delivered on the first phase of a development at Hawick on Tweed combining a Baptist Church and a supermarket for Stanley Miller.

WALTER LAWRENCE PROJECT MANAGEMENT is acting as developer and main contractor for the construction of a 1.7m livery hall and office complex for the Farmers and Fletchers company at 100 Cornhill Street, London, EC1. The project, which is being funded by Scottish Amicable Life Assurance Society, is expected to be completed in December 1986. Arranged over basement, ground and four upper floors, the building has been designed around a central core with independent entrances to the offices, livery hall and ancillary accommodation.

KANSALLIS OSAKE PANKKI

(Incorporated with limited liability in Finland)

US\$100,000,000

Subordinated Floating Rate Notes due July 1997

In accordance with the terms and conditions of the Notes, we hereby give notice that the next interest payment date will be July 21, 1986.

An annual interest rate for the period of April 21, 1986 to July 21, 1986 will be 6.12%. Interest payable will be US\$172.20 per US\$10,000 nominal principal amount for registered notes and US\$172.20 per coupon for US\$10,000 denomination notes. US\$4,305.12 per coupon for US\$250,000 denomination notes.

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The Princess Alice Hospice
BEDFORD, BUCKS
Telephone: 09951 1111

THE BOARD OF DIRECTORS

Cham and Vevey, April 21, 1986

AGENDA

1. Approval of the 1985 Accounts and of the Directors' Report.

2. Discharge of the Board of Directors and of the Management.

3. Decision regarding the appropriation of the net profit.

4. Elections in accordance with the Articles of Association.

The owners of bearer shares may obtain their admission cards for the General Meeting (with a proxy) at the Company's Share Control Office at Cham up to Monday, May 12, 1986 at noon, at the latest. The cards will be delivered against the statement of a bank that the shares have been deposited with them or upon deposit of the shares at the offices of the Company where they will remain blocked until the day after the General Meeting.

The Nestle Annual Report 1985 with the Directors' Report of the Nestle S.A. (including the Balance Sheet and the Profit and Loss Account with comments, the Auditors Report and the proposals for the appropriation of profits) is available to the holders of bearer shares as from April 22, 1986 at the Registered Offices at Cham and Vevey and at the Offices of the paying Agents of the Company.

The holders of registered shares whose names are entered in the Share Register will, within the next few days, receive at their latest address communicated to the Company, an envelope containing the Notice for the General Meeting, together with a form including an application for obtaining the admission card for such Meeting as well as a proxy on the other hand, the above-mentioned Report will be dispatched a few days later.

The shareholders are requested to address any correspondence concerning the General Meeting to the Share Control Office of the Company at Cham (Switzerland).

Cham and Vevey, April 21, 1986

STATEMENT OF THE PROVINCE OF MANITOBA (CANADA)

726 1969/1989 UA 15,000,000

On April 7, 1986, Bonds for the amount of UA 973,000 have been drawn for redemption in the presence of a Notary Public, in Luxembourg, on the coupon date June 17, 1987 and following, attached on and after June 17, 1986.

The numbers of the Bonds and the amounts of the coupons to be paid on and after June 17, 1986 are as follows:

1,400 incl.: 572, incl.: 62, incl.: 67, incl.: 121, incl.: 126, incl.: 138, incl.: 140, incl.: 142, incl.: 143, incl.: 144, incl.: 145, incl.: 146, incl.: 147, incl.: 148, incl.: 149, incl.: 150, incl.: 151, incl.: 152, incl.: 153, incl.: 154, incl.: 155, incl.: 156, incl.: 157, incl.: 158, incl.: 159, incl.: 160, incl.: 161, incl.: 162, incl.: 163, incl.: 164, incl.: 165, incl.: 166, incl.: 167, incl.: 168, incl.: 169, incl.: 170, incl.: 171, incl.: 172, incl.: 173, incl.: 174, incl.: 175, incl.: 176, incl.: 177, incl.: 178, incl.: 179, incl.: 180, incl.: 181, incl.: 182, incl.: 183, incl.: 184, incl.: 185, incl.: 186, incl.: 187, incl.: 188, incl.: 189, incl.: 190, incl.: 191, incl.: 192, incl.: 193, incl.: 194, incl.: 195, incl.: 196, incl.: 197, incl.: 198, incl.: 199, incl.: 200, incl.: 201, incl.: 202, incl.: 203, incl.: 204, incl.: 205, incl.: 206, incl.: 207, incl.: 208, incl.: 209, incl.: 210, incl.: 211, incl.: 212, incl.: 213, incl.: 214, incl.: 215, incl.: 216, incl.: 217, 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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, April 18

NYSE COMPOSITE CLOSING PRICES

Continued from Page 40

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise

a-dividend also extra(s). b-annual rate of dividend plus stock dividend. c-liquidating dividend. d-called. e-new yearly issue. f-dividend declared or paid in preceding 12 months. g-dividend in Canadian funds, subject to 15% non-residence tax. h-dividend declared after split-up or stock dividend. i-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. k-dividend declared or paid this year, an accumulative issue with dividends in arrears. n-new issue in the last 52 weeks. The high-low range begins with the start of trading. nd-next day delivery. PE-price-earnings ratio. t-dividend declared or paid in preceding 12 months, plus stock dividend. s-stock split. Dividends begins with date of split. st-strike. t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date. v-yearly high v-trading history. w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies. wd-distributed. wv-within twelve months. x-xchange. y-yield. z-zero.

AMEX COMPOSITE CLOSING PRICES

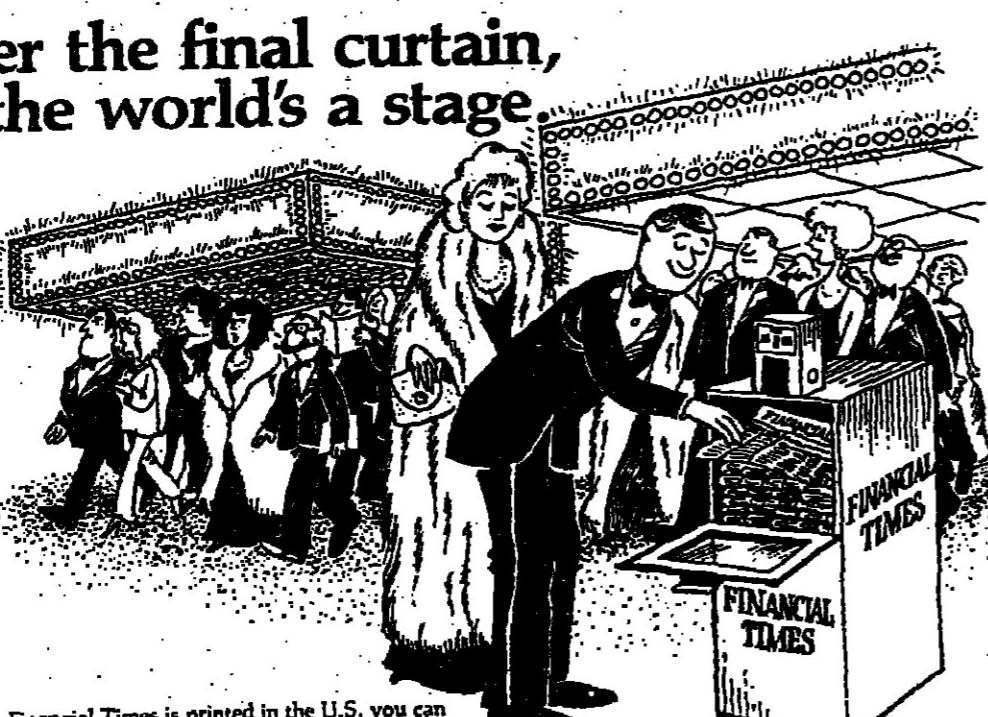
*Closing prices,
April 15*

SCLOSING PRICES, APRIL 15

OVER-THE-COUNTER

Nasdaq national market, closing prices, April 18

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all the world's a stage.**



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FINANCIAL TIMES
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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Another round of rate cuts

BY COLIN MILLHAM

In a week full of conflicting factors, the dollar was marked down in anticipation of a cut in the US Federal Reserve's discount rate. Other cuts were generally shrugged off, including a surprising rise of 3.2 per cent in US first quarter gross national product. Other events of limited influence were the US bombing of Libya; doubts about the future of oil prices; talks between US and Japanese officials; and a fall in March US industrial production.

Reductions in European interest rates, including a cut in the Swedish discount rate, and UK bank base rates, were a calling up process, following the earlier round of rate cuts by West Germany, France and Japan, but helped to keep the momentum rolling for a further general reduction in world interest rates.

The Fed cut its discount rate to a record low against the yen, and fear that lower US interest rates could send the dollar on a downward spiral.

Dealers believe they saw a strong indication of the Fed's intention to cut its discount rate, when liquidity was added to the New York banking system through two-day system repurchase agreements, last Tuesday, when Federal funds were trading at the discount rate level of 7 per cent.

The rise of 3.2 per cent in first quarter GNP, contrasted

£ IN NEW YORK

Close	April 18	Prev. close
\$ Spot	51.517-1.519	51.522-1.518
1 month	5.480-5.485	5.480-5.486
3 months	5.241-5.250	5.231-5.239
12 months	5.70-5.800	5.82-5.860

Forward premiums and discounts apply to the US dollar

sharply with market forecasts of around 2 per cent, when the figure was announced on Thursday. A day earlier there were strong rumours that the GNP figure had been leaked, and would show growth of only 7 per cent. Not for the first time did the market over-react, completely erroneous, leaving those who rushed to buy US dollars on the rumour somewhat the poorer, and pondering the motive at the source of the rumour.

Reaction to the US attack on Libya was confused and short lived. Initially, the dollar strengthened on the news, because it is seen as a safe haven in times of international tensions. But since the US was directly involved, and there was at least the possibility of an oil embargo against the US by Arab states, the dollar retreated and the net effect was small.

The threat of an oil embargo was never taken seriously. Ministers from the Organisation

of Petroleum Exporting Countries, meeting in Geneva, have not shown themselves able to agree on production cutbacks to defend the price of oil, and were not likely to be able to enforce an embargo against the US.

Japanese officials continued to prevaricate about the yen, and were not happy when Mr Nigel Lawson, the Chancellor, stated the obvious—that the yen should be allowed to appreciate—trying instead to suggest that the test of time would tell.

Mr James Baker, US Treasury Secretary, agreed the dollar should stabilise around Y150. Washington, in turn, was not pleased with this view, but for much of the week the market was wary of intervention by the Bank of Japan.

In the end the market overcame its fears of reaction in Tokyo, and may have been price-wise presenting a US discount rate cut through hitting the dollar too hard on Friday.

...In the end the market overcame its fears of reaction in Tokyo, and pushed the dollar to a record low against the yen.

The Bank of Japan responded to the Fed's interest rate move by cutting its discount rate to 3½ per cent from 4 per cent from today.

In the Middle East yesterday the dollar traded below Y174 and DM 2.21, indicating that the next pressure point may be on the German Bundesbank, in spite of German reluctance to see another discount rate cut.

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